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## WORLD NEWS

### Subsidies to help working miners move

Government is planning its strategy for the end of the miners' strike and is stressing the theme of reconciliation. It will subsidise working miners who move from striking areas to those, such as Nottinghamshire, where most miners have worked. Back Page; Details, Page 4

### Garrington meets Kent

NATO Secretary General Lord Carrington met CND general secretary Monsignor Bruce Kent in Brussels as part of a dialogue with critics of alliance strategy.

### Vietnam aid veto

EEC and Association of Southeast Asian Nations agreed in Dublin to give no aid to Vietnam that would aid its occupation of Kampuchea. At the UN, Vietnam proposed talks with ASEAN to settle differences over Kampuchea and other issues.

### Drought 'threatens 9m'

Ethiopian relief agency leader said his country needed double the aid estimated a month ago because famine threatened 9m people against earlier figures of 6.4m.

### Town recaptured

Zaire said it had recaptured a rebel-held town in Shaba province and killed 100 armed intruders from Tanzania.

### Svetlana 'felt guilty'

Stalin's daughter Svetlana said she returned to the Soviet Union because she felt guilty and homesick and had not a moment of freedom in the West.

### Damages claim

Four Fleet Street print workers, two of them from the Financial Times, will face damages claims for the part they are alleged to have played in a printers' walk-out that stopped all national newspaper publishing one week last year. Page 4

### Beauty contests dropped

Michael Grade, controller of BBC 1 television is to end coverage of beauty contests after Miss Great Britain is chosen in January because they "verge on the offensive." Licence fee plan, Page 3

### Fares to rise

British Rail fares will rise about 6.5 per cent, and London Regional Transport's by 9 per cent on January 6. Page 4

### Students stop MPs

Tory MPs Harvey Proctor and John Carlisle abandoned individual plans to speak at Coventry Polytechnic and York University after student protests. At Coventry, Mr Proctor was attacked and splashed with red paint.

### Ripper writ

Mother of Yorkshire Ripper's final victim Jacqueline Hill has issued a writ against West Yorkshire's chief constable alleging negligence during the five year hunt for the mass murderer.

### Post early... for 1985

Post Office brought forward to Tuesday the last posting for Christmas aimed to St Helena in the south Atlantic. In Torquay, a postcard arrived from Clevedon, near Bristol, 14 years and a week after posting.

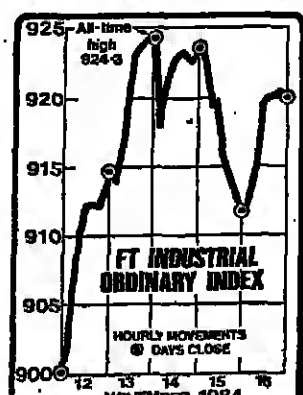
## BUSINESS SUMMARY

### Inflation rises to 5%

INFLATION edged up in October to an annual rate of 5 per cent, compared with 4.7 per cent in September, according to official figures. The rise reflected dearer beer and petrol, and higher mortgage interest payments and housing repair costs. Back Page

**PUBLIC SECTOR** borrowing totalled £448m last month, bringing the total since the start of the financial year to £7.67bn. The increase was higher than most City expectations. Page 3

**EQUITIES** recovered after Thursday's technical reaction, in markets still dominated by the impending British Telecom



notation. The FT Industrial Ordinary index gained 8.4 to 920, only 4.3 short of Tuesday's peak. Page 30

**BANK SHARES** fell on rumours of large Middle East loan problems. Lloyds Bank, which lost 20p after hours to 510p, said it knew of nothing in the Middle East or elsewhere which could justify the fall in its share price. Other clearing banks also denied any big loan losses. Market report, Page 30

**ARTHUR GUINNESS**, brewing and retailing group, bought Champneys Group, health spa operator, for £5m. Back Page Keep fit with Guinness. Page 3

**TRAFALGAR HOUSE**, construction group, is considering a bid for Vickers Shipbuilding and Engineering, which is to be sold by the Government as part of plans to privatise warship yards. Page 3

**RENAULT** of France envisages cutting 5,000 to 6,000 jobs through early retirement, in draft proposals which it hopes will form the basis of agreement with the unions. Page 2

**SOUTH AFRICA:** Three leading commercial banks announced prime rate cuts, with Barclays deciding on a 2 percentage point drop to 23 per cent. Page 2

**WESTPAC** Banking, Australia's biggest bank, lifted net earnings by 38 per cent to A\$906.9m (£207.5m) in the year to September 30, and plans a A\$232m one-for-four rights issue. Page 27

**BASF**, West German chemical group, raised worldwide pre-tax profits by 75.6 per cent to DM 1.54bn (£494.6m) in the first nine months of this year. Page 27

**INDY ELECTRONICS** of California is to spend £20m on an electronics plant in Scotland which is expected to create 500 jobs. Page 3

**CULLEN'S STORES**, loss-making 100-shop concern, is the subject of a £6.6m bid from three former Imperial Group executives. Page 24

## BT issue expected to be oversubscribed

BY GUY DE JONQUIERES AND ALISON HOGAN

THE BRITISH TELECOM offer share price, fixed yesterday at 130p, is expected to lead to both an oversubscription to the biggest equity issue in history, and a substantial premium on the price when dealings start.

Kleinwort Benson, the merchant bank advising the Government on the sale of the shares, forecast yesterday that they would be oversubscribed when the offer closes on November 28.

Leading City institutions believe that once dealing starts in BT shares early next month they will rise to a premium of 10p to 15p above the offer price, which values the 50.2 per cent of BT shares being sold at £3.926bn, close to the Government's uppermost target of £4bn.

Kleinwort Benson said that "vigilant and severe" measures were planned to prevent multiple applications by individual subscribers when the issue went on sale on Tuesday. Preliminary legal advice had indicated that anyone making more than one application could be prosecuted for criminal fraud.

Institutional demand for the shares has clearly not been satisfied. The entire issue was easily underwritten yesterday morning, and many institutions both in Britain and abroad said that they would have been

ready to accept more shares than were allotted to them.

The Government has received binding commitments from about 500 institutions to take 55 per cent of the issue. "The Secretary of State for Industry is certain of his money," Mr Martin Jacob, vice-chairman of Kleinwort Benson, said.

British institutions have been allotted 1.43m shares, or 47 per cent of the issue, while BT employees and the general public will be offered up to 1.17m shares, or 39 per cent.

Kleinwort Benson said it was too early to predict the response from small investors, but expressed confidence that demand would be strong. BT

has received 1.25m inquiries about the issue, and more than 5m special abridged prospectuses are being printed.

Institutions in the U.S., Canada and Japan have been allocated 415m shares, or 13.7 per cent of the issue. Kleinwort Benson had obtained authorisation to sell up to 23 per cent of the issue in those countries, and said there was institutional demand for "substantially" more than that amount.

In the Commons Mr Alan Williams, a Labour spokesman, Continued on Back Page

BT "undervalued," Page 3 Should you buy the shares, Page 24 Lex, Back Page

### MAIN FEATURES OF THE BT SHARE FLOTATION

Offer price: 130p per share  
Dividend yield: 7.14 per cent  
Price/earnings ratio: 9.35  
Value of offer: £3.916bn (50.2 per cent of total)  
Total market capitalisation: £7.8bn

### ALLOCATION OF ISSUE

Institutions (UK and some Continental): 1.428m shares (47 per cent) worth £1.857bn  
UK public and BT employees: 1.167m shares (39 per cent) worth £1.52bn  
U.S., Canada and Japan: 415m shares (14 per cent) worth £537m

## Concern in Administration over Fed's tight monetary policies

BY STEWART FLEMING IN WASHINGTON

THERE IS growing concern within the U.S. Administration about the tight monetary policies of the Federal Reserve Board, the U.S. central bank.

Mr Donald Regan, the Treasury Secretary, has told President Ronald Reagan and his cabinet that he is worried that the Federal Reserve Board is keeping monetary policy too tight and there is a danger that the economic slowdown could continue.

Mr Regan's remarks, made on Thursday at one of this week's series of cabinet meetings on budget strategies, are being echoed in other parts of the Administration. Even in the Office of Management and Budget, whose director Mr David Stockman is not counted among the monetarist critics of the Federal Reserve, officials say there is concern about the sluggish monetary growth in recent months.

Mr Robert Ortner, chief economist at the Commerce Department was reported as saying that he expected fourth quarter real growth to be under 3 per cent and some economists are suggesting that next week could see a downward revision in the third quarter gross national product figure which was originally reported at 2.7 per cent.

Yesterday saw further signs of the economic slowdown with the Federal Reserve Board reporting that capacity utilisation in U.S. industry fell slightly to 81.3 per cent in October from 82 per cent in September and 82.6 per cent in August. Meanwhile, on Wall Street there is widespread speculation that recent Federal Reserve open market activity may be signalling another move by the Federal Reserve Board to ease monetary policy.

The White House debate about the budget deficit appears to have produced more gloom than clarity. Officials said yesterday that the President had made it clear that he was not prepared to lead the way next year by proposing a budget compromise including revenue

raising measures but that instead he would want to present "an impressive array of spending cuts."

A top level budget working group including Mr James Baker, White House Chief of Staff, is working out the cuts. It is part of a twin track approach which includes the normal government wide review of spending and search for efficiencies which Mr Stockman is pushing ahead. Government paragon and the farm programme are cited as prime targets for action, with the caveat that it is Congress which ultimately makes the decisions and it is impossible to predict which way Congress will go.

What is clear, however, is that the deeper than expected economic slowdown, which has helped force the Administration to revise forecasts for the current year's budget deficit, from \$172bn to \$210bn is worrying the White House and that efforts are under way to try to pressure the Federal Reserve into easing its monetary policy.

The Canadian syndicate of underwriters, led by McLeod Young Weir, asked for an allocation of 90m shares. Mr Wayne Fox, vice-president of Wood, Gundy Inc, a leading Canadian broker, said: "We could do more than that."

Mr Fox singled out the weak exchange rate of the pound, the impact of large public offerings of foreign securities in Canada, and BT's own business prospects as reasons for the lively interest among Canadian investors.

Continued on Back Page

## Welcome around world

By Our Foreign and Financial Staff

THE BRITISH Telecom issue has received an enthusiastic reception around the world.

Kleinwort Benson, the merchant bank advising the Government, has reserved 13.7 per cent of the 3bn shares on offer to syndicates in Japan, the U.S. and Canada. This is a reduction from the original 23 per cent registered with the relevant stock exchanges.

The final distribution between the countries will be made at the time of allocation of shares after the offer closes. Japan and the U.S. are expected to receive about 5 per cent each, the remaining 3 per cent going to Canada.

"Every account in our universe is interested in British Telecom," said Jefferies & Co., the U.S. institutional dealer, after news of the pricing was given yesterday.

Mr Sean Roche, of Putnam International Advisors, the Boston fund management group, said he expected the U.S. offer, worth about \$490m, to be oversubscribed.

"The shares could well go to a premium of up to 15 to 20 per cent," he said. Merrill Lynch, the largest retail broker in the U.S., said demand from individual investors, as well as from institutions, was "extremely strong and broad-based."

Mr Peter Toczek, president of New York and Foreign Securities, which deals extensively in European stocks, said that the shares were likely to go to a 10 per cent premium in the early after-market, though there was slight disappointment that the price was right at the top end of early estimates.

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Mr Fox singled out the weak exchange rate of the pound, the impact of large public offerings of foreign securities in Canada, and BT's own business prospects as reasons for the lively interest among Canadian investors.

Continued on Back Page

## Bill offers new deal on pensions

BY ERIC SHORT

THE GOVERNMENT yesterday took its first major step on the road to reforming and restructuring the UK pensions industry.

The Social Security Bill sets out proposals to give a new deal for employees who switch jobs and to force pension schemes to provide employees with details of benefits and financial status.

Under the Bill, employees who change jobs will have their pensions "acquired" in their earlier job or jobs protected against inflation of up to 5 per cent a year and will also be able to transfer pension rights.

At present employees changing jobs after at least five years' service are entitled to a deferred pension based on length of service and salary at the time of leaving. The Bill proposes that, for employees changing jobs from January 1 1985, deferred pension rights accruing since January 1 1985 will be revalued by 5 per cent a year, or by the movement in the retail price index if less.

The time limits mean that the improvements become really meaningful only for employees changing jobs in the next century, while the protection afforded will be less than complete if the inflation rate rises above its present level.

All employees changing jobs and entitled to a deferred pension will have the right to the equivalent lump sum transfer payment.

Employees can use their transfer payment to buy pension rights in their new schemes, although the scheme is not obliged to take the payment, or buy an annuity with a life company.

The Bill proposes that pension scheme members and their spouses will get, as of right,

basic information such as their accrued benefits in the scheme. Other information on how the schemes are funded, their financial state and the investment of funds will be available on demand.

Details have yet to be decided, but the intention is that the information should be sufficiently detailed to allow full expert analysis of the scheme.

Thus it would appear that the right of access to information will be of more value to employees' trade union representatives, who can hire the experts needed for the analysis, than to the employees themselves.

Another major change contained in the Bill is the establishment of a registry of pension schemes, similar to the Companies Register, with which schemes will have to file information such as annual reports and scheme documents. This information will be available to the public.

The Bill also takes the opportunity to extend the operations of the Statutory Sick Pay Scheme, so that employers will now be responsible for making the full 28 weeks' sick payment to their employees who fall ill, instead of just the first eight weeks. In addition, employers, but not employees, will no longer have to pay National Insurance contributions on sick payments.

Finally, the Bill requires Mr Fowler in next year's review of Social Security benefits, to restore the 5 per cent abatement on invalidity pensions. Under the 1980 pensions up-rating, the increase in invalidity pensions was reduced by 5 per cent to allow for the fact that the pensions were not taxed. They have now been brought within the tax net.

Details, Page 4 Savings and Investment, Page 8

## Social Security Bill: main points

### OCCUPATIONAL PENSIONS

- Deferred pensions to be revalued by 5 per cent a year or the movement in the Retail Price Index, whichever is less, for people changing jobs from January 1, 1985.
- Employees to have right to transfer payments instead of deferred pensions.
- Compulsory disclosure of information to employees and spouses.
- Establishment of a Pensions Registry.

### SOCIAL SECURITY

- Period in which employers make payments under Statutory Sick Pay scheme extended from 8 weeks to 28 weeks.
- Restoration of 5 per cent abatement on invalidity pensions.

## MARKETS

### DOLLAR

New York lunchtime: DM 2.9667  
FFr 9.1125  
SwFr 2.447  
Y242.72

London: DM 2.9675 (2.961)  
FFr 9.125 (9.0679)  
SwFr 2.452 (2.441)  
Y242.8

Dollar index 139 (138.1)  
Tokyo close Y242.4

### U.S. LUNCHEON RATES

Fed Funds 5 1/2%  
3-month Treasury Bills: 8.85%  
Long Bond: 100 1/4% yield: 11.66

### GOLD

New York: Comex Nov latest: \$344.6  
London: \$345.25 (\$344)

### STERLING

New York lunchtime: £1.256  
London: £1.255 (1.2525)  
DM 3.72 (3.7425)  
FFr 11.42 (11.458)  
SwFr 3.07 (3.08)  
Y304.5 (305.75)

Sterling index 76.4 (76.5)

### LONDON MONEY

3-month interbank: mid rate 9 1/8% (9 1/8%)  
3-month eligible bills: buying rate 9 1/2% (9 21/64ths)

### STOCK INDICES

FT Ind Ord 920 (+8.4)  
FT-A All Share 554.83 (+0.5%)  
FT-SE 100 1173.5 (+8.8)  
FT-A lone gilt yield index: High coupon 10.05 (10)  
New York lunchtime: DJ Ind Av 1,199.43 (-0.73)  
Tokyo: Nikkei Dow 11,271.45 (-30.17)

Chief price changes yesterday, Back Page  
CONTINENTAL SELLING PRICES: Austria Sch 18; Belgium Fr 38; Denmark Kr 7.25; France Fr 6.00; Germany DM 2.20; Italy Lit 1,200; Netherlands Fl 2.50; Norway Kr 6.00; Portugal Esc 20; Spain Ptas 100; Sweden Kr 6.50; Switzerland Fr 2.00; Ireland Spn; Malta 30c.

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For London market and latest share index, 01-246 8026; overseas markets, 01-246 8086.

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## OVERSEAS NEWS

## Bonn parties divided over income disclosure moves

BY RUPERT CORNWELL IN BONN

WEST GERMANY's political parties, badly shaken by the "Flick Affair," broadly agree that parliamentarians should be forced to give greater account of the income they receive from other sources, like companies and interest groups. But they are sharply divided on how such a practice should be carried out.

The differences emerged vividly yesterday during a key-note Bundestag debate on the whole issue of party financing in the wake of the continuing scandal here over political payments made by Flick and other industrial groups.

Speakers from all sides admitted the dangerous loss of prestige and credibility that the affair had brought upon the political establishment. But they emphasised — at least with the exception of the radical Greens — that despite the furor, governments and individual deputies were not "up for sale" to powerful industrial interests.

The debate was bitterly partisan as the centre-right parties of the Government and the Social Democrat (SPD) opposition swapped accusations over who had received the

most in suspect donations and argued over how the practice could be carried out. But the legitimate, above-board professional activities of MPs, Herr Reiner Geissler, the CDU's general secretary suggested that deputies henceforth be obliged to declare such non-subsidised income.

The SPD, and especially the Greens, want what amounts to full public disclosure of all such parallel income. But the three coalition parties, the Christian Democrats, the Bavarian CSU, and the Liberal Free Democrats (FDP) are opposed to such a move.

Parliamentary earnings to a special committee of the Bundestag. Proposals to tackle the problem — spotlighted in October by the resignation of Bundestag President Herr Rainer Barzel amid allegations he had secretly received DM 1.7m from Flick in the 1970s — are due to be formulated soon. But it is obvious that agreement will be difficult.

The SPD speakers, led by the party's parliamentary leader, Herr Hans-Jochen Vogel, charged that the CDU, CSU and

FDP had been the worst offenders.

Herr Vogel accused Chancellor Helmut Kohl, who did not take part in the debate, of being personally responsible for the damage done to parliament's prestige by condoning past donations which had been in breach of tax laws.

Magistrates up and down West Germany are currently conducting some 2,000 investigations into possible irregularities through clandestine payments to political parties.

The government parties signalled yesterday that they have no plans to resuscitate the discredited notion of a retroactive amnesty for such offenders.

But they repeatedly accused the SPD — in power at the time of the contested DM 800m capital gains tax waiver for Flick a few years ago — of being equally compromised by concealed donations.

One of the few participants to rise above the inter-party fray was Frau Hildegard Hamm-Braucher of the FDP. Deploring the failure of the parties to produce a joint resolution for the debate, she referred to their "common shame" over the events of the past.

## West German car production falls by 3%

BY JOHN DAVIES IN FRANKFURT

THE RATE of car production in West Germany slipped back last month, amid signs that the domestic market is being unsettled by the continuing debate over exhaust controls.

The Automobile Industry Association said yesterday that 18,348 cars rolled off the assembly lines each working day last month, 3 per cent less than the daily output in September.

Last month 385,100 cars and 26,900 commercial vehicles were produced. Although this was 13 per cent more than a year ago, the increase was partly because October had more working days.

As a result of the seven-week strike over shorter working hours earlier this year, car production is still lagging behind last year's performance.

## Krauss-Maffei attracts potential new bidders

BY LESLIE COLTITT IN BERLIN

POTENTIAL NEW bidders have emerged in a move to take over Krauss-Maffei, the defence and engineering arm of the powerful Flick group. Flick is at the centre of a widening political payments scandal involving all the major West German parties.

The West German cartel office in West Berlin said it was asked by Industrie Werke Karlsruhe-Augsburg (IWK) how it would react to IWK taking a majority stake in Krauss-Maffei. IWK makes industrial computers and is thought to be linked with the Dornier aircraft company in a possible takeover bid. The cartel office indicated it would not be likely to object to such a move by IWK.

Krauss-Maffei, which makes

the highly successful Leopard tank, has 85 per cent of its DM 2m (£350,000) turnover in defence production.

Earlier Messerschmidt-Bölkow-Blohm, West Germany's major aerospace company, told the cartel office it was considering a stake in Krauss-Maffei. MBB was thought to be interested in forming a takeover consortium with a medium-sized company and several banks.

Last year the cartel office and the Defence Ministry resisted a bid by MBB to buy a controlling interest in Krauss-Maffei. The cartel office said yesterday it would also have doubts about approving a minority share by MBB in Krauss-Maffei.

## Mexican police destroy record marijuana haul

BY DAVID GARDNER IN MEXICO CITY

MEXICO'S successful drive to boost its non-traditional exports and reduce dependence on oil revenue appears to have been interpreted over-zealously in some quarters here, on the evidence of this week's seizure of mammoth quantities of marijuana in the northern border state of Chihuahua.

Mexican police and army units have already captured and burned nearly 13,000 tonnes of the drug in raids that began a week ago on three remote ranches close to the U.S. frontier, though the final haul is likely to be nearly 17,000 tonnes.

The U.S. street value of the larger quantity would exceed \$80m (16.2bn) equivalent to half Mexico's earnings from oil exports last year. The haul is four times the size of the previous largest seizure of marijuana, which took place in Colombia in 1978.

Police have rounded up over 7,000 peasants, who had been lured to the remote, thinly populated areas bordering Texas by the promise of up to 5,000 pesos (115.28) a day — more than six times the minimum wage — for harvesting vegetables and fruit. Once there, the authorities say, the peasants were held in conditions tantamount to slavery.

## Nicaraguan rebels step up raids on coffee farms

BY TIM COONE IN MANAGUA

U.S.-BACKED guerrilla attacks in the coffee-growing zones in northern Nicaragua have increased considerably in recent days, according to Sr Jaime Wheelock, the Agriculture Minister. The aim of the guerrillas is to upset the vital coffee harvest which begins at the end of November and lasts through to the end of January.

On Thursday 18 farmers were killed in attacks on two state farms and a co-operative, while 14 guerrillas were killed by local defence militia. Sr Wheelock said that 80 state farms had been attacked in the past few months and raids on co-operatives were running at the rate of 10 per month.

Ten thousand government workers are to be mobilised to assist in the coffee harvest and 4,000 members of the militia are being sent to the coffee zones to support regular army units protecting the agricultural workers during the picking season.

The latest fighting reflects a growing level of ferocity in the war in which guerrilla casualties have been running at over 100 per week, according to government figures.

The army has been making increasing use of multiple rocket launchers, heavy artillery

and helicopter gunships against guerrilla concentrations with considerable success.

The FDN guerrilla leader, Sr Aldo Calero, recently said in the U.S. that if Nicaragua starts using new Mi-24 helicopter gunships against his forces, the FDN would start attacking key economic targets such as coffee processing plants and sugar factories, reflecting a growing desperation on the part of the guerrillas.

During a tour of the coffee-growing region of Matagalpa on Thursday, Sr Wheelock admitted that new Soviet-built Mi-24 helicopters had been delivered to Nicaragua recently and that they were to be employed against the guerrillas.

Nicaragua already possesses 12 Mi-8 helicopters which have been used in a dual transport-guns role against the guerrillas.

Coffee exports are expected to bring in an estimated \$150m (£32m) in foreign exchange from the coming harvest for around 30 per cent of total export earnings.

Any losses of the crop will have serious effects on the economy in the coming year, which is undergoing its most severe foreign exchange crisis since the 1979 revolution.



## Svetlana says guilt forced her return

By Patrick Cockburn in Moscow

JOSEF STALIN'S daughter Svetlana said yesterday she had never planned to defect from the Soviet Union in 1967 and she returned last month after 17 years because she was not free in the West and wanted to see her children.

Speaking in Russian at a press conference, Svetlana who prefers to use her mother's name, Alliluyeva, explained she had always felt guilty about her defection. "The sense of profound guilt never left me during all those years no matter how hard I tried to live like other Americans," she said.

The immediate cause of her return was the illness of her 35-year-old son Joseph in the Soviet Union. She immediately wrote to the Soviet Ambassador in London and flew back to Moscow. Her Soviet citizenship, of which she was stripped in 1970, was restored earlier this month.

"I could not stand the family separation any longer and wrote my request," she said. "The decision to return has helped get rid of my sense of guilt," she added.

Svetlana's explanation of her return was given at a press conference arranged at the Soviet Foreign Ministry yesterday. Part of the Western press was excluded, apparently at her request, including all the American television networks. This followed a contretemps in the street outside her hotel on Thursday when she abused American television reporters who sought to interview her. During her years in the West she said she "became a favorite pet of the CIA." In New York she was compelled to associate with publishers, lawyers and businessmen and she was told how and what to write, she said, she no longer had any interest in politics.

## Chernenko more confident about economy

By Patrick Cockburn in Moscow

PRESIDENT Chernenko says that the Soviet economy has turned the corner over the last two years but still suffers from major difficulties such as poor quality goods and shoddy work.

All increases in industrial output should come from greater productivity, not from more investment, he said in an address to the Politburo reprinted in yesterday's papers.

Coal and oil production were below target and a third of all trucks were off the road at any one time.

The tone of the speech, however, is said by diplomats to be more relaxed than similar addresses in recent years, possibly indicating greater confidence in the economy.

## Substantial numbers of Libyans still in Chad, says Mitterrand

BY DAVID MARSH IN PARIS

PRESIDENT Francois Mitterrand yesterday admitted that substantial numbers of Libyan soldiers were still in the strife-torn central African state of Chad in contravention of a troop pull-out accord which both sides said had been completed last weekend.

Mitterrand, in a declaration before the press at the Elysee Palace, defended his surprise talks in Crete on Thursday with Col Muammar Gaddafi, the Libyan leader, as helping to bring peace to Chad and to normalise relations with Libya.

Although forced on to the defensive by strong opposition criticism of the Government's apparent uncertainty over Chad, Mitterrand reaffirmed that France was insisting on "total evacuation" of Libyans from the north of the country.

This was the condition which had to be met before "normal relations" between France and Libya could resume — an objective desired by Col Gaddafi, he said.

Mitterrand said that two to three battalions of Libyan soldiers — or 600 to 1,200 men — remained in Chad without heavy armament or aeroplanes.

M Roland Dumas, the Government spokesman, put the numbers with more precision at 800 to 1,000 troops. This would represent about one-fifth of the roughly 5,500 Libyans believed to have been in northern Chad at the height of tension in the country over the past 16 months.

Mitterrand said the Libyan withdrawal had slowed down, and even been replaced by a reinforcement, over the past week.

But he stressed that Col Gaddafi had assured him that "orders had been given" for a full pull-out.

In pointed reference to U.S. claims that most of the original 5,500 contingent was still in Chad — whereas all but about 100 of France's previous force of 3,500 in the south had now been pulled out — Mitterrand said the Libyan numbers were

"less than stated according to certain foreign information."

The leaking of U.S. information, garnered from observation satellites, about Libyan and rebel troop movements in northern Chad has been a constant feature of the Franco-American war of nerves over the country since summer 1983.

M Dumas, speaking to a journalists' lunch, did not dispute that U.S. information had recently been passed to the French, but denied that the Paris Government had seen specific satellite photographs.

The right-wing opposition meanwhile continued to try to make political capital out of the affair. The opposition Figaro newspaper said yesterday that the French pull-out amounted to a "flight" which had cost France dearly in its African policy.

Mr Jean-Marie Le Pen, the ultra-right National Front leader, compared Mitterrand's Crete trip with appeasement of Hitler at Munich.

## French Socialists launch attack on Right

BY DAVID HOUSEGO IN PARIS

PRESIDENT MITTERRAND yesterday lent his shoulder to the launching of the Government's campaign for the 1986 parliamentary elections with statements that mark a shift back to the militant Socialist language of 1981.

The change in tone follows an equally strong attack on the right in the National Assembly on Wednesday by Mr Laurent Fabius, the Prime Minister, that led opposition groups to walk out of the National Assembly.

Last weekend M Fabius indicated that the Government would go on the "counter-offensive" — a remark that reflects a hardening of attitudes on both right and left as both sides begin preparation for what is seen as a bitter electoral

fight. It is in this atmosphere that the neo-Gaullist RPR party of Mr Jacques Chirac will be holding its Congress this weekend to rally its troops.

Both Mitterrand's remarks made in a long interview to mark the mid-point in his seven year presidency and M Fabius's onslaught mark an abandonment of the nonideological approach that was reflected in the summer by the departure of the Communists from the Government and the withdrawal of the controversial legislation on private schools.

At that time the Government appeared to be focusing its efforts on winning back support in the political centre. Faced with the demoralisation of the Socialist Party and

the opposition of the Communists, the Government feels it must mobilise its own rank and file.

It is in this spirit that Mitterrand's remarks should be read. In his interview he warned that if the right was returned to power "they will try to destroy any economic structure which could be embarrassing to big business which once again will have the upper hand. And they will begin by denationalising credit."

Contrary to some Government officials who have implied that state ownership of the banks might be diluted to raise fresh capital, Mitterrand defended the "nationalisation of credit" and of the large industrial poles as being "a breach of capitalism."

## Agricultural trade talks hopes revived

BY CHRISTIAN TYLER, TRADE EDITOR

HOPES of an international negotiation to liberalise trade in agricultural products have suddenly revived with the successful conclusion of two years' work by trade officials in Geneva.

A consensus was reached by officials of 60 countries, on Wednesday night, that export subsidies, quotas and technical barriers to agricultural trade should be tackled.

The report of the committee on trade in agriculture set up under the General Agreement on Tariffs and Trade (GATT) was being hailed yesterday as a major breakthrough in this politically controversial field.

The basis for a negotiation was achieved after some redrafting to meet objections from

the EEC, one of the world's biggest users of agricultural export subsidies.

The Community agreed that a ban on virtually all export subsidies should be considered, provided there were parallel efforts to improve the present GATT rules on agriculture.

But the EEC indicated yesterday it might not accept an isolated negotiation on agriculture and was looking for progress on other sensitive trade issues.

The tentative accord on agriculture, at least papering over serious differences between the EEC and the U.S., was expected to touch off a flurry of backstairs bargaining ahead of the annual meeting of the 90 GATT nations a week on Monday.

M Claude Villain, the EEC

director-general for agriculture, warned yesterday that there were still potential obstacles to a negotiation. But he confirmed that the EEC would consider a ban on export subsidies as part of a broader approach, and that trade-offs in other areas would be sought.

The accord talks of a "general prohibition" on export subsidies, subject to "carefully-defined exceptions."

For the first time the big trading nations have formally recognised that their domestic farm support policies can distort world markets.

The GATT committee was one of a number set up after the largely abortive GATT ministerial meeting in November 1982.

## Four S. African banks cut prime loan rate

BY ANTHONY ROBINSON IN JOHANNESBURG

FOUR OF South Africa's five leading commercial banks have announced cuts in their prime loan rate with effect from Monday and the fifth, Volkskas, is expected to follow suit early next week.

Standard Bank, Nedbank and Trustbank announced a 1.5 per cent cut to 23.5 per cent while Barclays has decided on a 2 per cent drop to 23 per cent.

The prime rate reductions from the record high levels of 25 per cent to which they were raised on August 3 closely followed a statement by Dr Gerhard de Kock, Governor of the Reserve Bank, that he "would welcome it if the commercial banks were to lower their prime rates" in line with what he called the appreciable

decline "on treasury bills, land bank bills and short- and long-term government stock during the past week."

Speaking at a conference organised by the Financial Mail magazine Mr De Kock said that the decline in interest rates was made possible by "a number of desirable developments" which had taken place since monetary policy was tightened in August.

"The point may now be approaching where a modest reduction in the reserve bank's rate might also be desirable," he added. The discount rate on bankers' acceptances was raised to its present record level of 22.75 per cent on August 3.

The Governor listed among

the "desirable developments" of recent weeks a marked decline in total spending, a noticeable easing of the demand for credit and loanable funds and an improvement in the current account of the balance of payments. These constituted what he termed "the right reasons" for permitting a fall in interest rates but he emphasised that "the monetary authorities have no intention of prematurely relaxing their policy stance."

Monetary policy would have to continue bearing the brunt of a generally restrictive economic policy until the next budget when the mix of monetary and fiscal measures would be improved by "appropriately restrictive" measures by the Government, he said.

## Renault tables job-cuts proposals

By Paul Riech in Paris

RENAULT, France's financially troubled state-owned car group, yesterday tabled a draft proposal which it hopes will be accepted by unions as the basis of an agreement on a major job cut.

The French car group, which lost FF 3.6bn (£313m) in the first half of this year, announced last month an ambitious plan to reduce its workforce by a substantial but undisclosed number without resorting to compulsory redundancies.

Its latest proposals, put to the unions yesterday, envisage between 5,000 and 6,000 job cuts before the end of this year through early retirement.

Renault says there are at present about 5,500 people who could qualify for early retirement. It expects about 70 per cent of these workers to agree to leave on a voluntary basis.

This number of early retirements, however, would create the need for greater job mobility within the car group, involving between 4,000 and 5,000 people. Renault is therefore insisting that any agreement must be based on the principle of mobility, retraining and reinsertion into new jobs.

However, Renault has told the unions it is prepared to retrain a worker only after he has accepted the need to move to another plant or job within the car group.

Retraining could also lead to jobs at new facilities in high technology sectors, like liquid crystals for dashboard instruments or high-performance ceramics which Renault is envisaging to open in coming months.

Renault says it would be satisfied if it could achieve the 5,000-6,000 level of early retirements and the further 4,000-5,000 job changes as a first step in its efforts to reach annual productivity gains of 7 per cent.

The car group is hoping to sign an initial agreement on its labour restructuring programme by the end of this month or early in December.

It then envisages a review of progress achieved on internal job mobility at the end of June next year. At that time the state car group will decide whether it will need to resort to other measures to tackle its labour restructuring programme.

The unions, and the pro-Communist CGT confederation, have so far adopted a tough position towards Renault, renewing criticisms of the group's management strategies and its heavy investment in the U.S. Although this is clearly part of the posturing that goes with labour negotiations, the current talks between Renault and the unions are expected to be particularly difficult.

Mr Bernard Hanon, Renault's chairman, has said that Renault has first to secure broad approval from its workers and their unions before going ahead with its ambitious and costly labour proposals.

## Gibraltar accord likely to be delayed

A PROMISED end to Spain's continuing restrictions on Gibraltar is likely to be delayed by several weeks because British and Spanish diplomats fear they will be unable to complete an agreement in principle by November 26 when Sir Geoffrey Howe, Britain's Foreign Secretary, and his Spanish counterpart, Sr Fernando Moran, are due to meet at a Brussels ministerial council, writes Tom Burns in Madrid.

A chief cause for the delay is thought to have been a series of technical adjustments which have to be written into the Spanish legislation to allow Gibraltarians to work in Spain. The agreement seeks to establish immediate reciprocal residential and working rights in certain categories for Spaniards and Gibraltarians.

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## Tom Burns looks at the dilemma facing Spain's Catholic parents

## Church-state schools row heats up

IF SPAIN'S Catholic Parents Confederation has done its sums properly more than 1m protesters tomorrow will be walking shoulder to shoulder for a mile along Madrid's main boulevard, the Paseo de la Castellana, packed behind a banner bearing the legend "freedom for education."

The demonstration is over the emotive issue of public versus private schooling, but it has the peculiar Spanish tint to it which superimposes a socialist versus Catholic conflict.

Beyond the age-old religious question there is the immediate precedent of the massive demonstration in Paris last spring which put paid to France's proposed education bill, the Loi Savary which sought to integrate French Catholic schools into the state system. Midway through his four-year term Spanish Prime Minister Sr Felipe Gonzalez appears to be finally facing a middle-class revolt.

The protest in Madrid centres formally on the organic law for the right to education, known

by some as the "Maravall Law," after the Minister of Education, Sr Jose Maria Maravall. The parents, led by Sr Carmen Alvear, a mother of 11, allege that the law endangers the liberty of private schooling in general and Catholic schools in particular.

Sr Maravall contends the opposite: his legislation actually formalises public funding for private schools and thereby strengthens the private sector. What his law also does, however, is establish a measure of public control over the funds, and even more irritatingly for Sr Alvear and her supporters, creates so-called schools councils formed by parents, students, teachers and local authorities which will have a say in the running of the school.

The kernel of the education debate is a situation in which the lions' share of schooling is carried out by nominally private institutions, in the main run by religious orders, which receive direct Government grants. This public funding

makes up for the inadequacy of the state school system. The dire condition of Spanish education in general is illustrated by the current statistic of 2m Spaniards over the age of 10 who are classified as illiterate out of a total population of 37m.

The Maravall Law is essentially a device to put order into the often anarchic education situation in Spain and to establish a *modus vivendi* between public and private schools. Despite the absence of clear legislation on grants, public funding to the private schools has increased 10-fold in the past decade and now totals Pta 75bn (£350m) or 40 per cent of the total education budget. Sr Maravall points out that he has in fact increased state grants.

Critics of the law, Sr Alvear's Parents Association, the Catholic Teachers' Confederation and the Association of Private School owners, see the law as overtly threatening and talk of an end to the freedom to choose. The fact that it is an Oxford-educated socialist who says he is an agnostic that is doing the legislating and that

the law directly affects Catholic schools has embittered the debate.

The conservative opposition, Alianza Popular, has succeeded in having the law accepted by the constitutional court which now has to rule on whether the law contravenes constitutional guarantees on freedom of education. That done, the politicians are taking a back seat at the demonstration which has been organised by Sr Alvear and her supporters.

The bishops, too, have cautiously retained from openly endorsing the protest. In fact the more liberal Spanish bishops are known to be satisfied with assurances the law provides on funds and are certainly less than happy over the Sr Alvear's conservative platform.

FINANCIAL TIMES, USPS No 100040, published daily except Sundays and holidays. U.S. subscription rates: \$420.00 per annum. Second class postage paid at New York NY and at additional mailing offices. POSTMASTER: send address change to: FINANCIAL TIMES, 14 East 5th Street, New York, NY 10022.

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## UK NEWS

## Branson introduces £16 flight to Holland

VIRGIN ATLANTIC, the airline launched by Mr Richard Branson, yesterday introduced its service between Gatwick and Maastricht in the Netherlands for £16 one way.

After three weeks the one-way fare will rise to £25, with an extra £14 during the Christmas period.

Virgin has leased a BAC 1-11 88-seater jet for the route to Maastricht, which has about 500 people living within a 140-mile radius.

## Use of imprisonment on the increase

THE use of imprisonment has increased in the last 10 years, the National Association for the Care and Resettlement of Offenders said yesterday.

"The proportion of adult offenders given immediate prison sentences rose from 15 per cent in 1974 to 20 per cent last year and the courts have also adopted a tougher line in sentencing young people," said Mr Vivien Stern, Nacro's director.

## Generator exporter sheds 97 jobs

R. A. LISTER, which exports electricity generators to many of the world's poorest countries, yesterday announced 97 redundancies at its factory in Dursley, Gloucestershire.

"Our order book has been affected by the lack of currency available for imports from many of our major markets," said Mr John Maitland, for the company.

## Yorkshire Chemicals trims workforce

YORKSHIRE CHEMICALS of Leeds yesterday announced a reorganisation of its colours division, with the loss of 30 jobs.

The changes are designed to reduce costs, increase profitability and improve product quality and customer service. The group will now employ a total of 350 people in Leeds and Selby.

## Liberals win Liverpool ward by-election

LIBERALS in Liverpool captured an inner city seat from Labour in a ward by-election yesterday. Mr David Alton, Liberal MP for Mossley Hill, said the result was "a warning to the arrogant members of Militant Tendency who behave as though the city was a one-party state."

## Wigan newspaper to close after 30 years

THE EVENING POST and Chronicle which has been published in Wigan for almost 30 years is to close because of continuing heavy losses. It will appear for the last time on Friday, December 21, and 42 full-time and 30 part-time jobs will be lost.

## VAT rules on car expenses revised

FROM January 1 value-added tax incurred on car leasing charges and repair and maintenance of cars used in business may only be deducted in full if there is no private use, the Customs and Excise announced yesterday.

Where there is private use the tax must be apportioned. To determine the tax which may be deducted no petrol, journeys between a person's home and normal place of work are considered to be private, non-business use.

## Rowntree McIntosh puts 50 out of work

ROWNTREE MCINTOSH, confectioner, said yesterday about 50 jobs are to go in Norwich on a cost-cutting exercise due to a drop in demand for chocolates.

## Life insurance contracts protected

THE FRIENDLY Societies Bill, which is designed to remove doubts about the enforceability of some 300,000 life insurance contracts entered into before June 1 1984, was given an unopposed Second Reading in the Commons yesterday.

Mr Ian Stewart, Economic Secretary to the Treasury, explained that the Bill protected those who had entered into contracts in good faith and established the law as it had previously been thought to be.

## Oil companies accept N. Sea marker price

THE British National Oil Corporation has received acceptance from all the main oil companies for its proposal to cut the market price of North Sea Brent oil by \$1.35 to \$28.65 a barrel.

British Petroleum which had held out the proposal was made in mid-October, has accepted the price, which is now effectively official.

## Trafalgar House considering bid for Vickers

BY DOMINIC LAWSON

TRAFALGAR HOUSE, the construction group, is considering a bid for Vickers Shipbuilding and Engineering, which is to be sold by the Government as part of its plans to privatise the nationalised shipyard.

Vickers is by far the largest yards in the shipbuilding division of British Shipbuilders with turnover last year of £227m.

Interest has also been shown by a major supplier of equipment for warships, thought to be GEC.

The main problem in pricing an offer for Vickers is the new £230m facility constructed for Vickers Shipbuilding at Barrow-in-Furness. This has been designed to be the site for the building of Trident nuclear submarines.

Any offer from Trafalgar House is likely to consist of an initial bid for the active yard of Vickers Shipbuilding and an agreement to pay for the nuclear submarine facility as and when the Trident work is commissioned. This would cover Trafalgar against the possibility that the Trident programme is cancelled.

Vickers, the erstwhile owner of Vickers Shipbuilding, is taking the Government to the European Court of Human Rights in a claim for greater

compensation for the 1977 nationalisation of its shipbuilding business. Vickers, however, has publicly stated it will not bid to buy back the business from the Government.

Trafalgar House has already made a series of acquisitions of state-owned assets as a coherent move into the offshore construction market.

Last month it completed the £15m takeover of RGC Offshore from British Steel Corporation. Earlier, it paid the Government £12m for the Scott Lithgow yard.

Grieveson Grant, the stockbroker, has estimated the Vickers yard could be worth about £55m, or about half the value of the entire shipbuilding division of British Shipbuilders.

Trafalgar House is planning a rapid expansion of its two-year-old oil and gas division. It plans to enter the 9th round of offshore oil and gas licences in groups which include Amoco, Amerasia, Hess, Sovereign Oil and Texas Gas. It also plans to bid cash for some of the 15 prime North Sea blocks the Government is to auction.

Over the past 12 months Trafalgar House has spent about £100m in buying a stake in BP Forties Field and in Candecora, the UK oil company.

## BT undervalued at 130p says, Labour

BY IVOR OWEN

MR ALAN WILLIAMS, a Labour spokesman on trade and industry, yesterday accused the Government of undervaluing British Telecom by fixing 130p as the initial price per share.

He described it as "the wrong price" and forecast that when trading in the shares began on the Stock Exchange there would be "a premium of at least 10 per cent."

While Conservative MPs hailed the announcement in the Commons as historic and heralding the biggest advance to wider share ownership, Labour MPs renewed their charges that major public assets were being sold off at a knock-down price.

Mr Williams protested that the Government's valuation meant that it was selling control of £18bn of public assets for less than £4bn.

He described the limitations placed by the Government on the acquisition of shares by foreign buyers as "absolutely meaningless" and claimed that an overseas consortium was intending to buy nearly 100m shares out of the British tranche if it could get its hands on them.

Mr Geoffrey Pattie, Minister for Information Technology, said he was not aware of the consortium to which Mr Williams had referred.

"You will understand that at

this stage I cannot comment in public about how the share price may move or who may want them," he said.

However, the minister stressed that applicants were limited to buying no more than 10 per cent of the shares and gave an assurance that the sale would be closely scrutinised.

Mr Dale Campbell-Savours, Labour MP for Workington, urged his party's supporters not to buy the shares, saying that to do so would be to prop up the "disastrous financial policies" of the Government.

Mr Pattie was sure that most ordinary men and women would regard the flotation of shares in BT as an opportunity to be seized and would disregard the advice given by Mr Campbell-Savours.

Dealing with fears that the privatisation would lead to more orders for telecommunications equipment going to overseas manufacturers, Mr Pattie said Sir George Jefferson, the BT chairman, had already made it clear he intended to lean as heavily as he could in the direction of British industry.

However, to tell British industry that it could rely forever and a day on orders from British Telecom would not help it to become more efficient and competitive.

## Income from tourism 'set to climb'

By James McDonald

BY 1985 Britain could be earning more than £7.5bn a year from 16m overseas visitors, compared with expected earnings this year of more than £5bn from 13.5m visitors.

This forecast was made in Bournemouth yesterday by Mr Duncan Black, chairman of the British Tourist Authority and of the English Tourist Board. It was also expected that British holiday-makers would spend about £5bn this year in the UK.

"There is no doubt in my mind that the tourist industry is among the most important in Britain today and is certainly the biggest growth industry," Mr Black said.

He described as "ridiculous" the view that the British tourism industry's impressive results this year were a mere function of the exchange rate.

It was true, particularly in relation to the dollar, that a weaker pound had helped to reduce the cost of holidays in this country in the visitor's currency.

He said, however, that it had to be recognised that the dollar had strengthened against all European currencies and that this had helped all Britain's European competitors.

He said the British industry had increased its share of U.S.-originated business against most other European countries.

He forecast that by the year 2000 the British industry would be earning more than £10bn a year at current prices from more than 20m overseas visitors.

## Public sector borrowing rise reflects pit strike

BY PHILIP STEPHENS

PUBLIC SECTOR borrowing totalled £448m last month, bringing the total since the start of the financial year in April to £7.67bn.

The increase was higher than most City expectations, and reflected in part the growing impact of the miners' strike on public finances.

In the autumn economic statement earlier this week Mr Nigel Lawson, the Chancellor, said that the public-sector borrowing requirement for the whole year was likely to reach £8.5bn compared with his Budget prediction of £7.2bn.

The higher forecast reflects an estimated £1.5bn hit from the miners' strike, as well as other central and local government over-spending, which have been only partially offset by higher oil revenues.

City economists believe the cost of the strike was shown last month in heavy borrowing by public corporations, which accounted for three-quarters of

GUINNESS. It has always been claimed, is good for you. And yesterday Arthur Guinness & Son took that message a bit further, somewhat surprising the City with the announcement of its £5m entry into the health and fitness market by acquiring the Champneys Group and its famous health spas.

The acquisition is Guinness' first significant diversification, albeit a small one since Mr Ernest Saunders, the group's chief executive, appointed in 1981, started to prune more than 150 of the group's 250 operating companies.

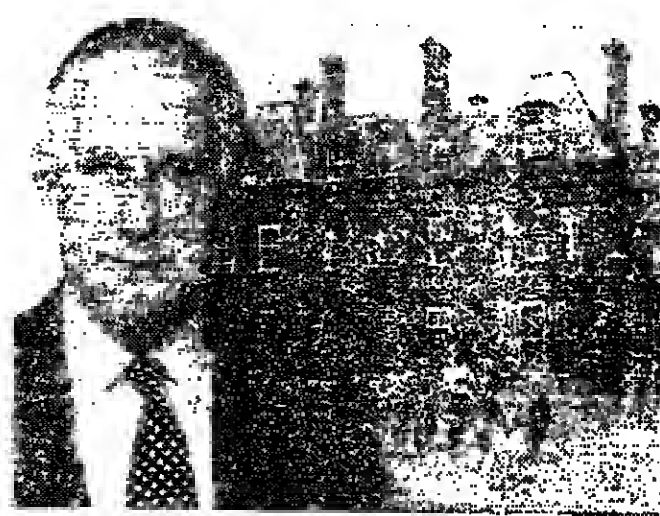
It was a closure and selling off process that reversed the group's ramshackle and unsuccessful diversification in previous years in areas ranging from film finance to baby wear.

Hand in hand with this development came a strategic overhaul of the group's main businesses which can loosely be divided into brewing, retailing and publishing.

Brewing activities were rationalised with strong promotion of the Guinness brand. Sales for example, growing 30 per cent year-on-year in the U.S. — and recovery of market share of the Harp lager brand which is 75 per cent owned by Guinness.

The group's retailing activities were extended this year with the £48.6m acquisition of Martins The Newsagent, a move which Mr Saunders said would make retailing into a "serious operation rather than an appendage to a giant."

Publishing activities were strengthened with the launch of the Guinness World of Re-



Mr Ernest Saunders, Guinness chief executive, with Champneys health farm at Tring in the background

corde Museum in London, an area where it is believed there will be further expansion.

However Guinness with a much strengthened management team was still looking for a new growth area, preferably associated with its core businesses. It was also looking for a strong international potential.

Rumours have abounded in the City for months and Mr Saunders, something of a blue-eyed boy among brokers, caused some surprise yesterday with the announcement of the Champneys acquisition.

For while brokers described the move as "positive" they also said that during the rationalisation phase he had divested the group of leisure investments such as caravans and holiday villages.

Guinness retorted that Champ-

a day—compared with about 2,500 normally consumed by an adult—while others can choose simply to relax after a heart attack in the 170 acres of parkland once owned by the Rothschilds, on the edge of the Chilterns.

Champneys, with its health spas and a turnover of £2.8m last year, also gives Guinness a new strong brand name in a world where the rich and famous increasingly bring associations of specific lifestyles to a motley assortment of products.

For Champneys also markets a branded mineral water and decaffeinated coffee. "Champneys gives us a name with which we can exploit goods and services," said Mr Chris Davidson, public affairs director of Guinness.

The Champneys name, not yet well known overseas, also gives the group a strong potential for international expansion. Guinness being represented in 130 countries around the world.

The health spa operation is also starting, in a highly fragmented industry, to franchise its operations. A mini health centre, under the Champneys banner has just opened in the Carlton Hotel, Bournemouth. Franchising of such activities, as pioneered by the Julianna group with its discotheques, could have strong potential at home and overseas.

The market should view this acquisition favourably as a strong and well thought out move into an area of growth," concluded Mr Keith Hiscock of the Edinburgh-based stockbrokers Wood Mackenzie who act on behalf of the company.

## U.S. company to build electronics plant in Scotland

BY JASON CRISP

INDY ELECTRONICS, a small but fast growing Californian company, is to spend £20m in setting up an electronics plant in Scotland which is expected to create 500 jobs within five years.

Indy assemblies and tests microchips for many of the leading semiconductor manufacturers in the U.S. and specialises in high performance products used in space, military and in-

dustrial applications.

It will be the first independent assembly of microchips in Scotland, an activity normally done in the Far East because of cheap labour.

Mr Jacob Ratnoff, president and chairman of Indy said: "The assembly technology is becoming automated and extremely sophisticated. Hourly wages are no longer the key issue. The constant updating of equipment

and the need to use frontier technology is now the overriding factor."

The assembly plant is being built in Irvine and is expected to start production at the beginning of next August. In the New Year Indy will take 24 to 40 people to its U.S. plant to learn about the company's operations. By the end of its first year in Scotland Indy expects to employ between 250 and 300 people.

Scotland already has the largest concentration of semiconductor production in Europe.

## Summit talks to centre on scope for Ulster progress

BY BRENDAN KEENAN IN DUBLIN

THE ANGLO-IRISH summit between Mrs Thatcher and Dr Garret FitzGerald, the Irish Prime Minister, is expected to begin tomorrow with dinner at Chequers and continue with talks on Monday.

The meeting will explore ways of making political and security progress in Northern Ireland. Irish officials confess, however, that they do not know how far, if at all, the British Government will go towards their desire for an initiative.

It is accepted that no major decisions will be taken at the summit. The Irish would be reasonably satisfied if Mrs Thatcher agreed to continue the process of trying to find ways of reducing what they see as the alienation of Ulster's Roman Catholic minority from the security and political institutions of Northern Ireland.

Both governments will be anxious not to damage the good relationship which exists between them and, for this reason, it is thought that efforts will be made to make the meeting a success. Failure in the view of the Irish Government could only benefit both the IRA and its political wing Sinn Féin.

It had been thought originally that the summit would be held in Dublin

## Battle for Christmas sales of home computers heats up

BY JASON CRISP

THE PRE-CHRISTMAS battle to sell home computers is getting fierce. Acorn announced yesterday that it was spending £4.5m on advertising BBC and Electron computers and programs from its software subsidiary.

Acorn's main rivals are conducting big advertising campaigns. Sinclair Research will spend £4m and Commodore, the U.S. company, it is thought, more than £5m. The industry has feared that the pre-Christmas home computer boom may not be as strong as in the last two years.

Competition is particularly fierce. New entrants to the market such as Amstrad are doing well. Acorn hopes to sell 100,000 BBC computers at £399 and 200,000 Electrons at £199 before Christmas, which would mean retail sales of about £80m.

Acorn aims further down-market in its advertising, which will take it into closer competition with Commodore. Acorn is concerned to get its name better known, as many people do not associate it with the BBC computer.

The company will spend £2.1m in promoting the two computers, with television and cinema advertising.

## BBC seeks to raise TV licence to £65

By Raymond Snoddy

THE BBC has applied to the Home Office for an increased colour television licence fee of £65 to £67 a year.

The final figure applied for is expected to be £65—which would be a rise of about 40 per cent on the present £46 fee. If granted in full the new fee would raise almost £1bn a year from the viewers.

The official announcement will not be made until early December. The BBC has submitted its preliminary case which includes expenditure and inflation assumptions but does not mention a final annual fee figure, it is believed. Over the next few weeks Home Office officials will check the assumptions and the "arithmetic."

After the assumptions are agreed the final figure will be announced and the document will go to Mr Leon Brittan, the Home Secretary, for a decision. Mr Brittan has said he regards his role as being a purchaser of broadcasting on behalf of the public, and will be looking carefully at the BBC claim for value for money for the public to mind.

No decision on the fee is expected until after January, when the "value for money" inquiry, being carried out by Prof. Michael Mitchell, the accountancy firm is completed.

That report and its view of how efficiently the BBC is managed and uses public money will form an important part of the fee negotiations.

The negotiations over the new fee, which will apply for a three-year period, will be critical to the future of the BBC. The corporation's claim is based on continuing the present service, with a "modest" amount for growth. This includes completing the planned network of local radio stations and making a start on a £100m replacement for Broadcasting House.

One of the key conflicts between the BBC and the Home Secretary is likely to be to what extent the BBC costs are subject to special broadcasting industry taxation.

Mr Brittan has said he is sceptical of special industry taxation arguments and any such claims will have to be substantiated.

The Government has said, however, that radical change to the system of financing the BBC is unlikely, at least this time. Broadcasting at the Crossroads, Page 25

## Donington Park to be sold

By John Griffiths

THE OPERATING company of Donington Park motor racing circuit is being sold by its owner, Mr Tom Wheatcroft.

Mr Wheatcroft plans to retain 150 hospitality suites, built alongside the track as part of the £5m investment made since 1971.

A price of "several million pounds" is being sought with a condition that the circuit's use as a site for international car and motorcycle races remains unchanged.

## Wira profit 20% above target

By Anthony Moreton

WIRA, the Leeds-based Wool Industry Research Association, made a profit of £109,500 in the six months to September, 20 per cent above its target.

The figure compares with £82,000 in the previous six months and completes a successful first year for the association since the compulsory levy within the industry ended.

"Now that Wira is self-financing, sufficient surpluses must be generated if we are to remain a centre of excellence," said Dr Brian King, chief executive.

"These results show that we are firmly on course to do just that."

For years Wira's work was funded to a considerable extent by a statutory levy which brought in a fifth of its £1.8m budget. The levy ended last year and Wira now relies on its own resources to fund projects.

To replace the levy, Wira appealed to all companies in the industry, as well as to those associated with it, to become subscribing members.

Much of the success in producing the profit was attributable to the "gratifying number" of companies which became voluntary subscribing members. Dr King said.

The subscription is based on turnover and ranges from £200 a year for a concern with a turnover of £1m a year to £6,000 for a £40m plus company.

Most big names in the industry—including Tillingworth Morris, ICI and Coats Patons—have joined, although there are still a few which Dr King would like to have in.

About half of Wira's budget comes from research projects, although this is dropping in importance. The remainder comes from contract work and equipment sales.

You won't find a loan facility like ours in any other coupon. (Unsecured and possibly below base rate.)

We, the Opportunity Areas, supported by BSC Industry, can fill a funding gap in your project.

Two out of three of our loans are £10,000 or under but we'd like to hear from you whatever the gap.

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In each of the 18 Opportunity Areas there is a local team on the ground, supported by BSC Industry.

To get their help, all you need is a viable business proposition that will create new jobs. And a pen.

**The Opportunity Areas**  
SUPPORTED BY BSC INDUSTRY

# Fill in your funding gap with a pen.

For more information about the financial backing and the choice of locations write or telephone for our comprehensive Opportunity Pack to: BSC Industry, NLA Tower, 12 Addiscombe Road, Croydon, CR9 3JH or telephone our Action Desk on 01-686 0366 ext. 300 (or outside office hours 01-686 2311)

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COMPANY \_\_\_\_\_  
ADDRESS \_\_\_\_\_  
TEL NO. \_\_\_\_\_

THE 18 LOCATIONS ARE: SCOTLAND - LANARKSHIRE, CARLUISBURGH, GARNOCK VALLEY; ENGLAND - WEST GLIMORIA, DERWENTSIDE, HARTLEPOOL, TESSIDE, SOUTH HUMBUR, ROTH-EM, SHEFFIELD, CORBY, DUDLEY, WALES - DESIDE, LLANELLI, BLAENAU GWENT, WEST GLAMORGAN, SOUTH GLAMORGAN, SOUTH GWENT.



## UK NEWS

# British Rail fares to rise by 6.5% from January

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BRITISH RAIL fares will go up by about 6.5 per cent from January 6, which is 1.5 points above the latest inflation rate published yesterday.

Bus and Underground fares in London are also to go up on the same day, by an average of 9 per cent. The increase is the first since May 1983, when the Travelcard was introduced and most fares were cut. It is also the first since London Regional Transport was formed.

BR, which has lost about £150m in freight revenues since the start of the miners' strike, is clearly not seeking to recover the loss from passengers. Although the fares increase—the first since January 1984—is above inflation, competition from other forms of transport is forcing BR to introduce more cheap fares.

"Saver" fares, which offer a discount on ordinary fares of about 50 per cent, will become available on more routes from

May as part of a range of off peak return fares.

Commuters who buy season tickets will be able to postpone paying the higher rates as long as they buy new tickets before January 6. BR said yesterday that they must order a ticket dated to start before January 6, and must pay for and collect the ticket by January 5.

Some commuters, however, will be paying more than the average fares rise. Where BR has introduced new equipment, such as on the Bedford/Moorgate services, there will be bigger increases, as also on the Gatwick Express trains.

Full details of the increases will be available at stations early in December.

Commuters in the London area can expect to be able to buy a new-style Travelcard which will enable them to travel on rail, bus and Underground probably early next year. LRT says that the success of the Travelcard is one factor which has permitted fare increases to

be held at about the inflation rate since May 1983.

The one-zone 40p bus and Underground fare in central London, and 30p in other zones, will not go up. Nor will one-zone Travelcards. Underground travel in more than one zone—currently costing between 50p and £1.30—will go up by 10p. The short hop 20p bus fare goes up to 25p, two-zone bus fares go up 5p to 55p, and three-zone bus fares go up 10p to 50p.

LRT also announced changes in cheap Sunday travel and some children's fares. But some fares will fall where they involve travel from outside greater London—for instance Chalfont and Latimer, Bucks to Oxford Circus will drop from £2.30 single to £2.10.

LRT is also introducing a one-day updated bus pass—passengers will be required to "scratch off" the date of travel, a first step towards new methods of ticket control.

## Plan to switch Tube maintenance

By Hazel Duffy

PLANS TO rationalise the maintenance of London Underground trains have been put to the London Regional Transport workforce at the Acton works in west London.

The trade unions have been told that LRT wants to transfer train maintenance to the depot, leaving Acton to maintain equipment. The plans involve halving the 1,400 workforce by the end of the decade, with about 200 jobs going in the next few months.

However, LRT believes that if the unions agree to a package involving transfer of some staff to the depot, £8m to £12m investment in Acton and a voluntary redundancy scheme, there will be no requirement for enforced redundancies.

The move marks LRT's attempts to modernise bus and Underground maintenance carried out at three big works—In Acton, Chiswick and Aldenham.

Proposals for the latter two are similar to those for Acton.

## Sogat ordered to end magazine blacking

BY OUR LABOUR STAFF

A HIGH COURT order was served on Sogat '82, the print union, last night, calling on it to withdraw an instruction to members who have been blacking the handling of magazines which have free gifts and loose inserts.

The order was obtained by the Federation of London Wholesalers, following the refusal by Sogat members to

handle this week's issue of TV Times because it has a cookery supplement which contains more than 24 pages.

The dispute centres on the claim by Sogat for extra holiday pay for members who handle magazines which contain free gifts and loose inserts.

Since the blacking started on November 5 nearly a dozen

titles—mainly computer, music and hi-fi magazines—have not been distributed in the London area.

The Federation, which represents 11 companies involved in the wholesale distribution of magazines in the London area, said yesterday that the claim for extra holiday was in effect a claim for extra

money. TV Times is the latest victim of the dispute. The magazine was unable to say how much of its circulation would not be circulated in London but almost 20 per cent is handled through the warehouses in London. Sogat officials were unavailable for comment.

## NUM contempt case splits leaders

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE 25-strong national executive of the National Union of Mineworkers has broken ranks in response to a legal move to make members personally liable for the union's £200,000 contempt of court fine.

All the 25 have indicated an intention to defend the case, but at least three have rejected the union's suggestion that they should all be represented by Seifert Sedley, the London solicitors who frequently act for the NUM.

Mr Ken Toon, from South

Derbyshire, Mr Jack Jones (Leicestershire) and Mr Ted McKay (North Wales) have decided to instruct solicitors who act for their area unions.

Another of the moderates on the executive, Mr Trevor Bell, general secretary of the white collar branch, Coss, is understood also to be instructing solicitors personally.

The executive members have been sued "jointly and severally," which means that, in theory at least, any one could

be held liable for the whole of the £200,000. The more likely outcome, however, is that each would be ordered to pay his £8,000 share.

The case has been brought by Mr Colin Clarke, of Nottingham, and 15 other working miners from various areas. They assert that, as it was the actions of the executive which led to the fine members should pay it.

The case is not expected to get to court until well into next

year. However, a second action by Mr Clarke and his co-plaintiffs, in which they are seeking to have the NUM's three trustees removed from office, is likely to be heard by the end of this month.

The trustees, Mr Peter Heathfield, the general secretary, Mr Henry Richards, Nottinghamshire, and Mr Sam Thompson, Yorkshire area vice-president, have until the end of next week to give notice of their intention to defend the case.

## John Lloyd on 'new faces' at the coalfields Testing time for miners' unity

BY THE end of this week, the National Coal Board claimed to have received just over 5,000 "new faces" at pits throughout the country.

It said 59 pits were turning out coal and that there were men in at 132 of the country's 174 pits. It was forecasting a continued erosion of strikers' solidarity in the week ahead.

By contrast, Mr Arthur Scargill, president of the National Union of Mineworkers, said yesterday: "The strike remains solid, demonstrating the determination, courage and wonderful support of NUM members and their families in this crucial fight to save jobs and communities throughout the British coalfield." Which version most accords with reality?

The NUM has for the first time, provided a detailed breakdown of the back to work movement on the basis of NCB figures. The NCB disputes many of the union's figures; for example, it claims only 1,500 Nottingham miners are striking. The overall effect of the NUM figures is to demonstrate that the large majority of miners remain on strike, with a little over one-quarter working.

Give or take a few percentage points, the board would not disagree. The question is will the back-to-work movement continue at a high enough rate to tip the scales towards the working miners—say by early next year, which most parties believe will still see the dispute continuing?

The board is to continue its "Christmas bonus" offer of next week. Any man returning in that time will be assured of being paid, in the week just before Christmas, between £600 and £650 made up of pay, back holiday and rest allowances and other payments.

COAL DISPUTE: STATISTICS			
Area	Manpower	Number not working	Number working
Yorkshire	56,000	54,900	1,100
South Wales	21,500	21,420	80
Scotland	13,100	12,500	600
North-east	23,000	22,400	600
Kent	3,000	2,950	50
Derbyshire	10,500	7,000	3,500
Sub-total:	127,100	121,670	5,430
Midlands	13,000	4,315	8,685
Lancashire	4,500	4,250	2,250
North Wales	1,000	400	600
North-east	30,000	6,000	24,000
South Derbyshire	3,000	330	2,670
Leicestershire	1,900	200	1,700
Sub-total:	52,400	15,495	36,905
Total in pits	182,000*		
Workshops	9,000	5,400	3,600
Total manpower	191,000†	141,955	49,035
Note: If cokerworks are taken into account, the figures are as follows:			
Cokerworks	4,500	4,300	200
	195,500	146,255	49,235

\* NCB Report/Accounts 1983/84 Page 31

† NCB Report/Accounts, 1983/84 Page 29

Source: NUM

The miners' activists, however, are attempting to fight back. The decisions of the NUM's national executive on Thursday to initiate a wide campaign of rallies in mining areas is seen by many as a morale booster at a tough time, which could stem the flood.

They are taking heart from reports of impending power shortages.

● In South Wales, British Steel Corporation's Llanwern plant shut for an hour on November 7 because of power shortages.

● In North Thames, power was low on November 6. The Post Office Engineering Union reports that standby generators have been brought into service to compensate for power losses over the past two weeks.

● The West Thurrock power station on Thameside has not

been producing power. The Transport and General Workers Union members there has refused to accept coal deliveries.

The Central Electricity Generating Board has an explanation for these incidents: it is not short of power but is hoarding it carefully.

The surge in demand over the past three weeks after the ending of British Summer Time on October 28 caused it to issue guidelines to area managements to save fuel. It was the implementation of these which caused the Llanwern cut, since it was on an "interruptible" tariff under which it could choose to take a power cut or pay more for power, it chose a cut.

Neither the board nor British Telecom could confirm the use of standby generators last night. West Thurrock, says the CEBG, has plenty of coal.

## Union funds transferred to trust

By Our Law Courts Correspondent

THE DAY after Mr Ian MacGregor, chairman of the National Coal Board, announced his plan for the industry's future, which precipitated the pit strike, the finance committee of the miners' union approved the transfer of £1m of union funds to a trust for "educational and other benefits."

According to the minutes of the union's finance and general purposes committee, on March 7 it accepted a report from the national officers and agreed that "assets to the value of £1m" should be settled on the "Mineworkers Trust."

The arrangement was approved by the union's national executive. Mr John Burrows, treasurer of the Derbyshire area, Mr Ken Homer, Yorkshire area financial secretary, and Mr Roger Windsor, the NUM's chief executive, were appointed trustees.

The establishment of the trust would appear to mean that the £1m ceased to be part of the NUM's funds and not money that could be taken by the sequestrators charged with seeking the union's assets.

However, given the transfer's timing, the sequestrators might argue that it was not a bona fide trust but designed to defeat sequestration.

Last week the sequestrators reported to the court that they had obtained only £3,174 of the union's estimated £8m liquid assets. Another £2.7m has been frozen in the Dublin Bank. It is known that a further £4m was sent to a New York bank but at least part is believed subsequently to have been transferred to Switzerland.

## SOCIAL SECURITY BILL

## Pension proposals little changed

BY ERIC SHORT

PUBLICATION YESTERDAY of the Social Security Bill sets out the Government's proposals for radical changes for occupational pension schemes. It covers employees' rights on changing jobs, disclosure of information to pension-scheme members and establishment of a central pensions registry.

These proposals were reached after many months' discussion and consultation with all sectors of the pensions industry. In essence, however, changes from the Government's original proposals are minimal.

The main items concerning occupational pension schemes are: Employees changing jobs—The Bill becomes law on January 1 1985. Where employees change jobs thereafter, their deferred pensions will be protected against inflation. All pension benefits accruing from January 1 next year will be revalued each year in line with movements in the Retail Price Index up to a maximum of 5 per cent in any year.

At present a pension scheme must provide a deferred pension if an employee has at least five years' pension benefit from the scheme and is aged at least 20 years at the time of changing jobs. The Bill proposes to remove the 20-year age limit.

Many schemes offer deferred pensions to employees leaving

after fewer than five years' service. The proposed revaluation will apply to all deferred pensions and not be restricted to the legal requirements.

The Bill makes no provision for past service pension rights and will not become really effective in solving the so-called early-leaver problem until the next century.

The legal obligation to revalue deferred pensions ceases when the pension becomes payable.

Employees changing jobs who do not want to leave accrued pension rights with their old scheme will have the right to a transfer payment. Most large and medium schemes already do this.

This transfer payment must be used by employees in one of the following ways: Q To buy pension rights in the new employer's scheme, provided the scheme will accept the payment—many schemes will accept incoming transfer payments but the Bill does not propose to make this obligatory.

Q To buy an annuity from an insurance company of their choice.

Q To invest in another sort of pension arrangement—at present there is no other pension arrangement applicable and the Bill prepares the way for introduction of the proposed personal pension scheme which is still under discussion.

Information about pension schemes—The Bill introduces the right of pension-scheme members to information concerning their schemes. Details of these rights and the information will be provided in regulations. The intention, however, is that members will be entitled to:

Q Information concerning the benefits accrued under their scheme—many schemes already provide benefit statements to members and this proposal will make it obligatory and almost certainly lay down the format and information to be contained in the benefit statement.

Q Information concerning the financial status of the scheme—here the intention is that the information made available should be sufficiently detailed to allow full expert analysis of the scheme.

Different types of scheme will be treated in different ways. Discussions are taking place with the accountancy, actuarial and other professions.

Spouses of members will also be entitled to certain information. Pension Scheme Register—The Bill provides for establishing a register of occupational pension schemes. Trustees or managers of schemes will be required to lodge copies of scheme documents, annual reports and other information.

This information will be pub-

licly available. Costs of the registry will be met by pension schemes paying registration fees and from fees for document inspection.

The pensions industry has pressed the Government to merge the functions of the proposed registry with those of the Occupational Pensions Board and Inland Revenue's Superannuation Funds Office. No decision has been taken.

The Bill tides up provisions for calculation of guaranteed minimum pensions, payment of state scheme pensions and priority rates in bankruptcy.

Saturday Sick Pay—The Bill extends the operations of the Statutory Sick Pay scheme so that employers will be responsible for paying the first 28 weeks of an employee's sickness instead of the present eight weeks.

Social security sick payments are only made for the first 26 weeks of any illness or disability. Thereafter employees qualify for invalidity benefits.

The new scheme means employees in work would receive all their sick pay from their employer. This change would save about 300 to 400 Civil Service jobs and be approximately cost-neutral in its overall effect.

The Bill's Second Reading will be on Monday, November 26. The Committee Stage may start next month.

Social Security Bill, 50; 54.

## APPOINTMENTS

## Citibank posts

Mr Glen R. Moreno, CITICORP's senior corporate officer for Europe and the Middle East, has been appointed to the new post of regional group executive in charge of the corporation's investment banking activities throughout Europe, the Middle East and Africa. He will continue to be based in London.

Mr Richard J. Healy, previously senior corporate officer, has been appointed to the U.S. Mr Gordon Phelps becomes division head for Northern Europe. To be based in Brussels, he was previously regional senior officer for the Gulf and Pakistan. He takes over from Mr David S. Van Pelt who becomes senior corporate officer for Asia and Pacific countries.

Mr Norman Spence is to head the services management group of Citibank in the UK. He succeeds Mr Al Rothmans who is returning to New York. Mr Spence transfers to London from Brussels where he headed Citibank's European Systems Group.

Mr R. R. Paterson has been appointed a non-executive director of POLYMARK INTERNATIONAL. He is a vice-president of American Standard Inc based in Brussels.

ASSOCIATED BRITISH

PORTS has appointed Mr David Cooper to head its research centre at Southampton. He succeeds Mr Bill Jackson who is retiring on December 1. Mr Cooper was deputy director.

J. BIBBY AND SONS has appointed Mr W. D. Shorter as a non-executive director and Mr C. S. Imorent as managing director of the new distribution group of Bibby, formed on the recent acquisition of Thos. Barlow (Holdings).

Mr Peter Charles Nicholson has been appointed a member of the Salisbury regional board of LLOYDS BANK from January 1. He is chairman of Crest Homes and Camper and Nicholson (Holdings). Mr Tony Schofield, who recently retired as regional general manager at Lloyds Bank's southern region has been appointed a regional director from January 1.

Mr Frank Teer, a director of AGE RESEARCH, has been appointed chairman of Tempo Computer Services. Mr Richard Todd has been appointed managing director of Tempo Computer

Services and its subsidiary company, Mitech Systems. He was previously managing director of AGE Italia. Mrs Linda Liddell has been appointed joint managing director of Langton Electronics Publishing Systems. Mr Alex Clifton has been appointed sales director of Langton Electronic Publishing Systems. Mr Nigel Spackman, managing director of Research Surveys of Great Britain, has joined the board of Audience Selection and Telesales. Miss Debbie Walter, managing director of Audience Selection and Telesales, has been appointed to the board of Research Surveys of Great Britain. Dr Moreno Vago has been appointed chief executive of AGE Italia and its subsidiary company, AGE Media Services. Mr P. A. Snell has been appointed a director of AGE McNair (Hong Kong).

Mr Lionel J. Huddy has been appointed a director of LLOYD THOMPSON (INSURANCE BROKERS).

TURNER & NEWALL has appointed Mr Bill Barnes as sales and marketing director, consumer products division, of its subsidiary, Storeys Decorative Products.

Mr Mark Fielden has been appointed to the board of READICUT INTERNATIONAL. He is managing director of Firth Carpets, a subsidiary of Readicut.

Following C. H. Beazer (Holdings) recommended offer for M. P. KENT Mr B. C. Beazer has been appointed chairman of Kent Mr R. A. Rea and Mr D. Evans have joined the board. Mr M. P. Kent, Mr G. A. W. Jiggins and Mr M. R. Davies have resigned from the board. Mr M. G. Martin remains a director of Kent and has been appointed managing director of its operating subsidiaries.

Mr D. M. (Dennis) Rogers has been appointed chairman of Myton, a TAYLOR WOODROW GROUP company, in addition to managing director. He will succeed Mr Barton Higgs who retires at the end of 1984. Mr W. G. E. (Bill) Mills has been made deputy managing director. Mr E. R. (Eric) Frenkel is a divisional director of Taylor Woodrow Construction, will join the board of Myton as a non-executive director on January 1.

## Councils' new technology dispute spreads

By Our Labour Staff

A FRESH dispute over application of new technology in local government broke out yesterday at Birmingham city council.

The dispute, immediately made official by the National and Local Government Officers Association, involves 53 strikers in the council's rate rebate section but is expected to spread to more members of the 9,000-strong Nalga branch.

The union is already involved in a nine-week-old strike over new technology at Sheffield council. Hopes of a settlement there seemed to have foundered yesterday. A six-week-old strike at St Helens council, Merseyside, will also continue into next week in spite of an apparent peace deal.

The Birmingham strike is over failure to agree terms for staff in the already computerised rates rebate and revenue collection sections.

Nalga wants members concerned to receive a flat-rate payment for working the computer equipment. It also wants a review of the computer system and consultation on a revised staff structure with no job losses. The union says the council's initial proposals envisaged 130 job losses.

## Civil servants in pit loan vote

MEMBERS of the Civil and Public Services Association, the largest union for civil servants, will vote on plans to make an interest-free loan of £100,000 to the mineworkers' union and to donate £5,000 a month.

The CPSA's left-led national executive has called for a ballot of the union's 180,000 members after a previous donation by the executive of £25,000 led to widespread protests. Voting will take place over the next four weeks at special branch meetings, with the total vote counted centrally. Left-wing members of the CPSA executive divided over a counter-proposal to recommend a monthly donation of £10,000 and unlimited loans.

## Four print workers face walkout damages claims

BY OUR LAW COURTS CORRESPONDENT

FOUR FLEET STREET print workers are to face claims for damages over the part they are alleged to have played in a walkout by print workers that stopped publication of national newspapers at a weekend a year ago.

The High Court gave leave yesterday for Mr John Ward and Mr John Breen, of the News of the World, and Mr Alan Miller and Mr Malcolm O'Connell of the Financial Times, to be added as co-defendants with their union, the National Graphical Association, in an action by newspapers.

They are alleged to have induced breaches of contracts of employment by NGA members in Fleet Street in protest against seizure of the NGA's assets in its dispute with Mr Eddie Shah's Messenger Group Newspapers.

Leave to add the four as defendants was given by a High Court Master on an application

by Associated Newspapers; the Daily and Sunday Telegraph; Express Newspapers; the Financial Times; the Guardian; Mirror Group Newspapers; and the Society of Licensed Victuallers, publishers of the Morning Advertiser.

Similar applications by The Times; News Group Newspapers; and Thomson Witherby Grove were adjourned indefinitely.

The newspapers claim damages to compensate them for losses sustained as the result of the stoppage of Saturday and Sunday newspapers on November 26 and 27 last year.

The maximum each newspaper would be able to claim against the NGA under the 1982 Employment Act would be £250,000.

There is no statutory limit on the amount of damages that could be awarded against the four individual defendants.

## Swan Hunter overtime ban lifted over redundancies

BY DAVID BRINDLE, LABOUR STAFF

WORKERS at Swan Hunter shipbuilders on the Tyne have lifted an overtime ban and promised full co-operation to complete the new Atlantic Conveyor vessel by its December 7 delivery date.

Most of the 7,500-strong workforce had maintained the ban for 10 days in a bid to win assurances on redundancies in advance of the expected declaration of up to 2,000 job losses.

Continuation of the action would almost certainly have meant failure to meet the delivery date for Cunard's £40m ship, named after the vessel sunk in the Falklands conflict. The deadline had already been put back and further delay would be highly embarrassing for Swan, which British Shipbuilders is due to sell to the private sector.

As it is, workers and management believe there is no more

than a good chance of the delivery date being met.

The overtime ban was lifted on Thursday night after the unions were assured that every action would be explored in an effort to avert compulsory redundancies.

The unions have proposed short-time working, temporary lay-offs, work-sharing and transfers under the industry's Phase Five flexibility agreement signed this year.

Mr Bob Welford, secretary of the Confederation of Shipbuilding and Engineering Unions at Swan, said yesterday: "We have got everything we expected out of it. The management is committed to studying every possibility and we will still oppose compulsory redundancies."

The unions expect to be given details of the proposed redundancies at a meeting in London next Wednesday.

## Court move over NHS tendering

By David Brindle, Labour Staff

A HIGH COURT judge yesterday allowed the first legal challenge to allocation of a contract under the Government's programme of competitive tendering in the National Health Service.

Mr Justice Hodgson granted leave to Mrs Janet Jones, a Cambridgeshire county councillor and member of Cambridge District Health Authority, to challenge the authority's decision to award OCS Hospital Services the contract for cleaning Addenbrooke's Hospital.

Cambridgeshire and other auxiliary workers there have been on strike since October 1, when OCS took over the £725,000-a-year contract and, according to the unions, halved cleaners' earnings.

Mrs Jones seeks an order compelling the authority to invite fresh tenders. She contends the authority did not satisfy OCS was competent for the work.

Mr Michael Morland, QC, for Mrs Jones, said in court yesterday that the evidence before the authority when it awarded the contract was that OCS had no trading record whatever and that expertise was vested in a parent company.

## IBA clears bank TV commercial

THE Independent Broadcasting Authority has rejected a complaint by Bifu, the bank staff union, over TV advertising by Barclays Bank about Saturday opening.

Bifu had complained that a commercial, showing the manager of "another bank" beset in bed by his customers on Saturday morning, gave the misleading impression that Barclays offered a full banking service on Saturdays.



# Remember, remember, the 28th of November.

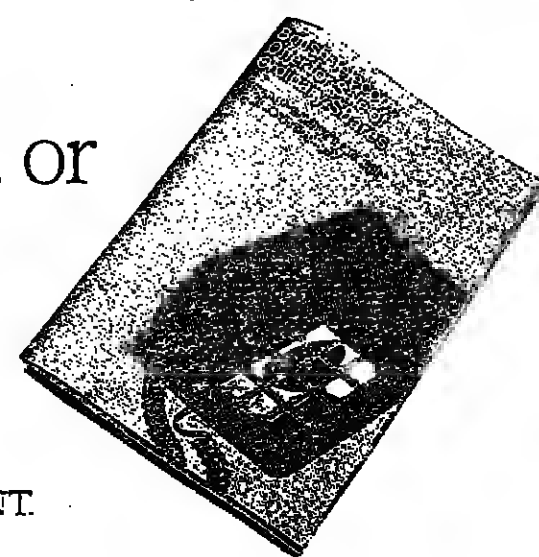


November 28th is the last day for receipt of applications to buy British Telecom shares.

A prospectus, containing an application form, will be published in this newspaper on Tuesday.

Or you can get one from your bank, post office, or financial adviser.

**Are you going to share in British Telecom's future?**





## THE WEEK IN THE MARKETS

## Plain sailing to £3.9bn offer

It now looks like plain sailing ahead of the mammoth £3.9bn offer for sale of British Telecom shares. The market couldn't be behaving better for the Telecom float if it tried. On Monday both the FT-All Share and the FT-SE notched up new all-time highs and the next day the old sager of the FT-30 Share managed to join its fellow indices and claw its way past the previous peak of last May.

The edge came off equity prices during Wednesday and Thursday but this was no more than investors clamping their wallets shut until the Telecom prospectus, rather than any doubts forming over the underlying strength of the market. However, a well timed statement from Mr Nigel Lawson, with a heavy hint of another interest rate cut on its way, had the market back on song yesterday.

A week can be a very long time in equity markets but there seems little on the horizon to cloud the Telecom float. Stripping out the shares that will be winging their way overseas and the 55 per cent of the balance that will be held in the grip of British institutions, the investing public has £1.1bn of stock on offer to it. Despite the size the stage could be active. And once Telecom is out of the way the equity market will be primed for a further gentle rise.

## Saatchi &amp; Saatchi

There is no stopping the Saatchi brothers. From a small London advertising agency of the early seventies Saatchi and Saatchi has already leaptfrogged its way into the number seven slot in the world's league table of billing thanks to organic growth substantially supported by numerous acquisitions. This week the group agreed its largest takeover yet and even more significantly, stepped outside the world of advertising. Saatchi has agreed to pay \$100m, worth £79m at today's exchange rate, for the U.S. based Hay Group. If Hay's profits shape up well enough over the next three years the price could be topped up by a further \$25m. Hay is a leading international firm of management consultants with a total of 94 offices spread throughout 27 different countries serving over 5,000 clients.

To finance the deal Saatchi has placed 10.4m shares at 75p each in London, increasing its capital by more than a third. Yet, despite the size of the placing, the City digested the stock without a murmur. Partly this was because the package was backed up by some excellent full year figures. Pre-tax profits came out at £20m against £11.2m, some way above outside expectations. Also it is fairly clear that the Hay purchase offers considerable scope to capitalise on pooled client lists. Hay is just the beginning of a deeper drive into market research and consultancy and Saatchi still has money in the bank to pursue its ambitious acquisition plans.

## Burton's interim

It must have been an exceedingly pleasant week for Mr Ralph Halpern, chairman of Burton, one of the country's most rapidly expanding chains of men's and women's clothing stores. He was able to publish figures for the 53 week period ended the beginning of September showing a £17.3m jump in pre-tax profits to £34.4m which was better than most expectations. Shareholders were presented with a 1p increase in

## LONDON

## ONLOOKER

the dividend to 6p per share. The group is reaping the rewards of a formula which depends upon rapid physical expansion backed by an equally important level of volume growth from existing outlets. The group has already won over 5 per cent of the clothing market.

Last year Burton opened 166 new stores adding around 400,000 sq ft of floor space. That increase accounted for about 16 percentage points of the 39 per cent increase in group sales for the year. Perhaps even more impressive is the fact that the established stores managed to produce a similar figure for the level of volume gain, before taking into account an extra slice for price inflation.

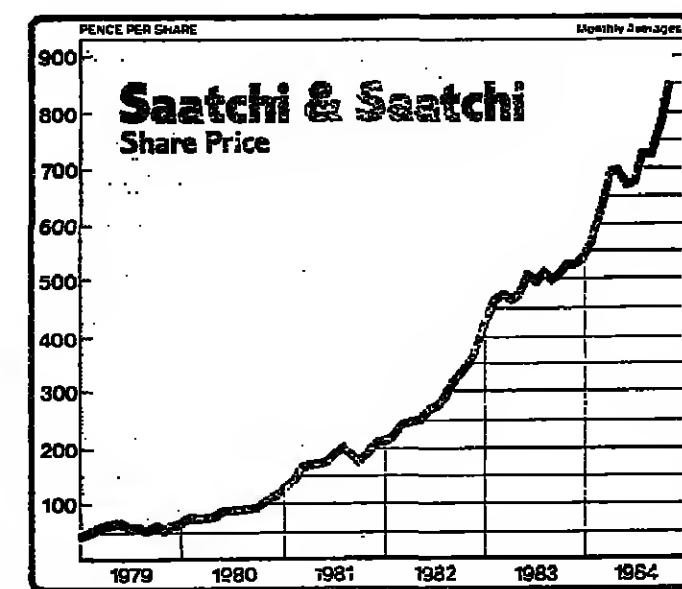
Undoubtedly the Burton management has been handsomely rewarded for its achievements. The pay received by the directors rose from £978,000 to £1,680,000 last year. Mr Halpern's own remuneration climbed to £248,000—considerably more than twice the level of the highest paid director of Marks & Spencer last year. Still, he has presided over some spectacular growth at Burton. The latest profits are more than £40m above the achievement of just four years before.

The rapid expansion is showing little sign of weakening. Capital expenditure this year is scheduled to match the £87.5m of the last 12 months with the aim of adding another 400,000 sq ft of sales space. Much of this drive will be behind the new ladies fashion chain, Principles. Some 19 stores have opened since the year end and the hope is that 50 will have their doors open by the end of the current year. The ultimate target is 200.

The City's expectations have now been pushed up to around £75m to £90m pre-tax for the year. Yes, it was certainly quite a week for Mr Halpern, be even got to be a judge at the Miss World contest on Thursday too.

## Lucas impresses

Lucas provided a convincing—and quite startling—recovery this week. Pre-tax profits



jumped from a miserable £2.10 to £32.6m for the year to July which was also way ahead of anything the market had anticipated. Part of the explanation behind the unexpected increase is that Lucas has pushed £3.3m of extraordinary debits below the line, which is something of a departure from the group's normal presentation. But even so the City had genuinely underestimated the pace of recovery.

The star performer was the automotive division by a very long chalk. It turned a loss of £17.2m into a profit of £10.5m despite another substantial round of redundancy and closure costs. Although the UK auto side still lost £12.4m after £11.3m of reorganisation costs it was marginally in the black in the latest six months which deserves some praise after a loss of £32.1m in the previous full 12 months.

After years of tortuous declining British auto components business has shrunk to a size at which it can make a modest return from servicing the country's depleted motor industry. That process of retrenchment has obviously been hastened towards profitability by the recent upturn in UK car production, which is at its highest level for four years. That upturn in original equipment demand first scented in 1982-83 has continued, though the replacement after-market remains depressingly dull.

## Insurance blues

Not such a happy week, however, for Britain's composite insurance sector. Commercial Union, General Accident and Royal Insurance all produced third quarter results and dismal readings they made. Admittedly both GA and Royal managed to

drag themselves into the black in the latest quarter but the full nine-month profits are still well down at £5.5m (£41.3m) from GA and £7.5m (£68.2m) from Royal. CU could not even manage to do that. It now has the dubious record of losses for three quarters running.

CU's third quarter pre-tax losses of £161m were worse than the previous two quarters put together and for the full nine months the loss is £30.6m against a profit of £43.5m after underwriting losses £90m higher at £282.5m. It was more depressing than the market had expected but then CU's results have been a dog's dinner for so long that nothing really surprises anymore.

CU has so many problems it is difficult to isolate them but undoubtedly the disastrous experience of the U.S. stands out above all. After years of trying to establish itself as a major player in the American market at a terrible cost to its underwriting account, CU is finally giving up. It is pulling out of large commercial lines, cutting back on its agency list (perhaps the agents are cutting back on CU also) and retreating to a small personal lines and commercial risk operation.

Still the sector as a whole has peppered its statements with cautiously optimistic words about a recent upturn in underwriting market trends—ironic that CU should be giving up in the U.S. just as it comes off the bottom—and sentiment appears to be subtly swinging in favour of the shares. The worst of the underwriting storm has been weathered and investors are again paying a little more attention to asset value believing that the predators are still circling.

Terry Garrett

## MARKET HIGHLIGHTS OF THE WEEK

	Price	Change	1984	1984	
	YTD	on week	High	Low	
F.T. Ind. Ord. Index	920.0	+19.9	924.3	755.3	Cheaper money hopes resurface
Amersham Intl.	325	+38	326	202	Excellent interim results
BPM A	165	+45	165	95	Bid for outstanding equity
Common Bros.	87	-26	206	85	Annual loss/dividend omitted
Cullen's Stores A	300	+40	300	145	Agreed bid from Wadling
East Lancs. Paper	95	+14	98	39	G.M. Firth buys 9.2% stake
Ferguson Ind.	144	-22	166	132	Disappointing interim figures
GEI Intl.	86	+9	92	62	Pleasing half-year figures
Gen. (S.R.)	162	-22	210	140	Brokers' downgrade profits
Hambro Life	455	+52	504	357	CJR stake speculation
Harrison (T.C.)	71xd	+22d	72	44	Bid for outstanding equity
Lex Service	308	-27	435	307	Brokers' downgrade profits
LASMO	355	+30	365	257	Takeover speculation
Lucas Inds.	260	+31	260	158	Impressive preliminary figures
Plessey	208	-20	248	188	Disappointing interim figures
Quest Automation	89	+20	80	28	Computer agreements
Rank Organisation	274	+20	280	182	Rumours of subsidiary sale
Remson Goldfields	276	+60	280	150	High gold values at Porgera
TL	234	+24	290	164	U.S. bid speculation
Websters	138xd	+49	139	73	Bid from Octopus Publishing

## Anglo goes South America way

NOT TO PUT too fine a point on it, the Oppenheimer camp tends to come unstuck when it moves away from Africa. In Australia, for example, De Beers missed the big Argyle diamond deposits while Australian Anglo American seems to have got lost somewhere in the outback.

On the wider scene the group's much-vaunted Minerals and Resources Corporation (Minroco) is still bogged down in a "joint venture" situation after having endured some heavy going since it set out briefly as a new "major international finance company" back in 1974.

Still, perseverance pays they say and like others the group is intrigued by the mineral potential of South America. In fact it made a major move into the continent three years ago with the purchase for \$115m of a 40 per cent stake in the Empressa Sudamericana de Consolidadas Mineras (Empsa) mining setup from Consolidated Mining and Industries (CMI).

This week the Oppenheimer group has announced that it is acquiring from CMI the remaining 60 per cent of Empsa. Ownership of the company will now be split as to 50 per cent by Anglo American Corporation and associates, 25 per cent by De Beers and 25 per cent by Minroco.

Empsa holds all the South American operating assets of CMI. In Brazil these include the Codemin nickel mine, the Copebrasa-Pesago producer of carbon black, fertilisers, industrial phosphates and gypsum; and the Catalao columbium mine.

Then there is the sizeable Mantos Blancos copper mine in

## MINING

## KENNETH MARSTON

Chile; the expanded Arcata silver producer in Peru; and the Argentine Petrosur fertilizer operations.

There is no mention of any gold operations in the package but Empsa seems a reasonable acquisition with profits for the first half of this year of US\$15m (£12m) following a total of US\$27m in 1983.

The curious thing about the latest announcement is that the Oppenheimer group carefully does not say what it is paying for the latest acquisition whereas no such coyness was displayed three years ago with the original purchase. All the group does say is that the net asset value of Empsa is approximately US\$200m.

CMI, a privately-owned group, will press on with its other activities which include international trade in metals and minerals carried out under the name of Hochschild Trading Corporation.

Metal trading has become a tougher business in recent times so, perhaps, CMI's sale of the Empsa holding has let the Oppenheimer group in on favourable terms.

Back in South Africa, the group's Anglo American Coal Corporation (Amco) is now doing a good deal better than its chairman, and many others, expected earlier this year.

Mr Graham Boustred said in the annual report in May that earnings for the current year to next March "will not be significantly below" those of 1983-84.

Since then, however, the previously over-supplied export market for coal has taken a turn for the better, helped by a reduction in exports from the U.S. and the U.K. Prices have begun to edge up again as we have seen with recent contracts for the supply of Australian coal to Japan.

After having paused in the year to last March, earnings of Amco have resumed their upwards trend. This week the group has announced a 28 per cent increase to R80.3m (£31.4m) in its net profits for the six months to September 30.

Special factors in the improvement have included profits from new collieries serving the South African domestic market, a "significant" increase in interest received and, to some extent, the benefits of the conversion of export revenue in U.S. dollars into lower value South African rands.

Importantly, however, Amco has been able to step up its export sales and has said that it expects earnings for the full year to show a similar increase to that reported for the first half.

This suggests that the group is confident that the improvement in the market for coal is likely to be maintained and, for good measure, Amco has lifted its interim dividend to 62.5 cents from 50 cents a year ago when the subsequent fall was 95 cents.

An early taste of Christmas cheer has also come for Australia's MIM Holdings and the

Consolidated Gold Fields group's Australian arm, Realson Goldfields Consolidated. Both can do with it, suffering as they are with low prices for their base metal production.

The good news comes with the latest drilling operations at the Porgera gold prospect in Papua New Guinea where the two companies together with Canada's Placer Development are equal partners.

The prospect has already been shown to hold an estimated 59m tonnes of ore grading an acceptable average of 3.55 grammes gold per tonne plus some silver and could support an open-pit operation and, subsequently, an underground mine.

The latest news is that further drilling has confirmed that there is also an area—known as Zone VII—of richer gold mineralisation at the prospect. Average gold grades ranging from 3.3 grammes up to 38.9 grammes have been found and judging by the thicknesses of the mineralisation cut by the drills the chances are that there could be a sizeable orebody present.

America's Amax diversified natural resource group could have a more palatial than expected fourth quarter result in store after having managed to produce nine months profits of \$21.1m against a loss of \$21.2m in the same period of last year.

According to U.S. reports a study of the value of the group's agricultural chemicals business prompted by the depression in prices of phosphate and potash could lead to a write-down of "less than \$200m" in the current quarter.

## What will the Fed do next?

## NEW YORK

## TERRY DODSWORTH

THE MOST powerful man in America had his day a week ago amidst a bout of euphoria in the financial markets. This week the sparkle vanished, leaving all eyes fixed on the lofty figure of the second most important American—Mr Paul Volcker, Chairman of the Federal Reserve Board.

The problem has become a familiar one during a period when the Fed has often seemed a more important economic policy maker than the Treasury. Has the Federal Reserve Board decided to ease monetary policy still further, or has it now brought its more relaxed phase of the autumn to an end?

At the beginning of this week, the mood of optimism which had kept the bond market moving steadily on up since the summer suddenly evaporated, pushing the yield on the government long bond back up to 11.51 per cent by Wednesday. Only a week before, on the day before the presidential elections, it had reached its low point of 11.48 per cent. The change is a measure of the switch in market sentiment to the view that the Fed might not ease credit conditions further.

The markets were not helped by other fears of tighter constraints on borrowing. One suggestion is that the retail sector, which has had a very patchy autumn, is now heading into a buoyant Christmas season. Another anxiety goes back to that charred old chestnut, the budget deficit. The newly elected President, held a meeting on deficit reduction this week and reportedly found the magic of a clean sweep electoral victory is not powerful enough to change the rules of simple arithmetic. Micawber still rules.

Not everyone agrees with some of this analysis. Far from seeing a record Christmas, some analysts fear that the country is now heading into recession. Indeed, Mr Allan Sinai, the highly regarded economist at Shearson American Express, argues that the country has now entered a "growth recession"—a period of growth which is so slow that it is accompanied by rising unemployment.

Neither of these two scenarios points to a particularly healthy equity market. A period of renewed upward pressure on interest rates would bring back the yield problems for the stock market encountered through most of this year. This has been a period when, according to Goldman Sachs, the total return (interest income plus capital appreciation) on U.S. bonds has

amounted to 10 per cent, compared to 11 per cent on short-term financial assets, and approximately 4 per cent on stocks in the Standard and Poors 500 Index.

If, on the other hand, the economy goes into the growth recession mode, there will be more of the same disappointments encountered in the third quarter.

There is, however, a third way, indicated most forcefully by Salomon Brothers and E. F. Hutton. Salomon argues that the slackness in the economy over the next few weeks is a prelude to a further strong growth phase next year.

Consumer confidence remains high. This year's real gain of 6 per cent in disposable income gives a base for expansion unlike any since the Kennedy years, and inflation remains low. The broking group has also revised its views on interest rates, arguing that they will stay down well into next year to give an additional stimulus to growth.

Salomon believes that this combination of factors gives the economy many of the features of the first year of a normal cyclical recovery rather than the third. It is consequently supporting first year recovery type stocks—consumer cyclical, technology issues and the building sector.

E. F. Hutton says that it re-

mains very optimistic about the prospects for a long-term, low inflation expansion, along with good productivity gains. Low inflation, it concedes, "wreaks havoc on nominal sales gains and inventory profits" but at the same time, it "increases the likelihood of a prolonged expansion with extended gains for profits."

Whatever the case for benign growth, however, the market mood at the moment is one of cautious optimism. In the past seven trading days, the Dow Jones industrial average has lost almost 40 points, eradicating its two-day election jump and once again testing the 1,200 support zone.

Mr Dodsworth, the sectors that the optimists are pointing look very strong at present. With house building in steady decline for several months, the market has not been keen on the builders, while high technology stocks have recently suffered from reports of faltering demand.

No wonder that the less bullish investment houses like Goldman Sachs believe that now is a time for strong stomachs in the equity market, or a retreat into the relative security of cash.

MONDAY 1219.19 + 0.22  
TUESDAY 1266.40 - 12.59  
WEDNESDAY 1266.93 + 0.33  
THURSDAY 1264.16 - 0.77

## TREND OF INDUSTRIAL PROFITS ANALYSIS OF 292 COMPANIES

PROFITS IN the capital goods sector grew more than twice as fast as in consumer-related industries last year, a mirror image of the trend of the preceding 12 months. That is one of the main conclusions to be gleaned from the following table, which includes statistics from the results of 292 companies with financial years ending between October 1 and December 31 last year. The figures, compiled from the companies in the commercial and industrial sectors of the FT, are in £m with the previous year's results in brackets.

They show that the 55 capital goods companies which reported during the period scored an average pre-tax profit increase of 32.6 per cent, while the 55-

strong consumer group improved its profits by 15 per cent, and the financial sector's profits grew by 139 per cent.

The capital goods group's performance was slightly flattered by a dramatic turnaround by the motors sector. The seven companies in that group swung from a combined £17.2m loss into a £32.6m profit, although their dividend pay-

ments slipped by 36 per cent. Elsewhere, the capital goods group's performance varied widely, from a 5.2 per cent profit decline among electricals companies to an 83.3 per cent advance from industrial materials concerns.

Newspaper publishers were the best dividend payers last year. Their average dividend payments rose by 130 per cent.

Col. 1 gives Pre-tax Profits, that is, as reported after all charges including depreciation and interest but before deducting taxation provision and minority interests.

Col. 2 gives profits before interest and taxation, that is, to say profits after all charges except loan and interest but before deducting taxation provision and minority interests.

Col. 3 gives the net profits accruing on an equity capital after meeting 1—Minority interests.

Col. 4 gives the net profits accruing on an equity capital after meeting 1—Minority interests, and 2—All prior charges—winding fund payments, etc. and Preference dividends.

Col. 5 gives the net profits accruing on an equity capital after meeting 1—Minority interests, and 2—All prior charges—winding fund payments, etc. and Preference dividends, and 3—Provisions for staff and employee pension funds where there is a surplus or a deficit.

Col. 6 gives the net profit or dividend on an equity capital.

Col. 7 is the capital employed at the end of the year's trading. For the purposes of comparison equity earnings are divided by the equity capital employed. Col. 8 provides an indication of average profitability.

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Col. 132



## FINANCE AND THE FAMILY

## CGT and a house divided

In 1970 we bought a semi-detached cottage and started altering it to our requirements. While the work was going on the attached cottage came up for auction and we bought it and turned the two cottages into one house and had it recognised as one by the rating authorities. In each house we now have two bedrooms, a bathroom, two reception, etc., and we have kept both staircases. We have occupied the house as one for the whole period and have not let any of it.

We are now pensioners and want to cut down on space and overheads. It would be a very simple matter to brick up a doorway between what was the two cottages and sell one and retain the other.

What should be the position regarding CGT?

At the moment the services are shared. Would it affect the case if we installed separate central heating, etc., in the part we are going to sell and if so to what extent?

The solicitor who will be acting for you in the sale will be able to guide you through the CGT (and income tax) maze. The prospective tax bill will depend upon the attitude of the tax staff who look at your tax return, and—if the assessment goes to appeal—upon the view of the General (or Special) Commissioners as to what is just and reasonable, by virtue of section 103 (2) of the Capital Gains Tax Act 1979.

Section 103 (3) will impose tax upon the portion of gain which is attributable to the expenditure mentioned in the fourth and sixth paragraphs of your letter, and upon the portions attributable to any earlier items of expenditure which were incurred partly for the purpose of realising a gain from the disposal of either the combined cottage or one or other of the halves. In calculating the gain, you will get no relief for the cost of the work done at the outset which has been reversed before the

sale contract is made, because of the provisions of section 32 (1) (b) of the CGT Act.

As a first step, before consulting your solicitor (or accountant), ask your tax office for a copy of the free pamphlet CGT4 (Owner occupied houses). This gives only a sketchy outline of the complex and arbitrary rules, however, so do not place too much reliance upon it. If you wish to check the law, you could look up sections 101 to 103 of the Capital Gains Tax Act 1979 in a local reference library in, say, the British Tax Encyclopedia or Simon's Taxes.

**Looking after the wife**

I am concerned at the reply given to the question on November 10 under the heading "Looking after the wife."

You seem to imply that when shares are transferred to a spouse on death there is a liability to Capital Gains Tax. I understood that such transfers pass over and the question of CGT does not arise until the shares are eventually sold by the surviving partner. This is correct, no charge for CGT would arise.

**No answer, came the loud reply**

I am responsible under a Court Order for the payment of school fees for my children who live with my former wife. Some time ago I obtained a generally worded order in the form of "such sum as after the deduction of tax at the basic rate will equal the school fees payable..." This obligates the need to return to the Court each time there is an increase in school fees. Such wording has not been accepted by the Inland Revenue.

I now wish to have a similar order made in respect of the mortgage interest I pay, again

under Court Order, in respect of the former matrimonial home. I am advised by lawyers specialising in these matters that the Revenue will not accept such a generally worded order for this purpose. I have written several times to the policy division of the Revenue at Somerset House asking for a ruling but my letters are completely ignored and not even acknowledged. I thus have two questions:

1—Is there any way one can "force" the Inland Revenue to answer a specific point?

2—If the Divorce Registry is willing to grant an Order worded in such general terms and the Revenue refuses to accept it when computing tax on the argument that it is behaving unreasonably in view of its acceptance of general orders for school fees be used and if so to whom would my appeal then be directed?

1—No: there is no general statutory duty upon the Inland Revenue to advise taxpayers upon the taxation consequences of contemplated transactions, and it is unlikely that the Ombudsman would consider that there has been maladministration in the circumstances outlined. To save staff (and money), the Inland Revenue does not generally acknowledge letters, unless they have remained in their "in" trays for very many weeks—so taxpayers have to trust in the infallibility of the Post Office.

2—No. If however (after seeing a copy of the Court order), the Inland Revenue allowed more than, say, 15 months to elapse before commenting upon it unfavourably, that would probably be considered by the Ombudsman to be maladministration.

**Tax relief on auditors' fees**

For some years I have used the services of a firm of accountants for the purpose of establishing my Capital Gains Tax position. The computations apply entirely to my dealings in

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

stocks and shares. There is nothing else involved. Can you tell me if I am able to claim from the Inland Revenue for the fee(s) to my accountants for carrying out this work?

Presumably you will find that the accountants have, in fact, already taken their prospective fees into account in computing your chargeable gains, year by year, to the extent that their fees related to ascertaining established market values or to making valuations or apportionments (by virtue of section 32 (2) (b) of the Capital Gains Tax Act 1979, or by virtue of paragraph 4 (2) of schedule 6 to the Finance Act 1985 for years before 1979-80).

There is no tax relief for the remainder of their fees, because most MPs consider that the CGT rules are so simple that all taxpayers can do their own calculations, without the luxury of professional help.

**Pensions as taxable income**

I am a self-employed person and for a number of years I have paid into my pension funds an amount that exceeds the percentage on which tax relief is granted. Apart from the loss of tax relief, will the excess be ultimately treated differently from the permitted percentage when it comes to receiving my lump sum and annuity payments in 51 years' time.

The portion of the retirement annuity which is attributable to excess premiums will be taxable as investment income (in accordance with Section 228 (1) of the Income and Corporation Taxes Act 1970), which may have a significant effect upon your tax bill during your retirement.

If you have no accountant, we suggest that you discuss the position with your insurance broker, or with the insurance company.

## UNLISTED SECURITIES MARKET

## Sometimes the chips are down

THE COMMON perception of USM computer companies as being a hand of highly rated pioneers at the forefront of technology is outworn and misleading.

That, at any rate, is the main conclusion of the latest review of the sector by stockbrokers Fielding, Newson-Smith. In a myth-busting survey of the 25 best known USM computer companies, Fielding's James Dodd argues: "With one or two notable exceptions, the technology offered by the firms is in no way comparable to that resident in any of the divisions of the electronic majors or second-tierers. In most cases, it at best fills niches in markets left uncovered by the bigger firms."

As a result, seven members of the group currently stand on prospective earnings multiples of less than 10, as against an average of 13 to 15 for the electronics sector generally. Prices, however, are still very volatile. Dodd reckons that 15 members of the USM computer group have underperformed the FT All-share index since flotation, while 10 have outperformed the market.

"With unpredictable growth potential and managements unused to guiding the market, City expectations are often disappointed," a far more injurious experience than ensuring realistic expectations from the start," warns the survey.

Commonly encountered misdeeds include chip shortages, product development delays, inadequate or over-ambitious production facilities, and sales hitches. Fully listed computer industry investments are generally more attractive, argues Dodd, because they are bigger, more stable, and more likely to have a genuine technological edge.

USM-quoted software service companies are the major excep-

tions, and appear to be cheaper than their full market equivalents, the survey points out. They include Rolfe & Nolan, NMW Computers, MMT and Consultants (C&F), which are on average earnings multiples of just over 12, as against almost 35 for the nearest fully-listed counterpart, Systems Designers.

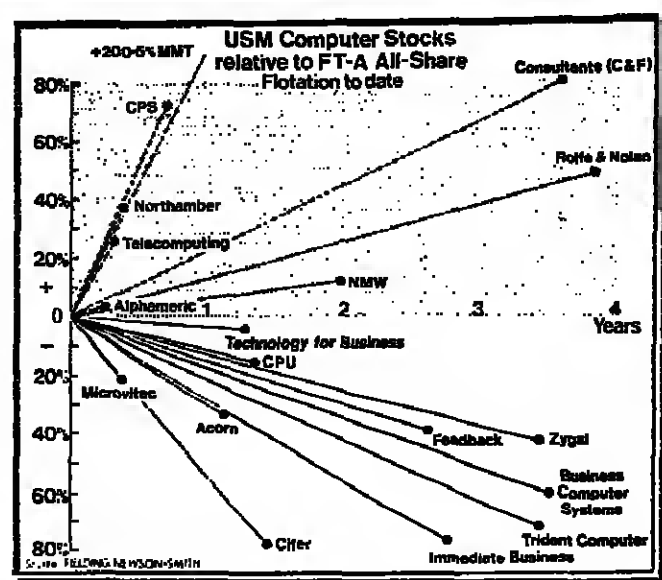
"Fully listed software services command an enormous premium due to anticipated demand for such broadly offered services, but USM service firms are often perceived to have a dangerously narrow client base," says Dodd.

Despite their apparent cheapness, the USM software companies have scored an average share price gain of 103 per cent since flotation, outperforming the FT All-share index by 61 percentage points. Unlisted computer hardware manufacturers show an average 20 per cent loss on the same basis.

Dodd identifies computer hardware as the "high risk/high payoff subsector." Its constituents face the problem of having to compete in a saturated market against groups many times their size which can achieve economies of scale denied to them.

On the other hand, rich pickings are in store for companies able to exploit a niche too small to be of interest to the majors, like Acorn in the educational market, Alphametric in key-boards and Microvitec in colour monitors. But even Acorn's share price has come under pressure from general anxieties about the home computer industry.

"If overambitious marketing or product development plans lead to a flattening of profits growth or a fall, then prices will react dramatically," warns the survey.



## The paper tigers

TAKEOVERS HAVE been raging fast and furious on the USM recently, highlighting one of the key attractions of the junior market to expansion-minded entrepreneurs.

The opportunity presented by a USM flotation to use quoted shares as a currency for acquisitions has not been lost on the four companies which have used their paper in the past 10 days to finance purchases of private groups.

They include the design consultancy Michael Peters, which incidentally published what could be the world's first pop-up annual report this week, and is paying an initial £1.33m, including 500,000 shares for Cockade, a designer and installer of exhibitions.

In its fourth acquisition this year Equipu, the office equipment group, is taking over Purdie and Kirkpatrick, a company in the same business, for £1.85m in shares and cash. The Hardanger Properties development group, meanwhile, has made an agreed share offer, with a small cash element, worth around £1.9m for Eyre

and Sons, a property-rich furniture retailer.

LPA Industries, a maker of industrial electrical accessories, is purchasing Crawley Refrigeration from the receivers of the defunct Acrow industrial group for £220,000 in cash, the only takeover of the week not to include a paper element. Last in the line is Technology for Business, a supplier of computer systems to the legal profession, which is buying RAIR, a business computer manufacturer, in an all-shares deal worth about £240,000.

The purchase price includes 200,000 options in TFB shares redeemable over a period based on RAIR's future profits performance. Both the Equipu and Michael Peters deals also include instalment payments geared to future profitability.

Geoff Douglas, stockbroker, Honore Gowell's USM expert comments: "Part instalments have obvious attractions to small businesses when they don't want to be too financially stretched by their purchases."

And performance-linked payments have the additional advantage of ensuring that the new recruits are kept hard at work, thereby reducing the risk to the purchase of earnings dilution.

William Dawkins

## BPM Holdings plc

## CHAIRMAN'S STATEMENT

The 41st Annual General Meeting of BPM Holdings plc was held on November 16, 1984, in Birmingham.

The following are extracts from the statement by the chairman, Mr. R. J. R. Duff.

The results for the year as a whole show a welcome improvement over the performance of the last two years. The profit on ordinary activities before tax of the Group for the 52 weeks to the 30th June, 1984, rose to £3.3m compared with £1.4m in 1983.

In brief, the newspaper publishing side of the Group contributed £2.3m towards the profit, the newspapers' shops £1.6m and our other activities £0.4m; from which £1.0m has to be deducted for the losses of our greetings card chain and retailing's share of group finance costs.

In February this year our Board declared an interim dividend of 7.5%, an increase of 18.6%, reflecting both the better results and the objective of continuing to reduce the disparity between the interim and final dividends. In line with this and our other objective of trying to maintain even growth, the Board now feels able to recommend a final dividend of 17.5% which means that the dividends for the year as a whole will be 25.0% compared with 23.1% last year.

At the end of June, as a result of our holding of Press Association shares, we received 1,883,328 Ordinary "B" shares in Reuters Holdings PLC. We sold just under 80% of our holding at the time of the Reuters flotation, raising £2.7m before tax.

The year under review has seen a significant improvement in the fortunes of our newspapers published from Colmore Circus, which together produced a profit of £1,940,000. We have also seen encouraging results both from our London weeklies published by London and Westminster Newspapers Limited, and from the Burton Daily Mail Limited.

Unhappily, the fortunes of the West Midlands Press Limited as a separate company continued to decline, and a decision was taken halfway through the year to close down that company's office and transfer its publishing activities to Colmore Circus. This was a sad and difficult task. Sad because it meant the voluntary redundancy of just under one hundred employees, and difficult because those who did transfer had to be retrained to adapt to the Birmingham Post & Mail's working practices whilst at the same time ensuring that none of the titles missed an edition.

Recognising pressures placed upon the Colmore Circus workforce both at present and anticipated in the future, The Birmingham Post & Mail Limited placed a £2.5m order for a sophisticated computer system for the editorial department. The installation of this equipment will be completed by the end of the year. A further major investment in re-equipping the publishing room was also made during the year.

The decision to relaunch The Birmingham

Post in its new tabloid format was only taken after the most careful consideration supported by market research. Its new guise, The Birmingham Post will continue to provide detailed business and financial news and comment but should prove more attractive to local and national advertisers. The initial reaction to the change has been most encouraging.

The Burton Daily Mail Limited experienced a particularly good year, achieving a profit of £158,000 during the eleven months since our involvement, and is currently negotiating for the purchase of a small web-offset press so that it can improve the printing quality of its own newspapers and contract print for other customers. Our London Weeklies also maintained their highly profitable record of recent years, producing £272,000 in the year, and our associate North Wales Newspapers had another good year.

During the year the restructuring of our newspaper activities was completed. T. Dillon & Company Limited changed its name to Dillon's Newsagents Limited to identify more clearly the nature of its trade. David Malloes & Co. Limited became its subsidiary and Dillon's Newsagents Limited now includes all the assets and trade of both Malloes and Argus Shops Limited. These two companies will continue as agents for Dillon's to manage the separate groups of shops in the Thames Valley and Sussex areas. The performance of Argus shops has been particularly good during this year, with profits before tax of £472,000 from its 43 branches.

The results from Supercards Limited, a loss before tax of £922,000, coming after the major losses last year must seem very disappointing. The poor results were due in part to continued difficulties in realising old stocks but the new management team has brought operations under tighter control. The loss was increased by the decision to provide for the costs of disposing of loss-making branches.

The Group's involvement in the paper and packaging industry is now through two related company interests, Chapman Industries plc and Arthur Woolacott Limited. Our former subsidiary company, West Midlands Envelopes Limited, was sold to Chapman in August, 1983, and our equity stake in that company was increased from the original 15% acquired in consideration to 20% in January 1984. Chapman's year ended on 31st March, 1984, and their total pre-tax profits increased from £539,000 to £528,000.

As compared with the similar period a year before, Arthur Woolacott's profits increased by almost 50%, largely as a result of higher investment profits and income.

Again I should like to place on record my grateful thanks to all members of staff who have contributed towards our further progress on the road to recovery and better performance.

The Report and Accounts were adopted and a final dividend of 17.5% was approved.

BPM Holdings plc

28 Colmore Circus, Birmingham B4 6AX

## Techinvest

Is a monthly investment newsletter specialising in the exciting and fast-moving electronics, communications and computer industries. In our November edition, our new, we analyse a 1983 new issue, at present neglected by the market at a discount to its issue price. We note the similarities between this company now and Flight Refuelling in 1975/76, both in its new product development programme and the market's perception of the company.

Throughout most of 1976, Flight Refuelling shares meandered between 6p and 7p (adjusted for subsequent scrip issues), even though it had reported record profits earlier in the year. As late as December the shares could be bought for 6.3p. Less than four years later they were over 100p. Earlier this year they touched 300p. An increase of a staggering 4600%.

A FREE copy of the November issue, which includes an overview of British Telecom, will be rushed to all new subscribers received by December 1. For subscription details, write to (Block Capitals please):

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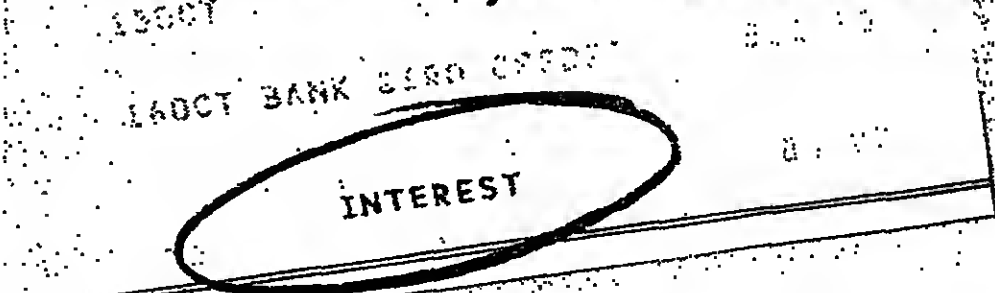
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## YOUR SAVINGS AND INVESTMENTS

## PENSIONS

## Little joy for the job changers

ERIC SHORT on the new Social Security Bill

NORMAN FOWLER, Social Services Secretary, after months of discussion on the various problems facing the pensions industry, has finally decided on how he intends to tackle some of the problems.

The Social Security Bill, published yesterday, sets out remedies for the loss of pension rights for job changers and gives rights for employees to know what is going on in their pension scheme.

But in spite of Norman Fowler's claims for a radical step forward in protecting the rights of employees it is a mouse of a solution that has emerged from the mountains of labour that have gone before.

Thousands of words have

been written on the treatment by pension schemes of employees who change jobs. All that an employee with five years membership of a pension scheme can expect legally is a deferred pension from an old 'previous employer's scheme' based on length of service and salary at the time of leaving.

For the majority of schemes in the private sector, that pension is frozen. No increases are made for inflation until retirement date. Public sector and a few private sector schemes do revalue in line with the Retail Price Index. Some other private sector schemes revalue at 5 per cent or the RPI if less.

The proposed solution in the Bill is that all pension rights accruing from January 1, 1985 will be revalued by the RPI up to a limit of 5 per cent in any year. This will apply to employees who change jobs after the legislation comes into force.

So the Bill does nothing for existing early leavers and will not really be effective until the next century. Employees changing jobs will for many years still have to rely on the whim of

their employer to get pension rights maintained.

It is debatable whether this legislation will give job changers a lever to get employers to do more than is legally required.

The argument against making the revaluation retrospective has been on political grounds and on the cost implications to employers. Estimates of the addition to employers' pension bills vary. But there is nothing to stop the employer meeting these costs by cutting back on other benefits except pressure from employees and their trade unions. However, it is expected that most employers will meet the costs without cutting benefits.

Secondly, the Bill proposes to give employees the right to a lump sum transfer payment in lieu of the deferred pension which they can either take to their new scheme or invest in a buy-out annuity from a life company.

Most large and medium sized pension schemes already allow transfer payments. The main cause of complaint from

employees has been the comparatively low sum paid.

The transfer value is calculated by the actuary to the pension scheme and is based on such factors as assumptions on future investment returns and mortality rates. The actuaries claim that the transfer values represent a fair value of the deferred pension, but almost all employees feel they are getting a poor return.

The Government is still talking with the actuaries. We will have to wait until the regulations are published before we know whether pension scheme actuaries will still be able to use their judgment unfettered by the law.

The right of employees to financial and other details of their pension scheme is sound in principle. But only a pension expert will understand the information provided. The right of disclosure will be of more use to those who can hire the necessary experts.

The administration looks cumbersome and a further burden on trustee and pension managers.

Clive Wolman looks at the options for prospective investors in BT.

## Time to take stock of Telecom

THE GOVERNMENT'S advertising of British Telecom shares and the unprecedented range of perks being offered to small investors have thrust a difficult decision before the general public.

The decision tree on page 24 runs through the choices you must make. Here are some of the considerations to bear in mind as you decide.

On the one hand, the £18 vouchers which can be used to pay telephone bills should make the returns from holding British Telecom shares for a short period highly attractive for the small investor. An article on these pages five weeks ago indicated that an investor buying £500 worth of BT shares and holding them for seven months could achieve a tax-free return of over 30 per cent.

But this figure assumes that investors able to withdraw all the £500 they will have to invest in those seven months (they will have to pay only the first two of three instalments if they sell at the end of next June). There is a high probability that the share price will rise when dealings begin on the stock market at the end of the month, because the price of 130p fixed by the Government yesterday is likely to be below the market's valuation. But thereafter there is no guarantee that the share price will not fall.

You should also remember that a stockbroker's commission will be deducted from the money returned to you when you sell your shares. However, under a special concession, the stockbrokers who are regional coordinators (see prospectus) will charge only £3 commission for £250 worth of shares and £10 for £500.

In the longer term, the risks multiply of a fall in the share

price. The price is likely to be particularly volatile in 1987-88 as the next election approaches and, with it, the danger that a Labour Government will re-nationalise BT by paying only the original price to shareholders.

If you have invested £3,000 in the shares, you will continue to receive extra telephone vouchers every six months you hold the shares until December 23, 1987.

But the yield from investing £3,000 and waiting for three years is much less than that from investing £500 for seven months. If the share price does not move, the yield will be 7.14 per cent, after the deduction of basic rate tax on your dividends. But that is still higher than the yield you would expect from any other blue-chip stock in a monopoly position with strong growth prospects.

In fact, if the share price does not fall, you will obtain an even higher return by going for the bonus option. This will give you one extra share for every 10 you own up to a maximum investment of £5,000.

A husband and wife with plenty of cash to invest can get the best of both worlds by arranging for one spouse to take the vouchers and the other the bonus shares. Thus they can get perks on up to £8,000 of their investment.

Bonus shares can also be attractive if you will be unable to make full use of the vouchers. You can use them only to pay a telephone bill in your name—or your spouse's. And you can use only one voucher for each quarterly bill. Each voucher expires 10 months after the date on which you qualify for it. The vouchers are posted to you six weeks after the qualifying date. So if you are going to be away

from home or not using your telephone for some other reason for any length of time around the qualifying dates, the vouchers will be wasted.

You can use traded options to protect the value of your shares if you fear the share price will fall.

To squeeze out all the risks of price fluctuations, you will need to hedge shares to the value of £3,500 (on the initial share price). This will cover the anticipated bonus shares as well.

When dealings start in BT traded options in December, you should write (i.e. sell) call options for the August 1988 series on the requisite number of shares. You should use the money you make to buy put options in the same series on the same number of shares. In fact you will need to spend only a part of the money you have made from writing calls—and this will further boost your

## A bullish view

STOCKBROKERS Laing and Cruickshank have long been specialists in the field of investment trusts and the launch of their annual review on Investment Trust Companies gives them the opportunity to air their views on the state of the investment trust sector.

This year Garth Milne, head of L and C's investment trust department is bullish about conditions for the return of the private investor to investment trusts—a sector dominated by the institutions.

He feels the British Telecom launch will stimulate the private investor's interest to hold shares again and the move of stockbrokers into the high street will provide easier access to stock

markets. So what better holding on which to cut one's teeth than investment trusts?

L and C feel that investment trusts and the Association of Investment Trust Managers should do market research on investor attitudes before embarking on advertising and promotional campaigns. Investment trust shareholders could be getting questionnaires with the next report and accounts.

The Laing and Cruickshank annual gets heavier each year as more information is provided on trusts, managers and the state of the sector. It is a must for the advisor and the dedicated amateur investor, but not for the first time punter.

Eric Short

George Graham reports on the end of the interest rate war

## Who wins, borrower or lender?

BUILDING SOCIETIES are breathing a scarcely disguised sigh of relief at the apparent end to their interest rate war.

"I am glad we have been able to reduce our mortgage rate to more sensible levels," said Tony Stoughton-Harris, Chief General Manager of the Anglia Building Society. "In future I think we can expect more sane, orderly changes."

For borrowers the cut in mortgage rates is a welcome relief, but for savers it means another round of analysis if they are to stay in the highest-paying accounts.

The golden days for savers may be drawing to a close: the higher interest rate accounts, which have in recent months been offering exceptionally attractive returns, are for the most part being cut by more than the ordinary share accounts, narrowing the range of interest rates available.

"There was an acknowledgement that we were offering too much in market terms," said Roy Gravestock of the Halifax Building Society. "The borrower was having to contribute too much."

Most major societies are lowering rates on their higher interest accounts by 1.3 per cent, and on ordinary share accounts by 1 per cent. Ordinary share accounts now attract an almost universal rate of 6.75 per cent.

But the Leeds Permanent is only dropping its mortgage rate to 12 per cent, slightly above the other leading societies. It will therefore need a slight edge on its investment rates to balance borrowers against lenders.

Its ordinary share account will move, like those of other societies, to 6.75 per cent. But its immediate access Liquid Gold account, credited by some observers with moving the battle for savings away from the small- and medium-sized

YOUR GUIDE TO THE BEST RATES				
Repayment mortgage base rate	Endowment mortgage	Ordinary share account	Cut in higher rate accounts	
Halifax	11.875	12.375	6.75	1.3
Abbey National	11.875	12.375	6.75	1.24-1.28
Nationwide	11.75	12.25	6.75	1.3
Woodwich	11.75	12.25	6.75	1.3
Leeds Permanent	12.0	12.5	6.75	1.25-1.33
Anglia	11.875	12.375	6.75	1.3
Barclays	12.5	13.5	—	—
Midland	12.5	13.5	—	—
NatWest	11.75	12.75	—	—

\* No differentials for larger mortgages.

societies and into the big league, will drop only 1.25 per cent to 8.0 per cent. At this rate it is still competitive with seven-day notice accounts at, for instance, the Abbey National or the Woodwich.

The trigger to the interest rate battle was the 28th issue of National Savings Certificates, which offered 9 per cent tax-free to investors. While the issue was on sale building societies saw their inflow of funds from investors dwindle.

It dropped to £133m in August, the lowest monthly figure for three years, before recovering to £387m in September. But October's inflow, as societies tried to outbid each other's rates, is estimated to have reached a record £1,150m.

This was all very well while it lasted, but building societies have to perform a balancing act between borrowers and lenders. High interest rates to savers meant high mortgage rates for homeowners. In particular, most societies put the burden on their larger borrowers, with interest rate differentials of as much as 2 per cent for mortgages over £40,000.

The immediate consequences of the drop in mortgage rates are not yet entirely clear. The Halifax, the largest of the building societies, has reduced

the surcharge in the highest mortgage band. With a base rate of 11.875 per cent applying to mortgages up to £25,000, Halifax will charge an extra 1 per cent on loans from £25,000 to £30,000 and an extra 1 per cent on all loans above that.

Nationwide has gone still further by dropping differential interest rates altogether. Its single rate of 11.75 per cent brings it into line with the Woodwich, which alone has shunned differentials throughout.

The Woodwich's stand has made it the cheapest society for larger mortgages for several months now, and the result has been a steady demand for loans. It still has a waiting list of six to eight weeks, and welcomes the Nationwide's move as taking away some of the pressure.

Some other societies have found it harder to find borrowers, and have even resorted to advertising the availability of funds on television. Others have not found this necessary, in spite of charging interest rate differentials for larger loans.

The Halifax, for example, finds that its average new loan is around £22,000, which is still within the band charged at the base rate of 11.875 per cent.

It is lending as much money as it planned to do, around £5m a month, and at the moment is able to give mortgages only to existing investors.

The scarcity of borrowers has been more noticeable, however, for societies which charge more for loans over £15,000. There is now speculation that some will be forced to abandon differentials at least for mortgages under £30,000.

What of the banks? NatWest has dropped its mortgage rate by 1 per cent, in line with the building societies, and now charges 11.75. Midland has also dropped by 1 per cent, but this only takes its rate down to 12.5 per cent.

Barclays, which has not yet lowered its home mortgage rate, had been offering 12.5 per cent since September 3. The banks also charge 1 per cent extra for endowment mortgages, whereas for building societies 1 per cent is the rule.

So the interest rate war is over for the time being. Or is it?

The Bristol and West Building Society was following the pack by lowering its mortgage base rate to 11.75 per cent, but it will not, for the time being, change its interest rates for investors.

Of course, the mortgage and investment rates cannot remain out of line indefinitely," said Harry Chadwick, the society's general manager, "but in today's volatile market we want to keep our options open as far as investors are concerned."

Investors may find it better to wait a while before switching to a new account whose interest rates look attractive now. Societies may find that they cannot afford to maintain high investment rates while lowering mortgage charges for long after the flotation of British Telecom.

## BUSINESS EXPANSION SCHEME

## Central City, a sign of things to come

TIM DICKSON reports on one more way to beat the taxman

WITH LESS than five tax sheltering months to go to the end of the current financial year, investors should brace themselves for a spate of new share issues under the Business Expansion Scheme (BES). Opportunities at the moment are admittedly few and far between but the announcement by London licensed dealers Johnson Fry and Co this week that they are sponsoring the issue of 5m £1 shares in Central City Conversions is a sign of things to come.

By giving full tax relief on investments in unquoted trading companies the BES, of course, is designed to encourage the creation of new, high risk businesses in the UK. But despite the claim on Wednesday by Mr John Moore, Financial Secretary to the Treasury, that the scheme has so far proved "a great success" the opinion of many professionals in the City of London is that private investors view the BES as a highly useful tax avoidance vehicle provided the underlying investment is as risk free as is possible.

Central City, which will carry on the age old activity of purchasing properties in Central London and converting them into flats, certainly seems to fit the bill. The company has received clearance from the Inland Revenue on the grounds that it is not a property investment company—the flats, once converted, will be sold immediately and the net proceeds reinvested.

Central City's management team—ex VC10 pilot Iain Shearer, now a successful builder; Charles Fry of Johnson Fry; and the late Gerald Nabarro's daughter Sarah Sharpley—have, according to the prospectus, been doing very

nicely from residential property conversion on their own account. They also say they are not short of offers from banks to put up the money for them to continue their lucrative work.

The obvious question then is why use the BES? One answer given by Fry is that a private share subscription of £5m ensures continuity for the company and is protection against the possibility of a property slump. (The £5m, in other words, will arrive in one lump and will see them through the next five years whereas the bank finance, arranged on a project by project basis, would dry up if the market turned sour.)

Another clue, however, lies in the skilfully constructed remuneration package for the management team. According to the prospectus this has been designed "to provide a high degree of motivation" and "is highly desirable from the investors' point of view."

It is, one has to say, also highly desirable from the management's point of view, who without putting up any money for their shares could

and up on Cloud Nine and without the help of one of Shearer's VC10s.

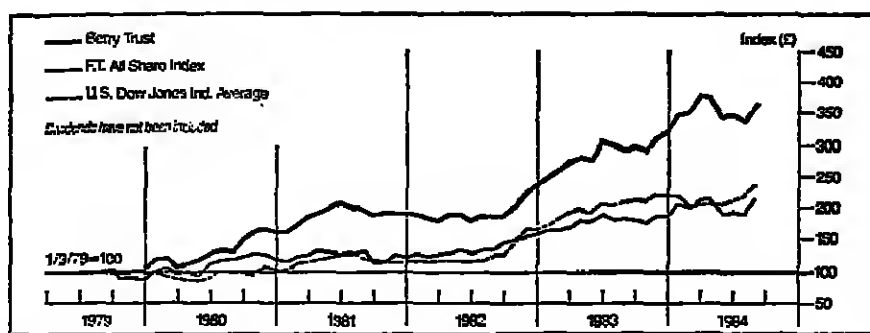
Admittedly Shearer's building business will be doing the conversion work at cost and the management team will only draw a "reasonable" management fee starting at 3 per cent per annum. But under the terms of the prospectus the three executive directors have between them been given a 10 per cent equity interest, which carry sufficient rights to provide them with up to 35 per cent of the company after March 31, 1990 if net assets grow at more than 10 per cent per annum on the investor's gross subscription. The 35 per cent level is triggered if the annual growth reaches 19.8 per cent.

Fry accepts that if all goes according to plan "we will do frightfully well—but then so will the investors." A key attraction, as he also admits, is that the proceeds from the management's shares in the company (when sold) will be taxed more lightly than the income which they have been receiving from this activity in the last few years.

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## SUMMARY OF THE YEAR ENDED 31st AUGUST 1984

	1983	1984	% change
Total net assets £000	46,870	57,533	+22.75
NAV per ordinary share*	147p	181p	+23.13
Earnings per ordinary share*	1.01p	1.46p	+44.55
Dividends per ordinary share	0.95p	1.00p	+5.26

\*assuming full conversion of loan stock and adjusted for capitalisation issue 20.1.1984

For a copy of the report and accounts of The Berry Trust p.l.c. contact G.T. Management Limited at 8th Floor, 8 Devonshire Square, London EC2M 4YJ. Telephone: 01-283 2575.

## TAX AND THE EMPLOYEE

## The world of golden hellos

BY DAVID COHEN

AN EMPLOYEE can hardly ever avoid paying tax on cash or benefits received from his employer. But when he starts a new job may be an exception. Salary and perks from a new employer will, of course, be taxed in the normal way. But a favoured recruit may receive special one-off benefits on joining-up and these may fall beyond the taxman's grasp.

It is increasingly common for companies to a "Golden Hello" to executives they wish to recruit by offering substantial lump-sum payments as an inducement to join up. But anyone who is offered a Golden Hello needs to consider carefully how Golden Hellos will be after the Inland Revenue has had its say.

The problem is that if the lump sum is regarded as an advance payment for future services it will be taxed as salary at the executive's marginal income tax rate of up to 80 per cent. The Inland Revenue almost invariably argues for this result.

The only way to refute the Revenue argument is to prove that the payment was not future salary by showing that it was only paid because the new job caused a special loss to the employee or gave the employer a special benefit.

The classic case of employee loss concerns rugby union players who sign up for professional rugby league clubs and as a result are automatically banned from amateur rugby for life. Signing-on fees to compensate for the perma-

free of tax. So is a lump sum which is paid solely because the employee is getting the benefit of a new employee's business connections and goodwill.

On the other hand, if an employee promises that if he leaves the new job before a specified period has elapsed he will return the payment, that will be taken as proof that he is being paid for his future services and so the payment will be fully taxable.

These rules may seem more or less clearcut, but they are notoriously difficult to apply. The trend of recent court decisions is in the Revenue's favour and the odds are certainly stacked against the employee. Professional advice should always be sought before the payment has been finalised because the way in which the arrangements are presented will often be as important as the actual substance.

Aside from Golden Hellos, if an employee has to move home to take on a new job his employer may be prepared to see to it that he will not be out-of-pocket as a result of the move.

Theoretically, any such payments form part of the employee's income and are subject to tax. But the Inland Revenue has published a special concession saying that the reimbursement of removal expenses will not be taxed "provided that the expenses are reasonable in amount and the payment is properly controlled."

This concession applies not only to an employee who is

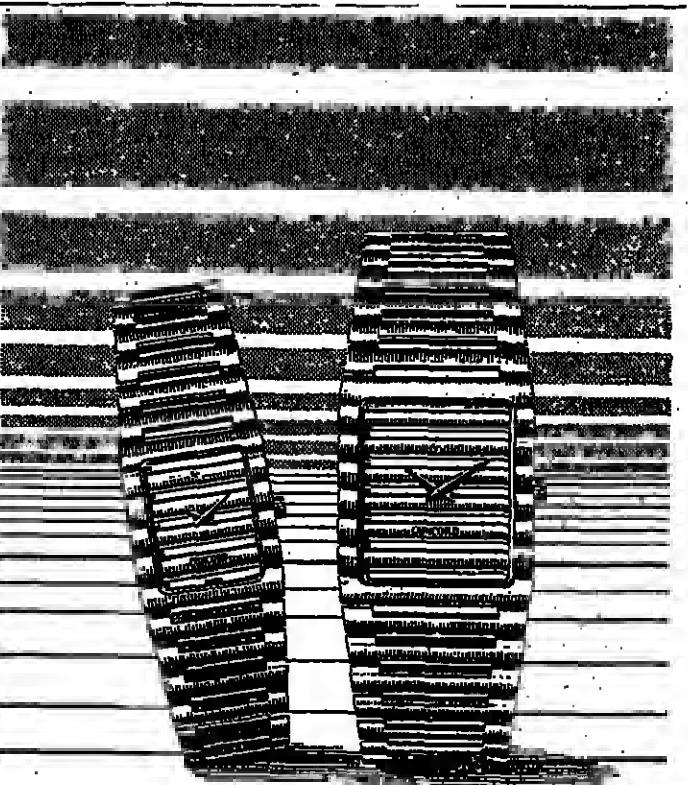
employer but also to someone who is relocated by his existing employer.

The concession is fairly generous in its scope. It naturally covers all the direct costs of moving, such as furniture removal bills and legal and estate agents' fees. But it also extends to indirect expenses—like buying new school uniforms for children or switching one's golf club membership.

Furthermore, the employer can ensure that the employee does not suffer any loss in selling his old house and buying a new one. Hence, the employee has to move in a hurry and is forced to sell his house for less than the full market price, the employer can make up the difference. And if he is moving to a more expensive part of the country the employer can give him a cheap loan for the extra amount he will need to pay to get a house of the same size and quality as previously.

The concession also covers any transitional period, before the recruit has become properly settled at the new location. During this period, the company can pay for rented or hotel accommodation and can reimburse the cost to the employee of returning to the old location to visit his family while they remain behind. If he can't sell his old house immediately he can be given a bridging loan to buy a new one. The loan can be at a low rate of interest or even interest-free and provided that it is repaid within 12 months it will not be assessed as a taxable benefit.

David H. Cohen is a solicitor



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## YOUR SAVINGS AND INVESTMENTS

George Graham looks at the new boom in unit trust advice services

### If you're bothered and bewildered

ONCE, you could put your money in a unit trust and leave the fund managers to make the rest of your investment decisions. Now, there are so many unit trusts to choose from that you are faced with some difficult decisions before you start.

There are now more than 700 unit trusts, and a bewildering choice of specialist and overseas funds. When to switch in or out of Japan is a decision that many investors do not feel confident about making on their own.

The traditional source for investment advice, the stockbroker, has in recent years been less than welcoming to private clients. The trend is now reversing, and many stockbrokers have formed their own unit trust advisory services. But in the interval, a host of new unit trust advisers has sprung up.

Several of the principal advisory services are run by unit trust management groups. The services offered range from a simple recommended portfolio of the group's own funds to a complete discretionary service in which the adviser will carry out all changes to the portfolio on the client's behalf, and invest also in other groups' funds.

At this end of the spectrum is Touche Remnant's Unit Trust Service, which gives clients the option of having no funds at all in Touche Remnant unit trusts. For those who do not take this option, the group limits investment in FT funds to a third of the total, and is in fact currently well below this formal limit. To some extent

this reflects the financial management division's origins as an independent adviser until it was bought by Touche Remnant in 1982.

Most will not go to this extreme, but do impose an upper limit on the percentage of a portfolio that may be held with their own group. Henderson, for instance, probably the largest unit trust advisory service in the UK, will not invest more than 40 per cent of a client's money with any one management group, including its own unit trust managers.

Other advisers may be totally independent of any unit trust group. They include divisions of insurance brokers such as Towry Law as well as smaller operations specialising in a much greater extent in unit trusts, such as Berry Asset Management or Hargreaves Lansdown.

What will you have to pay for the services of these advisers? Charging systems are far from uniform, and investors should make sure which one is being applied to them.

The most common charge is a fee based on the size of the individual's portfolio. But this percentage can range from 1 per cent at advisers such as Hoare Garrett and Premier Unit Trust Brokers to 1 per cent at Aitken Hume, and Whitechurch Securities will charge either 1 per cent of the value of the portfolio or 15 per cent of the gains made.

Others charge a flat fee—£40 a year for Richards, Longstaff's discretionary service, or £200 a year at Henderson.

"My view is that the logistical problems are not much greater for a £25,000 portfolio than for a £15,000 one," said Philip Stevens, formerly director of the Henderson service and now director of investment management services at Hambros Bank. "If you charge a percentage then you are benefiting your smaller investors at the expense of the larger ones."

Investors should, however, bear in mind the commissions that advisers will receive from fund managers when they switch to a new unit trust, in most cases 3 per cent of the investment. Some advisers will offset these commissions against any charges for their services, so that the client may end up not paying any extra charge at all.

Indeed, a number of unit trust advisers will not make any formal charge for their services at all, but rely entirely on these commissions. This approach is adopted by Towry Law, for instance, while Capital Cure Myers charges stockbroking commission on sales of units.

But every move to a new unit trust will cost the investor 5 per cent of his investment in front end charges.

What do these fees buy you? At the least, you should receive a portfolio adapted to your investment objectives and willingness to accept risk with recommendations updated periodically. Valuations of the portfolio are generally sent half-yearly, and newsletters may be sent

with the valuations or more frequently.

Some advisers also offer a personal financial planning service. They may belong to larger financial groups which can provide you with a full range of services, and detailed advice on your tax, investment and financial planning needs.

In many cases, however, the investor will in effect be buying a product—a model portfolio picked from a range of unit trusts—specialist investment objectives—and will already be receiving personal advice from other advisers, such as lawyers or accountants.

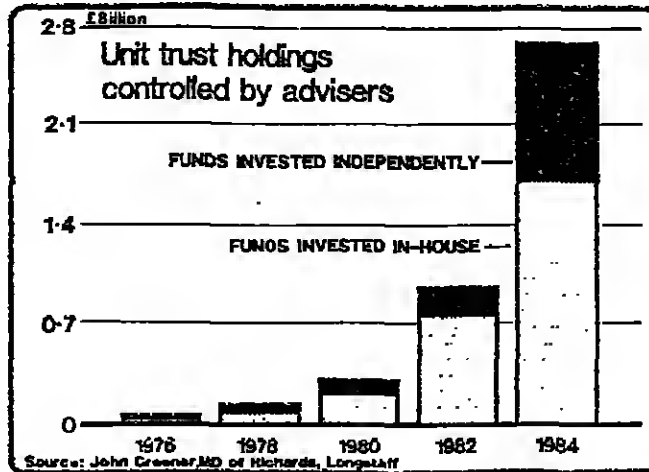
Henderson, for instance, offers balanced growth, general, rising income, highest income and high risk portfolios, and will place clients in whichever plan best fits their investment needs.

But does the service provide anything that investors could not work out for themselves by reading the newspapers and possibly one or two personal finance magazines?

One group that thinks not is Framlington, whose funds are recommended by relatively few unit trust advisers, largely because it pays only 11 per cent commission to intermediaries, and not the customary additional marketing allowance.

Personal financial advice is very important, says Tim Miller, Framlington managing director, "but unit trust advisory services are almost a negation of what unit trusts are about."

Miller does not believe that



unit trust advisers can do better for their clients by switching from fund to fund, with the front-end charges and commission that entails, than the fund managers can do by altering an individual fund's portfolio. The best results are achieved, he says, by picking one or more funds and sticking with them.

The array of specialist funds on offer can prove daunting to the individual investor, but Miller says one of the main reasons these funds have sprung up has been the demands of the advisory services. "We don't have any very specialised funds," he said of Framlington, "because we haven't really been asked for them by the public."

It is a criticism to which some advisory services are sensitive, but one which they resist. They can provide, they say, a much more sharply defined investment policy, whether it be by geographical area or industry sector.

"If you analyse the international funds' portfolios the percentages don't change very significantly," comments Roger

Young, managing director of Touche Remnant Financial Management. "I challenge you to find an international fund with no exposure in the U.S., whereas we might at times have none."

Young also points out that advisers can take advantage of fund managers' ability to move their prices for buying and selling units within a range permitted by the Department of Trade and Industry.

"Part of the skill is knowing which funds are on a bid price basis," he said. Individual investors, he noted, will generally not know which unit trusts are priced at the lower end of the permitted range in this way, and which are on an offer price basis, at the high end of the range.

Investors seem to agree, for they are demanding a steady grading proportion of their unit trust investments through advisory services. But they should be clear exactly what kind of service they are buying, and what it will cost them in direct and indirect payments.

### Return of a man who was bunkered

#### Investment Tales



PHILIP SHARMAN was caught in one of the greatest storms in the silver market this century—the attempt by the Texan billionaire Nelson Bunker Hunt and his brother William Herbert to corner the world market.

In a few short weeks in autumn 1978, 41-year-old Sharmar lost all his £26,000 investment capital. He staked his money on the silver price going down, investing in two lots of 10,000 ounces on the commodity markets.

Unfortunately, the Texan brothers and Arab collaborators began to buy billions of dollars worth of silver, driving the price up from 56 an ounce to over £21. Sharmar's losses mounted and he was forced to pull out.

It was no consolation to see the silver price plummet a few months later when the Hunts attempted coup failed and the

brothers themselves lost hundreds of millions of dollars. "I had been well and truly bunkered," said Sharmar, a chartered surveyor and managing director of a small building company near his home in Little Missenden, Buckinghamshire.

But I couldn't make a fuss. Whilst I managed with great difficulty to square my position, my dealing capital was now nil.

Sharmar refused to be put off investing. "I consoled myself with the thought that any future profits would be free of capital gains tax for many years ahead, though I doubted that I would ever be able to recover the losses I had then suffered."

He had been making speculative investments since 1968 and so was well aware of the risks. His first buy was a computer software company called Brayhead, bought on the word of "a friend in the know." The price went up from two shillings to £1. But Sharmar hung on, only to see the price fall all the way back again. "However, I was hooked."

Successful stock market investments brought more losses so in the mid-1970s Sharmar turned to the commodity markets, after reading a newspaper article on the merits of rubber. He invested in rubber and

then in sugar, recouping his previous losses in shares and making more than £10,000. "But this was too good to last," said Sharmar. His next investment was the disastrous venture into silver.

Luckily, his other business interests were going well. With friends he bought and converted an old timber-framed barn into 11 cottages, making enough money to start investing again.

Abandoning commodities, he returned to the stock market buying and selling shares on the strength of tips from newspapers and friends, and on the word of a stockbroker he thought was especially close to the market.

He bought Burton, because of the asset value of his stores, Land Securities, because he expected a re-rating of property shares, and Premier, the oil company, because of its exploration prospects. He made profits on all three against a background of general recovery in the stock market.

His stock market coup came in 1982 when he bought ESI, a defence electronics company, on the word of his broker. Sharmar bought shares in the spring and the price soared as interest in defence stocks was fostered by the Falklands War. Then in the autumn dealings were suspended pending a takeover by ESI's major shareholder, the U.S. group International Signal and Control. Sharmar realised a profit of almost £60,000.

"My broker had earned himself a Christmas meal ticket for life," he said.

Such success was difficult to follow. Sharmar chased market favourites throughout 1983, losing money on all of them, but making a profit on the Imperial Group, bought for its recovery prospects.

"In retrospect this was a poor performance with so many sound blue-chip recovery stocks to choose from."

But Sharmar's broker suggested another "situation" stock, a small loss-making engineering company, Belgrave Blackheath, where Abdul Shamir's Comba Group, well-known for its acquisitions, had taken a 29.9 per cent stake.

The price rose sharply but then fell back as it emerged that Comba would not be making a bid for the whole company.

Sharmar had an anxious wait while Shamir took control of the management company and its profits recovered. But the shares moved up allowing Sharmar to sell 25,000 shares at 145p, leaving him with 75,000 worth 135p this week. Total profits—over £33,000.

Among his latest investments is Astra Industrial, a West Midlands group with interests in engineering and snooker clubs, where Sharmar seeks recovery prospects following recent difficulties. Another is Combined Technology, a computer hardware company, which Sharmar believes might soon get a bid from the U.S. Two years ago Sharmar lost money on the same share but this time he believes it will be different.

Sharmar admits that his stock market adventures are highly speculative. However, he does have money invested in other ways—in a local warehouse development, and in a privately owned company, making felt tip pens.

But he says that the hardest investment decision will be when to turn his back on the market and put his money on deposit. "I don't feel the time has come for this."

Stefan Wagstyl

### Getting your pound's worth overseas

SENDING MONEY abroad is fraught with peril. If the money arrives at all, it arrives too late—and it always seems to be exchanged at the worst possible currency rates.

What are the best methods of transferring money overseas in order to avoid these problems?

● Bankers' drafts are best for Christmas and birthday presents because they can be posted with your card or letter. All the High Street banks will give you a draft in the appropriate foreign currency, with the exchange deal done at the time you order it.

It is drawn on the bank's agent in the foreign country, and there should be no extra charges at that end. But you will pay a commission of 0.25 per cent, with a minimum of £4.

● Barclays Bank offers a cheaper transfer. The international money order costs £2 and can be exchanged for cash or deposited in an account at major banks around the world.

The drawback is that it is available only in sterling or U.S. dollars, so the person you send it to may have to pay a commission to change it into local currency.

● National Girobank transfers cost £2.50 but you cannot post the payment yourself. Some countries pay in cash at local post offices, while others give a bank cheque. The transfer is simpler if you can give a Giro account number for the money to be sent to.

● Bank transfers can be useful, especially for large sums, if you know the bank and account

sending money to. Money arrives "cleared" and the transfer can be made by telex or cable if it is needed urgently.

A foreign exchange deal is done when you contact your bank. Your sterling account is debited and the foreign currency equivalent credited to the recipient's account in whatever country it may be.

If you don't know which bank to send the money to, a transfer can be made to any bank in the area. They will then notify the recipient, who can call to collect the money or ask them to credit his account elsewhere. The foreign bank will charge for its costs and the UK bank will charge the same as for bankers' drafts, plus telex or cable costs if appropriate.

● Credit cards can be used to settle deposits on hotel bookings or for relatively small payments to businesses. You give your card number and are billed in the same way as though you had used the card while travelling abroad.

● Your own cheque is not recommended, because the cheque can take months to clear and collecting charges are high. One cheque for £15 sent to Canada ended up worth just over £4 by the time it reached the recipient's bank account. If you wish, however, you may send the cheque in sterling, or cross out the £ sign and write in the foreign currency.

● Bank notes in the post are also a bad idea. They can easily be lost and some countries have regulations against the import of their own currency. Check with your bank first.

### Units for Christmas

UNIT TRUSTS do not spring to mind as convenient Christmas presents. Although initial investments are generally £500 or £1,000, and this tends to be out of reach for a casual gift to a distant godchild.

But F & C Unit Management, part of the Foreign & Colonial group, thinks units would make a good present from those who are stuck for other ideas. It plans to remove the obstacles by offering units in the F & C Capital Fund for a minimum investment of £200 on condition that the recipient is under 18 years old on Christmas Day.

The units will be held in

the donor's name until the recipient's eighteenth birthday, and can be added to in multiples of £20 for future birthdays or Christmas. The idea seems to be to solve your present problems not just now but for the future.

F & C Capital is a UK authorised unit trust investing internationally in technology stocks. It was founded in June 1973 and is currently yielding around 1.4 per cent. £1,000 invested five years ago, while income reinvested, would now have grown to £2,485, according to figures published in Money Management.

George Graham

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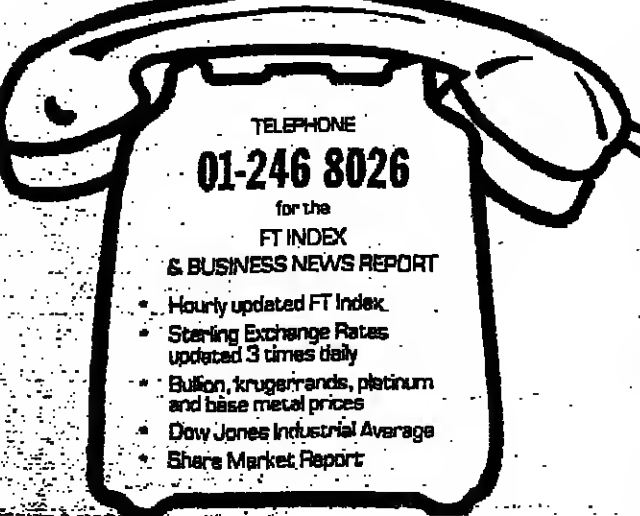
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#### Over-the-Counter Market

1983-84	Company	Price	Change	Gross Yield	Div. (p)	% Actual	Fully
High Low							
142 120	Ass. Int. Ind. Ord.	142	—	6.5	10.0	8.9	—
138 117	Ass. Int. Ind. CULS.	138	—	6.4	12.3	8.7	8.9
78 52	Alps Group	78	—	2.8	7.0	5.1	8.5
42 21	Armstrong & Rhodes	42	+2	3.4	2.8	12.4	20.6
132 37	Bardon Hill	132	—	4.4	—	—	—
58 42	Bry Technology	58	+1	3.5	8.0	5.1	7.3
201 173	CCL Ordinary	201	—	12.0	—	—	—
182 117	CCL 11p Corp.	182	—	15.7	13.3	—	—
780 100	Carbonylum Abrasives	780	+10	5.7	0.7	—	—
249 82	Cordico Corp.	249	—	6.5	9.3	6.7	10.8
75 45	Debutel Savings	75	—	9.4	4.8	8.3	10.8
240 75	Frank Russell	240	—	4.3	16.0	—	—
206 75	Frank Russell Pl. Ord. 87	206	—	—	—	—	—
59 35	Frederick Parker	59	—	—	—	—	—
46 32	George Blair	46	—	—	—	—	—
37 37	Ind. Precision Castings	37	—	2.7	7.3	10.2	10.9
218 200	Jala Group	218	—	5.0	16.1	—	—
124 61	Jackson Group	124	—	4.9	4.5	5.0	9.8
275 213	James Burroughs	275	+5	13.7	5.1	8.8	8.8
95 63	James Burroughs Sp. Pl.	95	—	12.9	13.8	—	—
147 100	Lingaphone 10p	147	—	18.0	15.6	—	—
100 96	Lingaphone 10p Sp. Pl.	100	—	3.8	0.8	34.9	38.2
485 275	Munich House Holding NV	485	+3	8.0	16.1	—	—
178 31	Roberts Jenkins	178	—	5.7	17.3	17.4	4.0
74 33	Scruttons A. A.	74	—	—	—	—	—
120 61	Tuday & Carlisle	120	—	—	—	—	—
444 377	Trevian Holdings	444	—	4.3	1.1	21.4	21.0
26 17	Unitel Holdings	26	—	1.3	5.7	11.2	16.1
32 66	Waher Alexander	32	—	7.5	8.3	5.5	10.5
276 226	W. S. Yates	276	—	17.4	7.7	5.4	10.8

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## HOW TO SPEND IT

by Lucia van der Post

## Salmon sampling

FOR MANY of us smoked salmon is almost as much a part of the Christmas scene as the turkey and plum pudding. It's not only marvellous to eat ourselves, being the perfect trouble-free starter, but it makes a handsome present. Much of the smoked salmon buying is done by mail, with the purchaser having no chance even to see what he is buying, let alone taste it.

How sure, we wondered, could purchasers be of the quality of the salmon? Was there a great deal of difference between the companies? In short, did it matter much who you ordered it from?

The only answer was to taste for ourselves. We ordered sides of smoked salmon from seven different mail order outlets. We specified that the salmon should be Scotch and all the sides pre-sliced. All orders were made anonymously and sent to a private address.

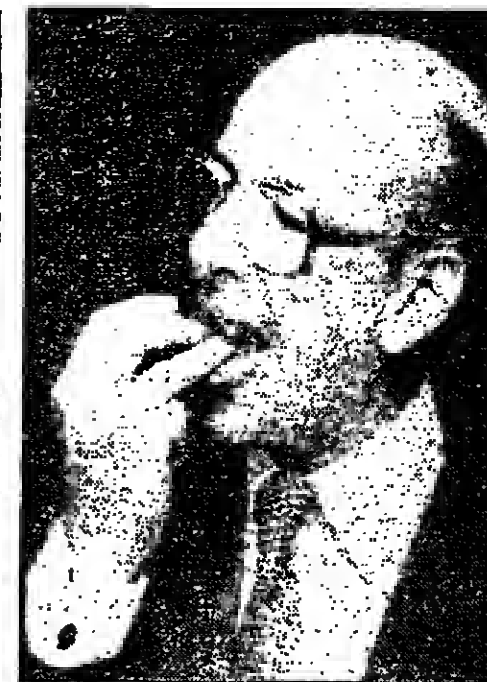
We asked four people along to taste, Philippa Davenport, our cookery writer; Brian Turner, chef at the Capital Hotel in Basil Street, London SW1 and William Rudd, owner of Rudds, the fine hutch and fishmonger shop in Kensington Court Place, London W8. Finally, speaking up for the ordinary consumer, was my secretary Lucinda de la Rue. All the salmon was served without any means of identification. For the judges' views read on.



Brian Turner



Philippa Davenport



William Rudd



Lucinda de la Rue

Photographs by Trevor Humphries

**HARRODS,**  
Knightsbridge,  
London SW1  
Tel. 01-730 1234  
£21.25 for just under 2 lbs

Will deliver if you are an account holder or credit card holder. The only smoked salmon to arrive in its own rather grand wooden box, which did make it seem more of a present. Most of the judges liked this salmon,

describing it as having a good colour, a slightly bland pink, and two of them (William Rudd and Philippa) voted it number two overall. It was fairly lightly smoked and moderately moist which meant that for Brian Turner it was a

"very ordinary smoked salmon but one I enjoyed." Mostly the judges liked the way it was sliced but Brian Turner felt that it was a little bit too thin. Our amateur taster, Lucinda, placed it number three in her list and thought

it looked too pale and too fatty but felt it looked much better when arranged carefully on a plate. She liked the thickness and sizes of the slices and thought it tasted good and was admirably moist.

## The verdict

Everybody without exception had been quite surprised at how different the sides of smoked salmon not only looked, but tasted. Normally one never sees so many together but comparing and tasting in this way made it quite clear that the differences are vast.

Most of the judges felt that for most people the current methods of pre-slicing were a great help (though this didn't help the appearance of some of the sides) but those who really knew how to slice, like Brian Turner and William Rudd, felt they would always buy unsliced sides for themselves as it keeps the salmon fresher and more moist. There was total unanimity that the side from Pinneys of Scotland was by far the favourite (and remember none of the sides was labelled) and the two men were agreed that if you bought the most popular food, you'd be pretty happy with what you'd got but the bottom three (Selfridges, S. Baron and Lochinvar) would be very disappointing—though Philippa, you will recall, liked the smokey Lochinvar taste.

Once you've decided on which smoked salmon to order you might like to do something more original with it than serve it plain with lemon and brown bread and butter. Philippa Davenport gives some ideas below.

**MARINE HARVEST,**  
Craig Crook Castle,  
3, Crook Road,  
Edinburgh  
Tel. 031 336 1777  
£19.30 for 2 lbs

Accepts all credit cards. Marine Harvest sent us their Lochinvar salmon and though we had specified it should be pre-sliced, it came unsliced. It looked very dry and almost kippery and opinions differed more of this salmon than of the others. Philippa (and I) both liked the

taste very much—it was very aromatic and rather woody. It had, as Philippa put it, an almost primitive smoked fish taste which was quite unlike most smoked salmon but very nice for, all that, Brian Turner thought it looked very unimpressive but found when sliced it

was actually more moist than it looked. He wondered if the heavy smoke taste could be hiding a multitude of sins and therefore placed it at number five. William Rudd thought it was wild salmon, not farmed and he, too, thought it

tasted rather suspiciously heavily smoked and placed it at number five. Lucinda thought it looked rather more like cold roast beef than salmon and found the taste much too meaty for her liking. She rated it number four.

**SELFRIDGES,**  
Oxford Street,  
London W1  
Tel. 01-431 2693 for  
credit card orders  
£16 for about 1½ lbs

Accepts credit cards or cheques. The first drawback here was that it took us at least half an hour to order the salmon as Lucinda was baffled from department to department and then had to hang on while an argument (which she could hear) ensued between two

people in the smoked fish section. When the judges came to see and eat it there was unanimous dislike. It was much the smallest side, looking very mean and miserly. It looked very pale, was sliced quite differently to all the other sides which meant that each piece had

a bloody centre to it. This is, apparently, quite the wrong way to slice a side. When slices were laid on a plate they looked awful. Brian Turner could only bring himself to say it was very salty and he wouldn't wish to say anything else. William Rudd was much more forthright and

said it was "revolting, crudely presented, revolting to taste and came bottom of the list." Philippa said the tiny slices had leathery, bloody skins, it was too salty and was "dreadful to eat." Lucinda, too, placed it last, finding the slices thick and leathery and a very odd colour.

**S. BARON,**  
Assembly Passage,  
Stile End Road,  
London E1  
Tel. 01-790 2246  
£9.13 for just under 2 lbs

Accepts cheques or credit cards or COD in Inner London. S. Baron delivered the day after our telephone call and was incredibly cheap. We double-checked that it really was Scotch and they assured us it was. It looked good said Brian Turner, commenting that it was the

optimum size in his view, and had a good colour but he thought it didn't smell nice and it had very little taste. It was sliced in very long pieces across the top which some people liked and others didn't. William Rudd liked the puck because it was unpretentious and a good

colour but he didn't like the long slices and thought it deteriorated on the plate rather fast. He thought it tasted fairly dreadful and wouldn't buy it. Philippa, too, thought it looked good, in fact the best, but didn't like its smell

or its taste ("like damp Kleenex") and placed it equal bottom. Lucinda thought it looked very appetising and was disappointed to find she didn't like its taste ("too fishy and too difficult to chew and swallow").

**PINNEYS OF SCOTLAND,**  
Byrdick,  
Annan,  
Dumfriesshire  
Tel. Ecclefechan 401  
£22 for approximately 2 lbs

Doesn't take credit cards but invoices you with the salmon. Somehow this seemed a very large side and most of the judges didn't like the rather obvious interleaving of the paper between the slices. There was a unanimous feeling that this tasted the best of all but most

felt (Lucinda being the dissenter) that the slices were much too thin and papery, making it difficult to arrange attractively on a plate. It would certainly be the best buy for those wishing a side to go farthest. Brian Turner thought it had the nicest colour, a good taste,

was lightly smoked and the best of them all, the one he would buy. William Rudd thought it was a good colour, spilt by the silver-looking interleaving and he liked the shape of the slices—it was his number three on presentation

but number one on taste. Philippa, too, thought it had a nice colour, well-shaped slice, apart from being too thin, and rated it her number one choice.

**OCEAN TREASURE,**  
St Ives,  
Corwall TR26 2JH  
No telephone orders  
£22.45 for 2½ lbs

Doesn't take credit cards. You have to send a cheque and a covering letter and the salmon is then sent by return of post. This was another of the sides that was sliced in long slices along the length of the fish. It was a good but darkish

colour, it looked good on the plate and Brian Turner thought it "ate nicely" and overall came a very good second when taking into consideration that the number one choice was so very thinly sliced. It was certainly much

easier to handle than the Pinneys side. William Rudd thought it was very dark and the slices too long but he liked its look on the plate and its rather woody flavour. He rated it number three overall. Philippa thought it a bit dry

looking and said the smoking reminded her of prosciutto crudo but found it rather nice to eat. Lucinda thought it looked mediocre in the pack, mediocre on the plate but liked its flavour and rated it number two overall.

**THE SMOKEHOUSE,**  
Achiltibuie, Ullapool,  
Ross-shire, Scotland  
Tel. Achiltibuie 353  
£24.50 for a 2½ lb side

Doesn't take credit cards but will post it by return on receipt of a cheque. The side came unsliced and it had travelled badly having one end slightly bent. The colour was darkish, and

it looked rather dry but seemed to taste much less dry than it looked. Brian Turner thought it had a "very pleasant smoke." He would buy this one for a friend who didn't eat smoked salmon regularly. William Rudd said that it was

a darkish rather muddy colour and thought at first a bit dry looking on the plate the colour seemed to improve. Philippa thought that it had a nice, smokey taste but rather a bitter after

taste while Lucinda said that it looked "old, dried and curled up." She felt it smelt, and tasted far too woody but was above all put off because "it looked so old."

To my Grandson To our daughter For my Godson

## Are you stuck for ideas for Christmas presents?

F & C Unit Management can help. As a special Christmas offer, we are prepared to accept single investments of £20 (or more) in the F & C Capital Fund—providing the person receiving the present is under 18 on 25th December 1984.

This investment opportunity allows you to give a really worthwhile gift. By purchasing units in the F & C Capital Fund now, you will be providing a child with a growing investment for his or her future.

You can add to the initial investment at any time, in multiples of £20, to celebrate such occasions as birthdays, exam successes and future Christmases.

If we receive your cheque and completed application form before 7th December, we will make sure the unit certificate is posted to you, first class, by 14th December, so you can give the present personally on Christmas Day. Please post early to avoid the Christmas rush.

## F &amp; C Capital Fund

The F & C Capital Fund is a technology unit trust investing throughout the world in new and emerging growth industries, such as telecommunications, healthcare, biotechnology and microtechnology. It aims to provide maximum capital growth over the long term.

## F &amp; C Unit Management

F & C Unit Management Ltd is part of the £1,000 million Foreign & Colonial Management Group which has been looking after the interests of individuals and companies since 1868.

## What you need to know

1. At the time of initial investment, the units bought will be held in the name of the donor but designated to the beneficiary, who must not yet have reached 18 years of age. The Midland Bank Trust Company Ltd acts as trustee for this Fund, holding the Fund's securities on the unitholders' behalf.
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## Fish and Tips

SMOKED SALMON seems to be making its mark on Christmas menus—and for good reasons. Not only is top quality smoked salmon supremely good to eat but it gives the cook a well deserved break from the marathon labours involved in preparing the turkey, plum pudding et al.

Christmas day lunch chez Lucia consists of smoked salmon served the classic way (many would argue the best, the only way): with wedges of lemon, good brown bread and butter and plenty of champagne. A simply magnificent feast.

I must confess however that I find lemon juice too tart for smoked salmon. Sacrilegious though it may sound, I prefer a few drops of vinaigrette or (and this is my own Christmas lunch) a few spoonfuls of creamy hot scrambled eggs with a watercress salad on the side.

I have a friend who takes the smoked salmon and scrambled egg theme a step further. She splashes out with Christmas smoked salmon rolled into cornets, stuffed with a little cold scrambled egg and a generous

sprinkling of caviar. Another more economically minded cook celebrates with a splendid smoked salmon salad which cleverly stretches 1 lb of fish to serve eight without any hint of stinting.

The sheets of smoked salmon are laid down the centre of a large pretty dish. Two carefully peeled, stoned and sliced avocados are fanned out down one side of the fish. Six peeled and sliced tomatoes are arranged, overlapping, down the other side of the dish. Both fruits are moistened with vinaigrette as is the garnish of chopped hard-boiled eggs, parsley and chives which is sprinkled over the salmon.

Other good ways of sharing a smallish quantity of smoked salmon between several people include using the fish for a quiche, serving it with pasta. These are both very rich dishes—far too rich for Christmas Day eating I think, but well worth remembering for other occasions when you may want something a little ritzy yet very easy to cook—and they are, incidentally, valuable recipes to turn to if your smoked salmon

is not quite good enough to warrant serving plain and simple. I have made them quite successfully using rather too salty smoked salmon, frozen Pacific smoked salmon and end pieces.

For a smoked salmon quiche to serve 4-6, cut 5 oz or so of smoked salmon into snappets and sprinkle them over the base of a partially blind-baked 8 in shortcrust pastry case.

Beat together 8 fl oz thick cream, 2 eggs and a good grinding of black pepper. Nothing else. Pour the mixture over the fish and bake (standing the fan on a pre-heated baking sheet) at 375 F, 190 C, gas mark 5 for about 25 minutes until the custard is slightly puffed up and just set. Like all quiches, this one is best served warm rather than piping hot from the oven.

I first ate pasta with smoked salmon in Rome, where I was told it is traditionally served on Christmas Eve, but to judge by its increasing popularity in Italian restaurants in London this date is by no means sacrosanct.

For a substantial supper or

lunch dish for four people, cut 6 oz smoked salmon into narrow strips about 1½ inches long. Sprinkle the fish with fresh chopped chilli or 2 teaspoons dried dillweed, and a grinding of pepper.

Stir together a generous ½ pt thick cream and a good 5 table-spoons soured cream. Pour the mixture over the fish and toss gently, then leave at cool room temperature for an hour or more so the fish softens and swells and infuses the cream with its flavour.

Boil 8-10 oz pasta in the normal way—I use green tagliatelle or the narrower ribbon noodles called trenette. Drain the pasta well and turn it in a little warmed olive oil. Pour on the sauce, toss gently and serve quickly. Should there be any leftovers, this fishy pasta is excellent served cold as a salad.

Philippa Davenport

## African appeal



AFTER ALL that indulgence with the smoked salmon it is a relief to feel that there are ways of making present-giving a little less self-indulgent. In particular by buying *How the Zebra Got Its Stripes*. It is in its own right a perfectly charming book, first published in 1978, put together at the instigation of Richard Leakey (of the famous East African family), but in addition at the moment Alan Hutchinson Publishing has undertaken to send all the profits on its sale to help feed the people of Ethiopia, specifically through the charity War on Want.

As to the book—it is a collection of stories and pictures by the children of Kenya. Richard Leakey has been associated with the Wildlife Clubs of Kenya Association since its beginning in 1968 and it was his idea to ask children to talk to their elders in villages and towns in their school holidays and to

bring back their stories about the animals and wildlife in their country. In this way many of the animal fables that go back right into the beginning of time have been captured and recorded. As Richard Leakey points out in the introduction it is extraordinarily interesting to see what close parallels many of them have with Aesop's Fables.

Each of the fables features an animal or bird and slowly its essential characteristics are revealed. We learn how the dog came to live with man, why bats face downwards, and why it is that lions roar. These are fables that everybody can read with pleasure but for the small child they are brought particularly alive by the enchanting illustrations by Kenyan children.

The book is only available direct from Alan Hutchinson, 31 Kildare Terrace, London, W2, £4.50, including postage and packing.

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## FINANCIAL TIMES SURVEY

Saturday November 17 1984

## Galicia

This isolated corner of Spain is learning that its new autonomy is overshadowed by economic pressures from outside and inside its borders

## Problems at Earth's End

By David White

IN JUNE this year, the embalmed body of Sr Alfonso Castaño was flown back from Buenos Aires for re-burial in his little-known homeland of Galicia in northern Spain.

A writer and artist, member of the defeated Spanish republic's government-in-exile and eloquent father-figure of Galician nationalism, Sr Castaño had a vision of Galicia as the cornerstone of an Iberian confederation.

His return to Spain, 34 years after his death, was attended by as much ceremony as that of Picasso's symbolic masterpiece *Guernica*. But the distinctive thing about Sr Castaño is that hardly anybody outside this corner of the peninsula had heard of him.

Thereby hang two basic lessons about this little-known region: that Galicians are deeply proud of their heritage, and that although its government institutions are in conservative hands, and it has no big separatist movement, Galicia is a country apart.

Galicia won its autonomy in 1981, following the pattern of the Basque country and Catalonia. Historically, however, the impetus behind home rule has been very different from the other two. In Bilbao and Barcelona, nationalism grew out of strength, with roots among a powerful 18th century bourgeoisie. In Galicia it came

out of being downtrodden. Galicia's population of about 2.5m has shrunk through emigration from 10 per cent of the Spanish total at the beginning of the century to about 7.5 per cent today. The share of national income, according to latest figures based on 1981, is below 6 per cent, after a period of relatively high growth.

The region, which is the Finisterre (literally, End of the Earth) of the weather forecasts, in many ways resembles Ireland more than the rest of Spain, except that its interior is higher.

Light-years away from the Spain of bullfighting and flamenco, it is a place of rain, fog and stone walls. Galicia is unmarked by Moorish domination, having Celtic traditions, its own folklore, some of the country's best food and some of its most potent wine.

## Restructure

Like Brittany, Galicia is a preserve of Catholic-conservatism with leftist strongholds. Galicians hold a reputation among other Spaniards for backwardness, mysticism, peasant guile and political feuds.

Typical stories which regularly feature in the national Press are of priests and villagers on the rampage against nudist bathers; of witchcraft and of the efforts of the Spanish authorities to break up tobacco-smuggling rings, and of social anachronisms such as the village in Lugo province where parents pay for school meals in

potatoes.

Since last year, however, a new element has come to dominate the news about Galicia—the fight to preserve jobs. Late to industrialise, Galicia has received the brunt of the most drastic of measures by the Socialist Government in Madrid to restructure loss-making heavy industries. Plans to close the region's principal civilian shipyard, the state-owned Astano, have rallied opposition from conservatives, nationalists and Communists alike.

The threat to shipbuilding, the most important of Galicia's industrial activities, coincides with a crisis in fisheries and an undeclared "fish war" both with the EEC and with neighbouring Portugal.

Galicia's first autonomous government has come rapidly face-to-face with the reality that its most important economic decisions are made elsewhere.

The region risks being the worst hit of any in Spain as a result of EEC entry. Some Spanish agricultural areas stand to benefit enormously, but Galicia, a milk and beef producer, does not. Dairy output, in particular, desperately needs reorganising to face membership.

Farms and fishing will not be able to continue providing 40 per cent of jobs. Since the industrial job outlook has been badly upset by the shipyard cuts, it is a bad time.

Rural Galicia is marked by a



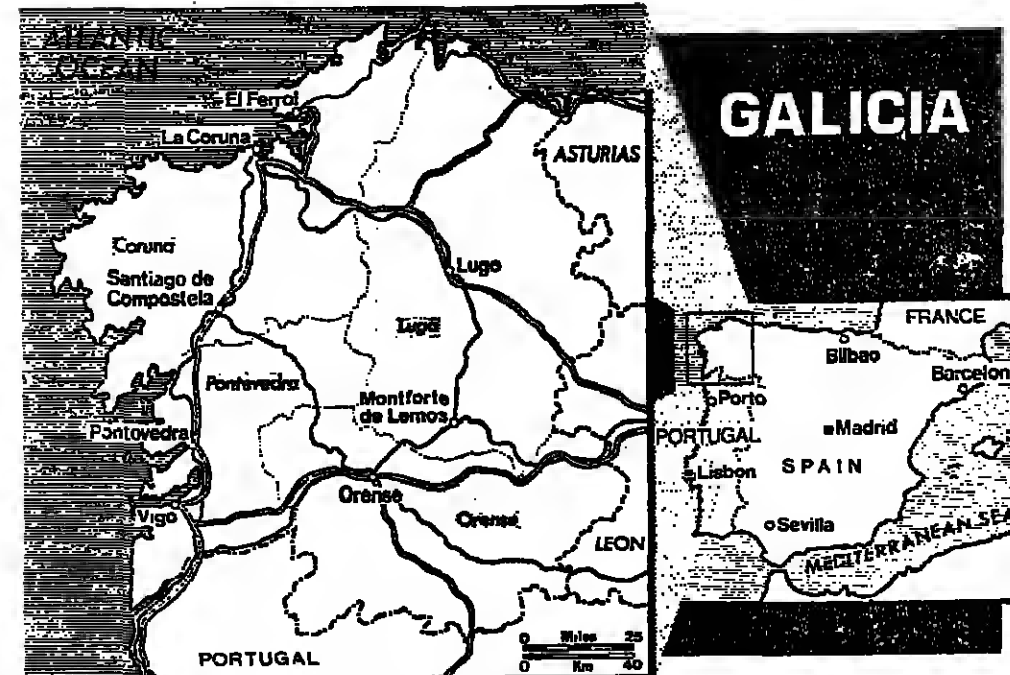
Early milk delivery in Santiago.

peculiar land-tenure system applied by the wealthy church authorities and nobility from the 16th century. The foro, or hereditary lease, gave rise to a class of middlemen who subdivided the land and let it out on subforos. Redemption of these titles by peasant-farmers in the 1920s changed the ownership structure, but not the farm structure, characterised by its small, dispersed plots of ground, often unsuitable for mechanisation. The ox-cart and wheelbarrow have yet to be replaced.

At the central market in Santiago, the student town

which Galicia has made its capital, the farm women arrive often carrying just a few eggs or tomatoes. The one- or two-cow farmer is commonplace, and the women—a tough breed—play a major working role. It is a different poverty from that of the farm labourers on the vast estates of the south. In Galicia the people are fixed to the land.

Rural decline has brought a sharp disparity between the interior and the coastal provinces of La Coruña and Pontevedra. The latter account for three-quarters of regional income, two-thirds of the com-



panies and 80 per cent of enterprises employing 250 or more. The other two provinces, Lugo and Ourense, are more reliant on agriculture than any in the rest of Spain. The farm sector, with its tiny family units, covers up a considerable but uncalculated amount of unemployment—which explains the paradox of Galicia having the lowest jobless rate in the country at the same time as one of the lowest per capita income levels.

The impact of the EEC has never been an electoral issue in the region, and the Xunta (autonomous government) has taken time to wake up to the implications. Sr Jaime Trebolle, its economy wizard, brought in from a central administration job a few months ago, has overseen a first regional plan, aimed at meeting requirements for regional funds from the community.

Madrid is already worried that membership may widen the gap between Spanish regions. Galicia's militant nationalist trade union, the INTG, says it is against the EEC "and all it signifies".

The region's share of national income grew in the period after the 1973 oil crisis, but has recently stagnated. The Xunta has been wrangling with Madrid over what Sr Trebolle describes as a "fraud" in provisions for redistributing wealth. The argument on the percentage of central revenues

Galicia should receive went as far as six decimal points.

Friction with Madrid, exacerbated by the Xunta's sense of powerlessness in the shipyard reconversion plan, will inevitably increase in the run-up towards the second regional election late next year. Galicia is the bailiwick of Sr Manuel Fraga, leader of the main opposition party Alianza Popular and one of a long line of Galicians to play a major part in Spanish politics (including Franco). With his party heading the ruling coalition in Galicia, the regional vote looks like becoming a primary for the Spanish general elections, due the following year.

## Language

Regional feeling has not produced a political force on the lines of the Conservative or other nationalist parties which make a potent mix in the Basque country and Catalonia. The system of "caciques" or political bosses doubtless has a lot to do with this.

On the other hand, Galicia is a less hybrid region than the others, with little immigration from other parts of Spain and with a strong sense of shared origins. Its vernacular was long dismissed in the better-off families as a peasant dialect, but has been progressively reinstated alongside Castilian Spanish. Tensions have arisen, however, about the extent to

which it should be used in schools.

The Galician language has a pedigree: Alfonso the Wise, 13th century king of Castile and Leon, chose the language as the vehicle for writing religious songs. But since the 16th century it has been pushed aside, and there is argument among intellectuals about which direction it should turn to adopt in modern use: borrowing from Castilian, the language which usurped it, or from Portuguese, its closer cousin.

Like the Portuguese, the Galicians, for all their internal rivalries, have a sense of sticking together.

Galicia was a prime source of migrants to Latin America almost from the moment the caravelle *La Pinta* landed in Bayona in 1493 with the first news of Columbus's discoveries. Between 1860 and 1930 as many as 700,000 are reckoned to have gone there. In Argentina the name Gallego is used to refer to Spanish immigrants generally.

From 1960, the region went through a fresh wave of emigration, this time of labourers headed for West Germany, Switzerland or the booming industrial centres of Spain. This has also dried up. Some money has come back into the region,

CONTINUED ON  
NEXT PAGE

## GALICIA, AN OPEN LAND



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## Galicia 2

## Defender of a heritage

## PROFILE

**Gerardo Fernandez Albor**

"WHEN THEY asked where the Xunta should be located, I did not say Santiago. I said right here, on the Obradoiro Square. It is a privileged perch. The view Dr Gerardo Fernandez Albor, first president of Galicia's first home-rule government, has from his office window in the neo-classical Raxoi Palace is of architectural showpieces ranging from the 12th to the 18th centuries.

In front is the Obradoiro, the facade of Santiago Cathedral. "Here," he says, gesturing to the great shrine, "is the centre of Galicia. We all turn around this."

The 67-year-old doctor got here via a political career of just one electoral campaign. A well-known figure in the city with a successful clinic, he had never held or run for public office before the elections for a Galician parliament in 1981.

He has since become vice-president of Alianza Popular, Spain's main conservative

opposition party, on the strength of his position here. Dr Fernandez Albor plays the part in statesmanlike style, as a figurehead with no evident taste for politicking.

A connoisseur and defender of Galicia's distinctive heritage, he does not see why regional autonomy should not fit in with the image of the right. His reading of history is that the right—by which he evidently does not mean the Franco regime—has been more on the side of autonomy than the left. But he emphasises: "Nobody is thinking of separatism."

Relations with the Socialist Government in Madrid are marked by both national politics

and regional politics, and the Xunta president has but one word for them: "Bad."

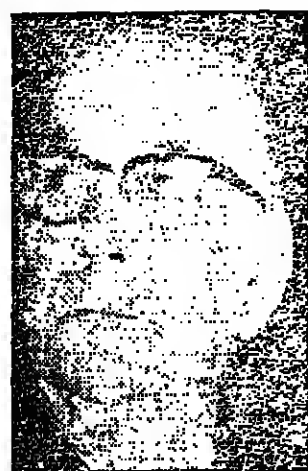
The announcement of shipyard closure plans, made over the Xunta's head and in a manner the region's leaders claim goes against the situation, has aggravated the situation.

Dr Fernandez Albor says the friction over crucial issues affecting jobs risks fomenting a more radical kind of Galician nationalism.

On other key issues, such as Spain's fishery negotiations with the EEC, he complains that "they take decisions without informing us at a crucial moment."

He finds the EEC entry prospect "very preoccupying," since some of the issues that most closely affect Galicia have been left to the end, and may be hurried through in the final rush to get into the community.

D. W.



Cela: most important Spanish writer of his generation

## Prolific liberal of prose

SR CAMILO Jose Cela reaches across, extending his right thumb. "Feel," he says. The thumb is a minor monument to a prolific novel-writing career. It is heavily callused, because Cela, with more than 25 published works and countless articles behind him, writes everything in longhand.

"I don't know how to use a typewriter," he explains. An American university recently offered to buy his manuscripts—which after revisions and insertions end up, so the author says, looking "like Paul Klee pictures." But he has, so far, refused. He wants them to stay in Spain.

Sr Cela, now 88, established himself as the most important Spanish prose writer of his generation from his first novel, *La Familia de Pascual Duarte*, a macabre saga published in 1942.

## PROFILE

**Camilo Jose Cela**

Laden with black humour, full of anecdotes and meticulously-observed detail in the Spanish realist tradition, and cast in a forceful and inventive style, Sr Cela's novels are set against a range of Spanish and—some would say, less successfully—Latin American backgrounds.

Galician-born and a speaker of Galician—although he writes in Spanish—Sr Cela has returned to Galician themes. His latest novel, *Mazurca Para dos Muertos*, was set among the country people of the region. The one he is now working on, aspires to be about the "death coast" of Finisterre.

Sr Cela's father's family were Galicians, country people and monarchists. Of his own political leanings, he says: "I belong to a liberal family and I suppose I am a liberal."

What, one asks, is a liberal? "In 1915 my father married an Englishwoman," answers Sr Cela. That was a liberal.

His last name, from his English mother, is Trulock. As a child he spoke English before he spoke Spanish.

Sr Cela, while attached to his native region, prefers to live in his villa in Majorca, surrounded by memories of Picasso. Although he says he can obtain a good living from his novels, he has been supplementing his income with TV ads for book editions.

His reputation for bluntness and playful provocation has made Sr Cela into a favourite talk-show personality. His lack of inhibition went so far on one TV show as to offer to demonstrate a certain yoga trick involved sitting on a bowl of water.

Although a successful and atmospheric film has been made of his novel *La Colmena* (The Beehive), set in Madrid in the depressed and hungry post-civil war period, Sr Cela expresses no interest in any medium except the novel.

D. W.

## Xunta faces problems ensuring self-rule is seen to be working

## Autonomy

TOM BURNS

THE FIRST problem was to make sure that every Gallego knew that autonomy existed in the region. The next was for home rule to work—and be seen to work. It has been an uphill struggle for the Xunta de Galicia (governing council) and both its members and its critics agree that problem number two remains the current issue.

For a so-called "historical" autonomous community, Galicia presents a curious paradox. Galicians feel themselves very Gallego and they have an undoubted and all-too-evident common heritage, culture and language as well as clearly defined borders with the rest of Spain. But unlike the Basques and the Catalans, Galicia's sense of a separate identity has never been translated, either historically or in contemporary times, into specific and dynamic self-governing projects.

Backward and isolated—"We are the Finisterre," says Sr Antonio Rosón, speaker of the Galician parliament—Galicia lacks an enlightened, entrepreneurial class like that which spurred nationalism in Catalonia. Nor does Galicia have a populist political movement like the Basque Nationalist Party, that makes confrontation with Madrid its raison d'être.

The Xunta itself has been prey to political in-fighting, a product of Alianza Popular's minority status in the local parliament, where it is the largest single party in the assembly but gained only 26 of the 71 seats.

Consellers, or local ministers have come and gone with the internal crises mostly promoted by the party's national headquarters and Sr Fraga Iribarne in Madrid. While Sr Fernandez-Albor is the supposed charismatic president of the Xunta, real local power is handled by his deputy Sr Barreiro.

Part of the criticism directed at the Xunta is, as Sr Fausto Dopico, a sociology lecturer at Santiago University, puts it, the "dramatic increase in red tape." Bureaucracy has allegedly run amok as the Xunta invested itself with local powers and attributions. A further complaint by Sr Dopico, a former member of the local Socialist Party executive, is that autonomy has exacerbated "caciquismo, or clientelism in the local context."

Sr Vazquez, the mayor of La Coruña and the current strongman of the Galician socialists, tartly accuses the Alianza Popular Xunta of "losing three precious years when we should have been preparing for entry into Europe."

The opinion is echoed by Sr Santiago Rey, publisher of the area's top-selling newspaper *La Voz de Galicia*. He claims that the Xunta "has been incredibly slow over the Community issue."

## Divided

There is a pervading sense of political inertia surrounding the Xunta that bodes ill for the fortunes of Alianza Popular in local elections scheduled a year from now. The cards were certainly stacked against it, given that the party is in opposition nationally, that Alianza Popular has barely been a convinced believer of the autonomy model, and that Galicia lacks the elementary social and economic structures to make self-rule initially viable.

The socialists in Galicia, bitterly divided between Galleguista nationalists and those who look to Madrid for inspiration and orders, are in worse shape electorally. It is, after all, the socialist national government in Madrid that has started to shut the shipyards and has negotiated European entry terms viewed as punitive for Galician fishing and dairy interests.

The party that stands to gain in next year's elections is Coalición Galega, made up of the centrists who dominated Galician politics in the second



Gallegos, like this vineyard worker, have their own heritage, culture and language

half of the 1970s, and of groups and individuals who claim direct descent from Galleguista nationalist parties and organisations in the republican 1930s. Coalición Galega is a cornerstone in the attempt at a national level to forge a third force between the socialists and Alianza Popular.

As far as Coalición Galega is concerned, the creation of a liberal-progressive wedge between the ruling Socialists and the Conservative opposition comes second to the primary aim of building a firmly nationalist political option that puts

Galicia first. "Galicia will never be able to solve its problems while it is governed by centralist-based parties," says Sr Xosé Pena, Rey, Coalición Galega Secretary-General.

A second widely shared forecast is that a decisive factor in forthcoming elections will be a high abstention rate. Galicia's experiment with autonomy may have revived nationalist thinking, but it has also reinforced a guiding age-old principle in a Gallego's approach to politicians: politics is a mala cousa—a "bad thing."

## Perplexed onlookers in EEC debate

## Fishing

DAVID WHITE

THE MAIN complaint of Galician fishermen except when it is blurring more than force 8, is that they are misunderstood.

Fishing people by tradition and by necessity, the Galicians have been among the most perplexed of onlookers in the still unresolved debate about Spain's future fishery relations with the present members of the EEC.

To talk in the corridors of Brussels about the need to dispense with, or pay off, enough of the sector so as not to threaten the livelihoods of EEC fishermen, is to ignore what the Galician fishermen represent: not only is Galicia a major fishing centre with a highly competitive and organised fleet, but also a region in which fishing is a vital part of the economy.

This north-western corner of the Spanish coast is the country's biggest fishing region, accounting for about a third of the total catch and a bigger proportion of the deep-sea catch. The sector employs about 35,000 in Galicia and an estimated 17,000 in the Vigo area alone.

According to 1981 figures, fishing provides 4 per cent of jobs in the whole region and slightly more of the region's economic product.

Ever since 200-mile fishing limits became the international norm in 1977, pessimism has taken hold of the Spanish fishery sector, and fishermen's representatives now fear "irreparable damage" if they are forced to enter the EEC on unfavourable terms.

In Vigo, however, which lays claim to being Europe's biggest fishing port in terms of the volume of fish—fresh and frozen—landed there, the crisis is hardly anywhere to be seen. Here, in a port which has heavily concentrated its activity in frozen fish, where there are

diversified fishing companies and where the fleet is of considerably more modern construction than the Spanish average, almost half of Spain's fishing boats are more than 20 years old, the sense of emergency has hit least.

Since the 1960s Vigo has developed as a centre for distant water fishing, with freezer trawlers operating in areas such as South Africa and Namibia.

Sr Enrique Lopez Veiga, manager of the local port co-operative, is an active proponent for the sector, eager to debunk the popular British or French image of the Spanish fisherman and the menace of a "Spanish Armada" invading EEC waters.

Spain, he is anxious to point out, has only traditionally obtained around 10 per cent of its catch from those waters. He also dismisses the view that Spanish fishermen are poachers who have exhausted all the fish in their own waters.

## Important

The outlook is different in other parts of the region. Coastal fishing, mostly carried out by boats well past retirement have been hit by the exclusion of Spanish boats from Portugal's fishing zone.

Portugal, which wants to join the EEC with a clean slate, suspended its fishing agreement with Spain two years ago and denounced it officially at the end of September. The decision has hit some north badly, for instance that of Marin just north of Vigo.

In La Coruña, a wet-fish port which these days ranks with Boulogne among the most important in Europe, the difficulties are also much more in evidence than in Vigo.

Sr Joao Freire Vazquez, president of the fishery association Aepesco in La Coruña, says that the north's livelihood is as much as 75 per cent dependent on the EEC.

"This fleet was built specially for fishing in Community fish-



Shell fishermen are still in the craft stage

ing grounds," says Sr Freire: in particular the area off south-west Ireland known as "Grand Sole."

According to the region's nationalist trade union, the INTG, 7,000 people in Galicia have already been laid off by "Grand Sole"—that is, by the restrictions on fishing licences given to Spanish trawlers.

Yields, Sr Freire says, have been diminishing, and some vessels which have been forced to fish outside the 200-mile limits have been losing money. Owners have been unable to compensate rising costs, especially of fuel, and EEC restrictions have increased the overfishing of Spanish waters.

Pressure on fishing rights has led to a number of boats being transferred to joint-venture fishing companies, under British or Irish flags. These co-owned operations, set up under a 1976 Spanish provision, have continued in operation after a clampdown last year by the UK Government, which stipulated that in order to fly the UK flag fishing vessels were required to have crews at least 75 per cent

composed of British or EEC nationals. Ireland introduced a similar ruling. However, in spite of the cost and logistical complication of ferrying crews from the British Isles, usually by air, and friction over working methods and conditions, about 60 trawlers are operating on this basis from Galician and other northern Spanish ports. La Coruña is a main centre.

Since 1978, when 240 licences were awarded to Spanish-flag vessels to fish in EEC grounds, the number has been cut by half.

## Wealth

The Spanish fishing industry also complains about the structure of EEC fishing quotas, based on a one-to-two ratio between hake and related species. Some north-western ports are much more geared to the related species, notably Vigo, which specialises in megrim and angler.

However, if the fishermen are making their voice heard it is not just because of the extent of their problems but also because they are a well-organised and powerful lobby.

At the same time Galicia's shellfish are potentially a source of considerable wealth within the EEC. This sector provides the visitor with one of the region's principal delights, and one of its most extraordinary sights: the armadas of mussel-rafts in its river estuaries.

Galicia exports its mussels, but the whole business is almost entirely still in the craft stage, with producers organised in local "cofrades" or guilds. Once again, its future hangs partly on the terms of transition towards EEC membership, with respect to the removal of current tariff barriers. But with measures to rationalise archaic structures, and to widen the range of species, the opportunities are considered to be enormous.

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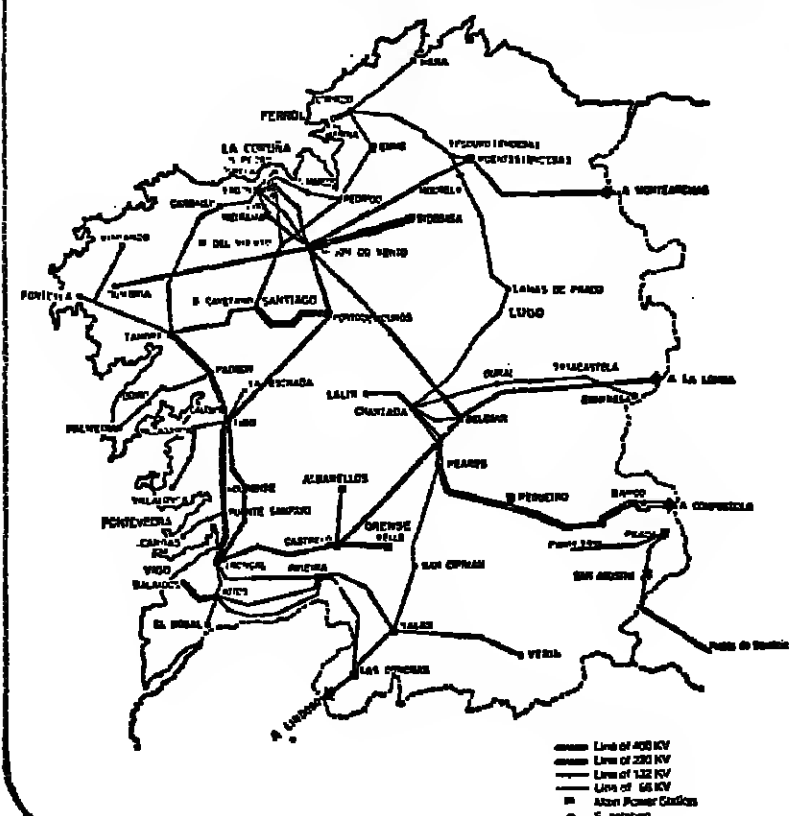
Postal address:

Junta del Puerto—Avda. de la Marina 3, 15001 LA CORUÑA (SPAIN)

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## UNION FENOSA

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## GALICIAN NETWORK

## Data

Power in Galicia  
Hydroelectrical power installed ... 1,243,702 KW  
Thermal power installed ... 1,020,000 KW  
Total ... 2,263,702 KW

Number of distribution Substations 51

## Main Power Stations in Service

Hydroelectrical ... 52  
Thermal ... 2  
Total ... 54

## Km. of High Tension Lines

380 KV ... 171.1 km.  
220 KV ... 271.6 km.  
132 KV ... 153.6 km.  
66 KV ... 373.0 km.

## Economic problems

CONTINUED FROM PREVIOUS PAGE

including from those who have returned from Mexico (Indians) or Europe. Some have set up bars or businesses, but the impact has been limited, except for property development and the large number of Mercedes on the roads.

The other side of emigration has been a continual brain drain, which must, if autonomy is to have any sense, be reversed.

The regional government, with an annual budget of about £500m at its disposal, is gearing its economic plans to bringing more decision-making power to the region and basing its development to a much greater

Galicia has some large industries including most of Spain's aluminium production, and a fifth of its electricity output using hydroelectric power and lignite. What it lacks is a depth of medium-sized enterprises. The authorities are anxious to promote this private sector and to co-ordinate public sector interests in the region.

For all the gloom over jobs, Galicia counts some doggedly optimistic businessmen, who see promise in both old and new sectors.

Not least among the activities still to be fully exploited is tourism, which has everything in its favour except what people usually go to Spain for—a guaranteed sun. Most of Galicia is in this respect virgin territory, one of the last coastal regions of Spain still with the

## EN

Empresa Nacional de Celulosas, s.a.

Head Office: Juan Bravo, 49 duplicado,

Madrid 6, Spain. Tel: 4021212 Telex: 23564

Production: 500,000 tpy.

Products: Bleached (Clor) pine sulphate pulp  
Unbleached eucalyptus sulphate pulp  
Semi bleached and bleached (Clor) eucalyptus sulphate pulp

Exports: 240,000 tpy to the value of 110-million dollars

## MILLS

Huelva Mill

Ctra. de Madrid-Huelva, Km. 630

Apartado 223

Tel: 22 03 00

Huelva

Pontevedra Mill

Mariña de Lourizan

Apartado 157

Tel: 85 60 00

Pontevedra

Miranda Mill

Ctra. de Logroño, s/n

Apartado 6

Tel: 31 02 45

هنا هو القليل



# INTERNATIONAL FASHION FROM GALICIA

*Galicia fashion is new and emanates from a new generation of Spanish designers. This has become the most exciting and important event that has overtaken the demanding world of international fashion in the eighties.*

*With the backing of a powerful, forward looking industry supporting the Galician designers, they are now challenging the world with their original and perceptive designs.*

## WORLDWIDE MARKETS

*The Galician garment industry has already broken into some of the most important and competitive world markets, such as exclusive shops throughout the U.S.A. Europe and Japan. This cannot be achieved unless the designers can offer some fresh and exciting new designs together with an acceptable quality/price ratio.*

## THE MARKETING APPROACH

*Galician fashion is the brightest, ascending star in the important international fashion shows. For example, recently, at one of the most respected exhibitions in the world - the men's wear show in Paris (SEHM) - the journalists of the trade press gave the highest praise possible to the Galician designers*

## THE KEY TO SUCCESS

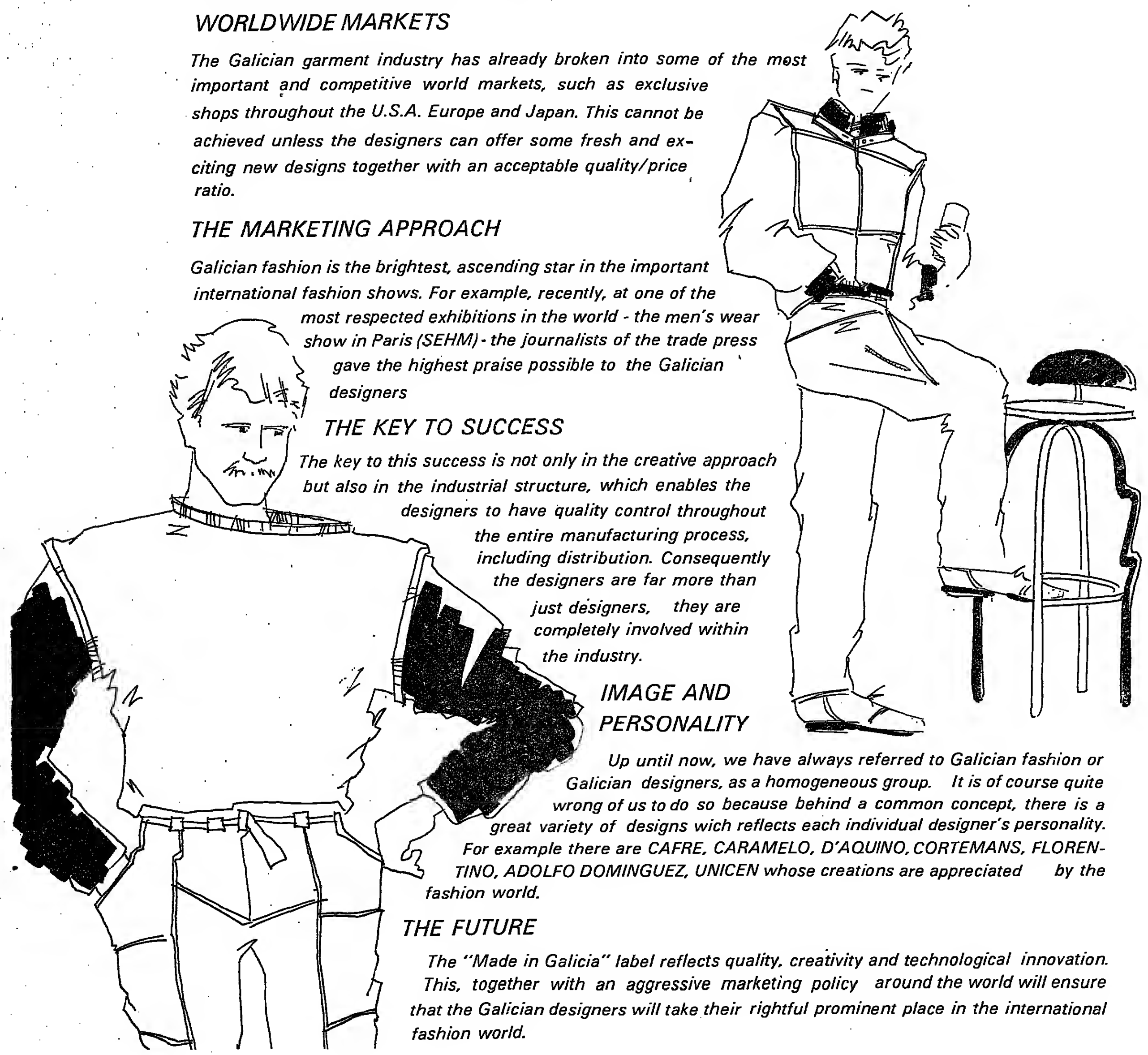
*The key to this success is not only in the creative approach but also in the industrial structure, which enables the designers to have quality control throughout the entire manufacturing process, including distribution. Consequently the designers are far more than just designers, they are completely involved within the industry.*

## IMAGE AND PERSONALITY

*Up until now, we have always referred to Galician fashion or Galician designers, as a homogeneous group. It is of course quite wrong of us to do so because behind a common concept, there is a great variety of designs which reflects each individual designer's personality. For example there are CAFRE, CARAMELO, D'AQUINO, CORTEMANS, FLORENTINO, ADOLFO DOMINGUEZ, UNICEN whose creations are appreciated by the fashion world.*

## THE FUTURE

*The "Made in Galicia" label reflects quality, creativity and technological innovation. This, together with an aggressive marketing policy around the world will ensure that the Galician designers will take their rightful prominent place in the international fashion world.*



- |                     |       |                  |            |          |            |          |        |          |
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| adolfo<br>dominguez | cafre | caramelo<br>s.a. | corteman's | d'aquino | florentino | pressman | unicen | vesgante |
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## Galicia 4

## A shared secret between friends

## Tourism

TOM BURNS

"GALICIA," says the Xunta tourism department official at La Coruña, "is not Benidorm—thank goodness."

Tourism policy plans to keep it that way. Galicia is for the discerning who stray the package holiday herd, and it hopes to remain that way.

Tourism in Galicia is modest by Spanish standards and is atypical to the rest of the country. Foreigners make little impact: nine out of 10 tourists in Galicia are Spaniards, and the odd foreigner is more likely to be Portuguese than from anywhere else.

Galicia is the antithesis to the stock view of Spain, the land of sunshine, sangria, castanets and carnations. The estuaries on the Póveda coast, known as the Rías Baixas, are close cousins to those of southwest Ireland and Brittany. Inland Galicia could be Wales, but for the odd palm tree and the temperate climate.

Big hotels in the region can be counted virtually on the fingers of one hand, and the huge tourist complexes that are a feature of Spain's Mediterranean coast are non-existent. Only the island of La Toja, north of the city of Pontevedra, with its grand hotel, golf course and casino open until 5 am

approaches the big holiday playground league. But La Toja, which includes a luxury villa development, is upmarket and suitably sedate.

Hotels in Galicia tend to be small, family operations. The region has 2.3 per cent share of the hotels in Spain but only 3.2 per cent of the hotel beds. Business is very seasonal and in recent years has shown an occupation rate upwards of 80 per cent between June and September.

With a certain amount of reticence, Xunta officials stress that tourism in Galicia is something of a shared secret among old friends. It is a family holiday place and the visitors come back year after year.

**A "ceremony of the dead" involves those who survived serious illness the previous year being paraded in coffins**

There is every reason however for the outsider to make the effort and break through the low-profile promotion. Galicia, like any place that takes a pride in being Celtic, is packed with antiquity and mystery—or rather with myths, the local folklore term for witches.

The region has stunning natural scenery that abounds from the estuaries through green farmland, above the pine and eucalyptus forests to moors with colour. Galicia is also a

gastronomic experience as befits a region that hosts a huge fishing fleet, an abundant vegetable and the best beef.

Antiquity in Galicia means principally the Way of St James, the extraordinary medieval pilgrim road to Santiago. The Romanesque churches and hospices are, however, only part of the story. Galicia is studded with stone roadside crosses, some dating from before the 11th century, known as *crucifixos*. These represent both monuments for the traveller and commemoration of past miracles and crises.

Even others are the *pallozas*, adobe hatched huts that are among the most primitive settlements still in use in western Europe. A system of mill-granaries on stilts, called *burros*, also found in other areas of northern Spain and in north Portugal, are especially concentrated in Galicia. Galicia is also rich in country manors called *pazos*.

The odd *pazo*, notably that of Bayona and one in Cusabados, both on the Póveda coast—have been turned into *paradores* by the state-run luxury hotel organisation. A long-term project by the Xunta's tourism department is to create a more encompassing *pazo* network, opening them up to the public like national trust country houses and transforming some into guesthouses and restaurants.

In a Spalo where almost the sole representatives of architecture are grand living are big, mostly ruined castles, the com-

fortable and stylish *pazos* stand as incongruous exceptions.

Protecting the countryside is a top priority for the Xunta. The minor allocations for the tourism department have made something of an issue of environment. A chief aim is to establish controls for camping sites in rural areas, not least because of the forest fire hazard.

Far more could be done by the tourist department to encourage walking tours and hiking. Equally there should be a future in developing the region's well-stocked rivers for the angler tourist. The magical primitive and rural Galicia has still to be opened up for the outsider and there is a middle way between making it accessible and turning it into Benidorm.

The small hamlets or *aldeas* of Galicia are rewarding in their folklore and customs and each celebrates the feast day of its local patron in appropriate style. The most exhilarating of the country fiestas involve rounding up the wild ponies that live on the moors. These are staged mostly in the province of Lugo in the spring and consist of distinctly Bacchanalian rodeos.

**Santiago does not have any Michelin accolades—but nor does it have a single hamburger joint**

Stranger fiestas draw from the Celtic Christian-pagan mix, and involve exorcising humans and livestock, and producing votive offerings in the local church—Galician parish churches are full of them. In the village of Pichel de Corno a "ceremony of the dead" involves those who survived serious illness the previous year being paraded in coffins.

Esting is a well-established ritual in the north of Spain, and Galicia holds its own in the gastronomic league against the Basque, Asturian and Santander cuisines. It has its own peculiar features, such as abundant use of cabbage and oysters turned tops in broths and stews, mostly of pork.

There is also the ever-present boast that Galician chickens, and in particular capons, all allegedly have their origin in the neighbourhood of Villalba, Lugo province, are unparalleled.

The star turn in Galician

cooking is fish and shellfish. It is claimed that there are about 90 varieties of salt and freshwater fish that figure on a regular basis on the region's menus. Galegos seem to take this in the natural order of things.

Santiago de Compostela is a university town with more than 30,000 students. It does not have any Michelin accolades for its restaurants but nor does it have a single fast-food hamburger joint. The students appear to eat gargantuan meals in cheap taverns—of which there are dozens—and wash them down with the local wines, blissfully unaware of their privilege.

The serious gastronomic event of the year is staged in the second week of October at El Grove, on the Póveda coast. This is the shellfish festival and it is deservedly popular locally and incomprehensibly ignored not just by non-Spaniards but by non-Galegos as well. The whole of the region's shellfish industry is on show and on sale for bargain prices.

A dozen oysters, and very good ones, cost less than £1.50 and they are consumed by the ton.

This year, the Grand Hotel of the nearby La Toja resort ran an all-in menu for the festival at a cost of \$35 a head—the top-priced menu during the week—which included oysters, spider crab, lobster, clams, coquilles St Jacques, langoustines and several other crustaceans in abundant quantities. That was just the first course.

Hake, the *melusa* beloved of Spaniards, came afterwards. There was a variety of puddings—a separate area of local gastronomic pride—to finish. One drawback, according to conventional tourist promotion wisdom, is that Galicia is wet. This is undoubtedly true in comparison to the rest of Spain, but certainly not against the European mean. Pontevedra, somewhat surprisingly, comes 11th in the annual hours of sunshine league among Spanish provinces.

Another is that though there has been some improvement in the access roads to Galicia from the Castilian hinterland, the region is still badly connected with the rest of Spain. The road network within Galicia also remains backward. The extension of Santiago de Compostela airport, now served by regular flights from several European points including London is a distinct improvement.



Cruz de Los Farrapos, Santiago de Compostela

FOR MORE than 400 years before Sir Walter Raleigh wrote about his "staff of faith" people had been taking their pilgrimage to Santiago de Compostela. More than 400 years later they are still tramping along the way, staff in hand, walking hoods instead of sandals and leather skin wine bottles in place of scotch, but with their scotch/cockleshell stock firmly on the back of the rucksack.

Medieval man was enthralled by the legend of the arrival of St James' coffin aboard a stone boat, in the western shores of Galicia, shortly after he was beheaded in 44 AD on the shores of Jerusalem.

The coffin was then reburied in the fifth century and, from then on Santiago was in business. In the high Middle Ages half a million a year were making pilgrimages to the tomb of St James, now safely placed beneath the main altar of Santiago's cathedral.

If the cheats who arrive in Santiago aboard charter flights are inclined up to ten pilgrims are estimated to make it to Compostela cathedral on what are known as Holy Years, the years when St James' feast day falls on a Sunday. The real pilgrims start back in France and do the "French road" all the way from Paris, from Vézelay, from Le Puy or from Arles, which were the four main departure points in the 11th century.

T. B.

## The patriarch of Orense

## PROFILE

Sr Eulogio Gomez Franqueira

THERE ARE no billboards on Orense's provincial borders proclaiming "you are now entering Gomez Franqueira country" because there is no need for them. It is perfectly understood locally and rapidly becomes apparent to the outsider.

Sr Eulogio Gomez Franqueira is the father of Orense's dynamic agricultural cooperative movement and its chief inspirational force.

He is the undisputed patriarch and is Orense's chief employer, main banker and foremost political broker. Sr Gomez Franqueira's patronage of the Centre Party, Coalición Galega, is seen as essential to the fortunes of the political group.

The business achievement of Sr Gomez Franqueira is recorded in the 1983 annual report of COREN (Cooperativa Orensana) which showed that this holding company of 18 co-operatives ended the year with a turnover of 1,350,000, up from 1,000,000 the previous year and double the 1980 turnover.

In addition two pig-producing co-operatives associated to COREN raised their stake last year in the local slaughterhouse to 50 per cent and the meat processing plant required a turnover of close on 700,000.

**Liberalisation**

These figures gain in importance as does the role played by Sr Gomez Franqueira, when viewed with a certain amount of historical perspective.

In 1960, which was when Sr Gomez Franqueira began to involve himself in the co-operative movement, the per capita income of Orense was well down on that of the rest of Galicia and was exactly half the national average. Orense was almost entirely rural and more than 70 per cent of its labour force was employed in agriculture.

Sr Gomez Franqueira, 67 years old, had been a village schoolmaster for 22 years when he was given the political appointment at the end of the fifties of chief local executive of Orense's state-controlled services and grain distribution network for the agricultural sector, a network known as UTECO. The appointment coincided with liberalisation laws that meant the formal end of the

Francist economic anarchy and, along with it, the end of the UTECO monopoly status. From his vantage point at UTECO and using to the full the intimate knowledge of the psychology of rural Galicia, Sr Gomez Franqueira launched into founding co-operatives with an evangelising zeal.

His initial break came through Swift, the U.S. food company, which entered in a joint venture with Orense co-operative farmers organised by Sr Gomez Franqueira to produce eggs.

The real break came midway through the sixties, when the co-operatives ended their contract with Swift and the COREN holding took the place of the U.S. company.

COREN's egg-producing co-operative, with 308 farmers associated and each of them with 0,000 odd hens, has a six per cent share of the national egg market. The holding's broiler hen co-operatives has 308 member farmers each equipped to rear 18,000 units. The farmers, through their co-operative membership, participate in COREN's chicken meat-producing plant, the incubator, the processor and the holding's retailing company.

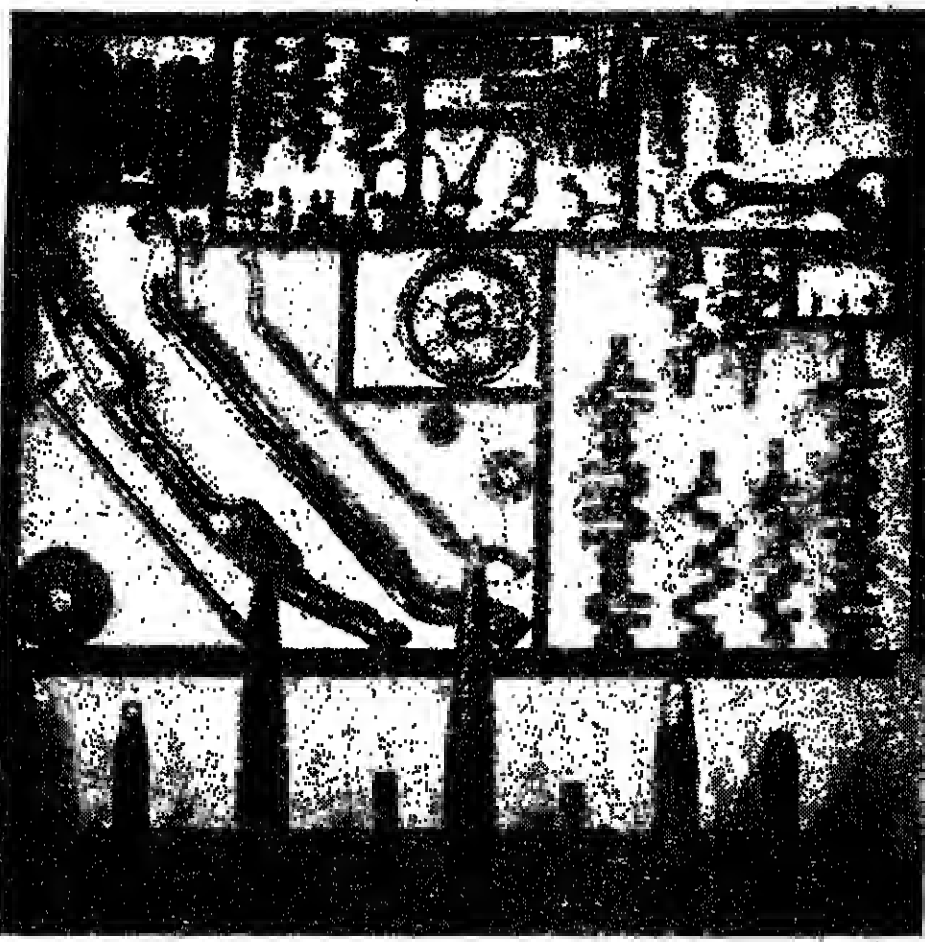
Poultry is the cornerstone of Sr Gomez Franqueira's operation, but COREN is active also in grouping cattle and dairy co-operatives and a more recent introduction, pig co-operatives. In all there are at present more than 1,000 Orense farmers associated to the co-operative network and turning over their entire produce to the central organisation.

At the nerve centre, the COREN headquarters, the holding's executives, with Sr Gomez Franqueira as general manager, at the head, closely monitor the market and fix production levels and prices.

Financing COREN and the members of its co-operatives is the local Orense savings bank, the Caja Rural, which Sr Gomez Franqueira created together with COREN in the Sixties.

T. B.

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## Agriculture

TOM BURNS

AFTER INDIA, it is in Galicia that the cow constitutes the number one hazard for the unsuspecting motorist. The hooves are to be found at each bend of every winding, narrow road, munching grass from the banks.

It is not that the cows are loose. What makes the situation bizarre, as well as hazardous, is that each cow is tended by its owner who holds firmly to a 12 ft rope knotted to the cow's horns as if it were a dog leash. Richer peasants may be holding as many as three cows by the roadside.

This habitual Galician scenario illustrates at least two key problems for the area's agriculture: underemployment and overcrowding. The fact that the cowtender is usually a wrinkled grandmother in black beads and wooden clogs says something, too, of a depressed and primitive labour force.

Almost certainly the cow tender has never heard of the European Community or of butter mountains and milk lakes. Sr Fernando Garrido, the Xunta's Agriculture Conseiller who is all too aware of European entry, says bluntly: "If we join Europe tomorrow, the day after Galicians will be tossing 1.5m litres of milk a day down the drain."

Leaving aside the potentially crippling competition posed by higher quality Community dairy products, a more immediate question is why should a cattle-based yagurt and milk derivative producer such as Danone, for example, take milk from Galicia after EEC entry when it can be supplied by France, which is 10 times closer.

Sr Garrido wants three things: most importantly an EEC entry transition period of about four to five years to allow Galician agriculture to prepare for Europe. Secondly, there has to be positive backing from Madrid, and aid from Brussels if possible, for the concentration of Spanish dairy production and elaboration in northern Spain. Finally, Galician farmers have to adjust to a future in which beef production, in place of milk, will be the norm.

For Galicia's agriculture to survive EEC membership, there has to be a major restructuring of production and of food-processing interests as well as of the pattern of land holding. The reality of the region's farming is enough to make an Agriculture Minister reach for

average of 40 per cent of the local active population is supposedly employed in agriculture, and the proportion—which is more than double the national average—is higher in the province of Lugo. Sub-employment on the land is a drastic fact of life.

The alleged agriculturally employed are tied to a crazy patchwork of tiny plots, ancestrally divided to the nth degree, that constitute one of the most striking European examples of the *minifundio*.

In the same way as vets and rural doctors are usually noted local *caciques* or political bosses—a surprisingly high number of Galician politicians are doctors—the men dedicated to the arbitration of land inheritance and the parceling up of heirlooms carry significant weight and have been steadily employed for centuries.

By Sr Garrido's reckoning, only some 3,000 of Galicia's 50,000-odd farms are up to European production standards and can provide a post-EEC entry livelihood. At least half the area under cultivation or set aside for usually one-cow pasture consists of minifundios.

Government attempts over the years to reorganise the plots under a scheme known as agricultural concentration have met with the firm resistance of a people that tends to attach mystical importance to the land of its forebears, however uneconomic it might be. Attempts to promote co-operatives are usually non-starters.

Part of the Agriculture Conseiller's energies are devoted to recycling common lands which belong not exactly to municipalities but to parishes in another instance of a feudal vestige. These lands were handed to town councils during

mission, which planted pine to guide agriculture away from dependence on milk.

A considerable amount of parliamentary time and legislation has been devoted over the years to reversing the ill-judged decision, while the locals speeded things up by setting fire to common land forests.

The common lands are once more owned by inhabitants of parishes and the next step is to put them to more productive use. Sr Garrido would like to clear the land and promote beef farming. This policy would appear sensible but runs against vested interests of wood merchants and animal meat producers as well as against the suspicions of the parishioners who own the land.

## Pasture

Sr Garrido's predecessor as Agriculture Conseiller was relieved of his job last January because he clashed with the vested interests when pursuing a similar recycling. The present agriculture incumbent is aware of such pitfalls as well as the difficulties in forcing anything on farmers.

"All I can do is provide machinery to clear land, seeds to create meadow and a measure of expert advice: the rest is up to the parishioners," Sr Garrido says. This year, the Xunta's regional budget has set aside 100,000 pesetas for the recycling and the figure has been raised to 150,000 next year.

Ideally, the common lands should also provide pasture for sheep, but this presents greater problems as there is no traditional sheep-rearing in Galicia and it remains a long-term objective. The central point is, however, to use the lands—a total of some 800,000 hectares



Astley Ashwood

Spain" in a lobby that will insist on Spanish dairy production in the north where costs are much less.

There are other smaller schemes underway. The Xunta is injecting money into the local vineyards and promoting the small number of local wines, particularly that of albarino, which is claimed to be of a superlative quality.

## Mushrooms

More surprising has been the cultivation of Kiwi-fruit. Started 10 years ago on an experimental basis, the turnover from the exotic New Zealand fruit now totals some 100m.

Enterprising Galegos in the agricultural sector have found also a promising business in mushrooms grown for the Japanese market. Exports of mushrooms to Japan have grown from 100m to 200m to 300m in three years. A further delicatessen line recently opened in Galicia concerns putting the abundant chestnut forests to good use producing marron glaces.

Kiwi, specialist mushrooms and other chestnuts are certainly not new to Galicia, but the problems of the overpopulated land of the Minifundio. But such initiatives, simply because they are light years away in mentality from the cow at the end of a rope, should not be underestimated.

Rationalisation would be a huge leap forward should it ever be properly and effectively applied to Galicia's agriculture, just as much as diversification would. If primitive thinking, farming methods, ownership patterns and all other offspring of sheer backwardness were wiped off to give Galicia a clean slate for its agriculture there is no reason why the area should not be as abundant and rich as any community in the world.

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JPL 10150



## Galicia 5

## Ships hit broadside by restructuring crisis

## Industry

DAVID WHITE

GALICIA, the least industrialised region of northern Spain, has been hit broadside by the industrial crisis. Its biggest industrial sector, shipbuilding, is the one most squarely in line of fire for restructuring measures being planned by the Madrid government.

The cutbacks which have been banging over Spain's shipbuilders for more than a year and are in the tense, last stages of negotiation, mean the end of ship construction at Galicia's main civilian yard and the loss of 60 per cent of jobs there. Three of the smaller shipyards in the Vigo area are also in trouble.

The shipyard conflict, which has become the dominant political issue in Galicia and can be expected to explode with increasing regularity on to the streets, shows up the fragile structure of industry in one of the regions where it was last to develop significantly.

Manufacturing industry in 1981 accounted for 14 per cent of jobs and 18 per cent of production in Galicia — compared with more than 40 per cent in both cases, in the Basque country. While several big industries have been installed, there is no reserve of medium-sized companies capable of replacing any one of them.

While in both new and old industrial sectors there are signs of thriving entrepreneurial activity, the fact remains that there is no single big industrial company headquartered in Galicia.

## Tankers

The shipyards represent roughly a third of this sector in Spain, and account for a total of about 20,000 jobs, according to trade union figures. Shipbuilding grew out of fishing — the basis of today's Vigo shipyards — which brought rapid growth to the town in the 1960s, and out of the navy, which established an arsenal at El Ferrol in the 18th century. Although the civilian shipyards began under private initiative, the state has to come play the dominant role there, too. The El Ferrol yard Astano — which specialised in oil tankers, the vessel most badly hit by the crisis — and the small Vigo builder J. Barreras were taken under the state's wing in the 1970s. The two large yards, the ill-fated Astano and the Bazan — the naval yard next to El Ferrol's naval base — belong to the state INI Group.

The cutback plans — which do not take Bazan into account since it comes under the category of defence industries — would reduce Astano's workforce from 5,600 to 2,200. The conservative regional government has joined with centrists, communists and radical nationalists in opposing the measures, seen as penalising Galicia on grounds which have more to do with politics than economics.

Sr Ramon Diaz del Rio, the Xunta's man in charge of industry, argues that the restructuring has been badly planned and that the choice of Astano for closure has "scant justification from a technical point of view."

The real argument of the plan's opponents, however, is that in Galicia the industry represents a bigger share of the

total economy than anywhere else.

The threat of serious recession hangs over two of Galicia's main industrial centres—El Ferrol and Vigo. To reduce the damage, the Xunta is offering special aids of up to 20 per cent for ship construction in the region and plans incentives of between 10 and 20 per cent, plus substantial interest rate relief, for new investments.

Galicia's only other traditional industrial sector, also linked to fishing crafts, is canning. Spain's first canning factory was set up near Vigo in the 1860s and dozens of companies are active.

## Aluminium

The sector has had a series of recent setbacks. Difficult home market, fall-out from the "toxic syndrome" scandal which made consumers wary of anything using Spanish edible oil, EEC barriers and competition from other producers.

However, the canneries have played an important role in fostering side activities. Just as shipbuilding brought in engineering activities, the canneries provided a stimulus for the local development of cardboard, packaging and aluminium.

The main part of Spanish aluminium output is concentrated in Galicia, making use of the abundant energy resources. It is the main modern arrival in the region after the motor industry 25 years ago and the two sectors are entirely in the hands of state and foreign capital.

Citroen, with about 8,000 jobs in Galicia, is the region's largest industrial employer. The French manufacturer, attracted to the region by free zone facilities then being opened in Vigo, produces more than 100,000 vehicles a year at its plant and has a components factory at Orense, as well as a joint venture in Vigo with the state-owned producer Seat making transmissions.

The Vigo factory is Citroen's principal production unit outside France. It exports about half its output, exclusively to the French parent, which centralises worldwide sales. It is also dependent on parts and some motors from French factories for slightly more than half, on average, of every car.

Spain's entry into the European Community, scheduled for 1986, now poses the problem of adaptation for the Spanish

works. While the factory is modern—with a polyvalent production line, welding robots installed as long ago as 1978, and production costs which the management says are comparable to France's—the basic concept of the plant is geared to a tariff structure that will be dismantled after membership.

Because of the high degree of tariff protection for the domestic Spanish market, Citroen is geared to producing a whole range of models at this plant.

This lack of specialisation may no longer be justified once French-made Citroen's can be supplied on the same terms. This doubt over the Spanish unit's future place in the French group's multinational strategy, combined with pressure from French unions to support home-based production, casts a shadow over the venture and the local companies which have Citroen as their sole or main client.

Another shadow comes from the recent difficulties of the aluminium and steel industries. Both Aluminio Espanol, the main state-owned aluminium smelter, and Sidergasa the local steel company have been through the procedure of suspension of payments to avoid bankruptcy.

The financial crisis at Aluminio Espanol, Spain's first integrated Smelter complex 51km project completed on the coast of Lugo province in 1980, was resolved last year to a reorganisation plan embracing the French Pechiney group's subsidiary Alugasa, one of the partners in the venture. The result of this plan, which simplifies a complex relationship between competing concerns, is that the Spanish state takes control of the whole sector.

The large space occupied by the state sector in Galicia is the result of a vacuum—that of industrial tradition in a region which people have always left to make their careers.

With the one main exception of Citroen, Galicia has equally been one of the regions of Spain less favoured by foreign investment—which has tended to stay close to the main cities.

However, new industrial activities are sprouting including some companies, notably in the textile business, which have emerged from the underground economy. This recent phenomenon of Galician enterprise is most evident in the clothing business.



Coat made by Adolfo Dominguez in Orense.

## Local boy clothed in fortune and fame

ON A GENTLE slope in a valley some 10 miles from Orense, there are three granite single-storey blocks that are reached by what is at present a cart track and look like either bomb shelters or missile emplacements. They are in fact the home and headquarters of Sr Adolfo Dominguez, 37, a self-made local boy who has achieved fame and fortune by designing avant-garde clothes that extol the virtues of the "wrinkle" and the crumpled look.

Sr Dominguez is the most disconcerting individual to be found in the inland province of Orense. This most backward province of the already backward Galicia region has at the same time produced the last word in Spain in everything that is super cool, chic and sophisticated.

Inside the granite blocks, where all is whiteness, space and unusual furniture, Galicia is left behind on another planet. The talk is of "what constitutes the vanguard" and there is general consensus that Japan dictates clothes fashion and that the traditional design names are dead. A lot of the talk is about industrial design and about the real test of creativity.

Introverted, or perhaps just timid, Sr Dominguez has no particular time for publicity and not much personal interest in being a celebrity. But he is not a recluse in Orense by choice.

His home town just happens to provide cheaper manufacturing costs and this has enabled him in the past four years to build up a turnover of Pta 2bn (US\$11.56m) by supplying his clothes to 500 upper bracket establishments, 150 of them outside Spain.

Were it not for his factory in Orense, Sr Dominguez would prefer to live in, he thinks, Los Angeles. "The big city might pollute your health," he says, "but rural living pollutes the mind." Topics about small things being beautiful tend to make him as impatient as those about hucolic pastoral life. "What I want is to have up to 3,000 people working for me and a Pta 15bn turnover," he says.

Growth is very much a probability, Sr Dominguez has an obvious creative talent and with his "look" he seems to have hit a goldmine. His governing idea is to "dress the immense minority who think" in what is a line borrowed from the Spanish modernist poet Juan Ramon Jimenez. His success comes from perfectly identifying that minority and then going on to supply it with the fair and individualism it demands.

The talent is translated into big business in relation to the growth of the minority. It is upper income, aged between 20 and 45 and made up of the liberal professions.

Well-established now in Madrid and in Barcelona, where he controls his own shops, and with an outpost Adolfo Dominguez branch in Hong Kong, he is now preparing his direct assault on Europe. An Adolfo Dominguez store will open next year in Paris and London will follow soon. His collections, both for men and women, already attract considerable international attention.

The meteoric rise of Adolfo Dominguez is startling not just because of his own humble origins in out of the way Orense but because Spanish design is hardly in the front line. It could be, however, that Sr Dominguez with his restless intellect is just the tip of an iceberg and that behind him, and competing with him, will come a new generation of creative Spaniards, rid of complexes of a past isolation, and determined to break in on the international scene.

D. W.

Tom Burns

## Sheltered by regional strength

## PROFILE

## Banco Pastor

YOU CAN TELL you are in Galicia by the bus shelters. These are invariably built as advertising supports for banks, and the dominant variety is concrete and bears the name of Banco Pastor.

At Pastor's headquarters, near the waterfront of La Coruna, they like to say the name is so well known here it is not even used, and that the bank is referred to simply as O Banco (The Bank).

Although a medium-sized bank by Spanish standards, Pastor claims to be number one in its home region, by the number of its branches, the size of its liabilities and the volume of its loans.

With the rival Banco de La Coruna having been swallowed up by one of the major national banks, Banco de Bilbao, its position in Galicia is virtually unchallenged.

Geared from long ago to channelling the funds remitted by Galician emigrants, Pastor developed into an industrial bank during the Franco period under the control of Sr Pedro Barrie de la Maza.

His empire included the Astano shipyard in El Ferrol and Genosa, the electricity-generating company. But this em-

phasis progressively declined as the shipyard was taken under the state umbrella in the early 1970s, and the Banesto banking group took the main shareholding in Fenosa, before the latter was absorbed by Union Electrica.

The team brought in after Sr Barrie's death in 1971, headed by Sr Ramon Linares as chief general manager, has moved back to developing Pastor as a commercial bank. It does, however, still have important investments, including the island of La Toja, near Pontevedra, being promoted as an up-market leisure playground, a real-estate venture and golf-course and hotel-casino.

Sr Linares is convinced that having a strong "regional component"—about 80 per cent of Pastor's 300-plus branches are in Galicia—is the key to survival for a medium-sized bank. At the same time, because of its traditional business with Galicians abroad, Pastor has nine offices and branches in Europe and Latin America, and considers itself ready to take part in the more international banking world after EEC entry.

While many of Spain's smaller banks have been running into difficulties over the last five years, Pastor has produced regular—if unspectacular—profit increases.

The bank's appeal to local clients, says Sr Linares, is tied in with the knowledge that a good part of its earnings are ploughed back into the region

through the Fundacion Barrie, which holds about 40 per cent of the capital.

The foundation, which claims to be the third largest of its kind in Europe, is Sr Barrie's legacy. Modelled on U.S. foundations like Ford and Carnegie, it is devoted to educational and cultural projects in Galicia. Its most notable impact was through the establishment of technical institutes, which were lacking in the region.

Local gossip about the Pastor and Barrie families would provide enough material for a good Victorian novel. When Sr Barrie died, his empire—including the chairmanship of the bank which by tradition alternated between the different branches—passed to his recently-married wife, Carmela Arias y Diaz de Rago, Countess of Fenosa.

This must be one of the oddest titles of nobility in existence. Fenosa is neither a royal house, nor a place, nor a battle. It is the initials for the company Fuerzas Electricas del Noroeste S.A.

Recognising that "the most important and basic work of industrialisation in a country was the supply of electricity"—in the words of Sr Joaquin Arias, vice-president of the foundation and brother-in-law of the founder—a grateful General Franco conferred this title on the man who made the company.



Most of Spanish aluminium output is concentrated in Galicia

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# Ambition usurps style

BY RICHARD LAMBERT

**Gentlemen of Fortune.** The World's Merchant and Investment Bankers by Paul Ferris, Weidenfeld and Nicolson, £10.95.

PAUL FERRIS has his introduction to Mommom a quarter of a century ago, and the book which followed—*The City*—remained a worthwhile read for many years. The shelf life of his latest study, covering the world's investment and merchant bankers, will be considerably shorter. Although the book includes events which took place as recently as this summer, it is already beginning to look a shade dated.

Take the title, for starters. It is still accurate to describe these people as "gentlemen". Admittedly there are still few women in the top ranks of the trade, but in other respects the personalities are changing out of all recognition.

For one thing, they have in work much harder. Ferris quotes several Wall Streeters who regularly get in work before 7 am, and the business lunch—still a hallowed ritual in the City—is becoming

less of a habit in New York's financial district. The distinguished east coast families who used to run the big U.S. investment banks are being replaced by a rougher crowd, often brought up in the cut-throat world of the trading room rather than the more refined atmosphere of the corporate finance department. Old-style partners, in the words of one senior figure, have been "replaced by people who are possibly harder working, probably cleverer, certainly more ambitious. They start with no money and are out to make it quickly, which produces a different ethical approach."

It is debatable whether these characters should still be called bankers. They don't make much of their money out of straightforward loans, and they do not have the kind of relationships with their clients which used to extend across generations.

Instead, they spend their time dreaming up new products—a word which would have seemed vulgar only a few years ago. Investment banking, it has become fashionable to

argue, is a "transactional" business these days. In other words, you are only as good as your last deal.

Ferris is a first-rate reporter, and his book captures the excitement of the upheaval which competition is causing among the world's investment and merchant banks. It is very good on Wall Street and rather snooty on London; it also extends, in a rather less confident manner, to Japan and France.

Along the way the reader is given a painless introduction to such technicalities as interest-rate swaps and repurchase agreements, as well as some enjoyable snapshots of individual bankers.

Here is Michael von Clemm, of Credit Suisse First Boston: "The only difference between a good Eurobond issue and a bad Eurobond issue is that a good issue reaches the Belgian dentist in one week, and the bad issue, or the issue that ran into trouble because the market went sour, gets to the Belgian dentist in three months."

Or Joseph Perella, First Boston's takeover whizz: "If you get 'em greedy, the shareholders are going to be looking for a buck. But if you create the fear that the guy they've got their stock parked at may never pay them, you have an explosion in the emotional element of the deal. And on this matter, I would have to say we have no equal."



Michael von Clemm: "Good issue reaches the Belgian dentist in one week"

The unanswered question concerns how some of these firms will stand up when they are tested in the fire. U.S. investment banks are taking far greater financial risks today than their predecessors would have contemplated. So far they have been largely successful: a prolonged period of heavy trading activity and rising security prices has helped to cover most shortcomings.

London merchant bankers, for their part, have traditionally been risk-averse and with a few exceptions—have little experience of trading activities. They are plunging into the securities business in a big way. The chances are that some will get it wrong, and if bad judgments were to coincide with a bear market, the consequences could be explosive.

# Caught half-German and dawdling

BY DUNCAN CAMPBELL-SMITH

**The Rise of Merchant Banking** by Stanley Chapman, George Allen & Unwin, £15.

WHEN THE Accepting Houses Committee was formed in August 1914, no fewer than 12 of its 21 member banks were German by origin. Britain declared war on Germany the day before the committee had its first meeting, so there must have been plenty to discuss.

Dr Chapman has chosen this point at which to conclude an engrossing account of the City's merchant banking community, but only partly for the obvious reason that world war brought such dislocation to changes.

He also thinks that the merchant banks, broadly speaking, were over the hill by 1914—or rather that by then they had already spent a decade or two resting on their laurels.

It is difficult to resist the conclusion that the revered City establishment dawdled into the 20th century.

So war was caught them dawdling, as well as half-German. The repair work was only just in place when the depression hit the City sideways again. In short, the next big story to come along for an historian of the merchant banks is their post-1914 growth and the Eurodollar revolution. And the background to these later events is already in place to an unenviable degree by 1914.

It is remarkable how many of the personalities stepping through the long mercantile

background between 1800 and 1914 carry surnames still recognisable in the modern city. Dr Chapman traces the fortunes of a great number of famous families, from Kleinwort to Schroders and Rothschilds to Baring.

But this is not a work of hagiography—the author is positively snooty about amateur scribes using the archives for inconsequential family histories. And the development of the various banks is set firmly in the great financial issues of the last century, from the building of the North American railroads to the opening of the Far East.

The link between merchant banking and the North Country cotton trade is drawn in marvellous detail by Dr Chapman.

who is an authority on the history of textiles. The collapse of the American Confederacy and Manchester's decline are key twists in the book's sub-plot which traces the rise of the Square Mile's hegemony both at home and abroad.

While no doubt an ideal Christmas present for bankers of a bookish turn of mind, this is a monograph of some scholarship, as its price suggests. This is pitiful for the author as another reason for his stopgap at 1914: not every archive has been moved to the Guildhall's helpful library and many of the more modern records are still restricted by the famed discretion of the bankers.

How many decades will we have to wait for the records of today's City revolution?

# Jack-of-all-trades' manual

BY ALISON HOGAN

**Practical Financial Management (2 vols.)** by Gee & Co. London, £77.

FINANCIAL MANAGERS have years of specialized training in management accounting, auditing and financial planning, yet they find they have to be some jack-of-all trades in the day-to-day running of a company.

They will usually play a key role in the selection and installation of computers in a company. They are drawn into the business and need to be familiar with the jargon of marketing, purchasing and

supply and export and import procedures. Other directors and managers will often turn to them as a source of information on company and business law, on tax matters, and on employment issues, including the provision of pensions and employees' benefits.

Business colleagues will not expect managers to be expert in all areas, but they will assume a certain familiarity with most. This manual, which is available on approval, helps fill the gaps.

The manual is designed to give the financial manager a good grounding in a whole range of subjects, to enable him or her to ask the right questions of experts and to tell them where to go for further information.

More than 50 specialists have been brought together to contribute to the manual. It has loose leaf structure, can be regularly updated or expanded as necessary. The subjects are management accounting, finance, financial reporting, taxation, financial tables, employment, law, computers and managing a business.

The quality and usefulness of

the chapters and information varies from author to author. Some of the most interesting articles are by practitioners such as John Chandler of Reed International, who gives a clear exposition of the rudiments of business planning, and Roger Mountford of Hambro Pacific, who discusses takeover bids and corporate strategy.

Practical Financial Management was launched last December and new chapters have already been added on computer applications in management accounting and foreign exchange exposure management. More will follow.

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# Cunning nuggets of superficial wisdom

BY JOHN MAKINSON

**What they don't teach you at Harvard Business School** by Mark H. McCormack. William Collins, £7.95.

THE Harvard Business School need not worry. Very little of what Mr Mark McCormack preaches in this book seems, worth learning. It draws on Mr McCormack's 20 years of experience as a sports entrepreneur to fill the gap between a business school education and the street knowledge that comes from the day-to-day experience of running a business and managing people. The result is a book which strives to be both a serious business guide and a manual of the "You Too Can Be Rich" variety.

It accomplishes neither and drops through the gap of Mr McCormack's imagination.

The book is, nonetheless, a masterly exercise in autobiography. There is no doubting the commercial success of Mr McCormack—or indeed of his book—but the reader will look in vain for evidence that Mr McCormack has ever slipped on a banana skin.

The abiding impression is of a corporate automaton who, to judge by the chapter headings, manages not only to observe aggressively but somehow to listen aggressively as well. Mr McCormack must be an unsettling man to sit down to dinner with.

The development of International Management Group, has all the makings of a fascinating story. And there is no-one better equipped to talk about the growth of sports sponsorship and personal management than M.H. McCormack. The book is at its most intriguing when the author describes incidents with golfers or television companies which have helped to shape his organisation.

But no sooner is the reader's appetite whetted than Mr McCormack is off on a tangential and often incomprehensible conclusion.

On the subject of aggressive observation, for example, the author says: "When I meet someone face-to-face, what I am trying to establish is a comfort



Mark McCormack: "What I am trying to establish is a comfort zone"

zone—the 'picture frame' so to speak—or the boundaries I need to observe, based on what I see and hear, which will best enable me to deal with that person."

Perhaps Mr McCormack simply means he is attentive.

The book is larded with glib jargon (what on earth does "security quotient" mean?) and contrives to leave the impression that Mr McCormack views the personal life of a client or competitor as a rather intricate but decipherable balance sheet.

The book's structure—a series of short, easy-to-read chapters—only emphasises the superficiality of the whole. Mr McCormack dispenses his wisdom in cunningly packaged nuggets, never dwelling long enough on a single one to allow for the possibility that he might be only 99.9 per cent right. The subject of "emotion management", for example, is dispatched in a few short paragraphs.

One of Mr McCormack's most telling chapters is entitled *Reasons I Wouldn't Buy From M.H.* It is apparently referring to products. But the title would apply equally well to ideas—or indeed books.

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BY TERRY DODSWORTH

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by Andrew S. Grove. Souvenir Press, £3.95

MR ANDREW GROVE is one of an elite — the brilliant, buccannering young scientists who turned the rich farmland of the San Francisco Bay area into the even richer factories of Silicon Valley.

His curriculum vitae reads like a fairy tale. He was born in Hungary, fled after the troubles of 1956, and three years after arriving in the U.S. graduated top of his class in chemical engineering at City College, New York. Then came a PhD at Berkeley, business, and a fortune.

Today, Mr Grove is president of Intel, the semiconductor manufacturing company he helped found 16 years ago before most people knew what a silicon chip was. In the last ten years, through the roller-coaster ups-and-downs of this infant industry, Intel has grown from profits of \$20m to \$112m, breaking through the \$1bn sales

level last year. It has become such a force in its sector that IBM has taken a stake of just over 20 per cent.

This sort of dynamism has rarely been paralleled in industrial history. Yet Mr Grove's book tells us virtually nothing about the history of Intel's remarkable growth. He has chosen instead to write a completely different kind of book — a hands-on account of his management techniques.

Indeed, the word technology, quite deliberately, is hardly mentioned. There is nothing wrong with this objective. Indeed, many managers will undoubtedly find the book useful as a kind of tip sheet. As Mr Grove makes clear, he has not tried for the sweeping vision of an Alfred Sloan — the man who created a managerial structure at General Motors, which has withstood 50 years of hard slog.

He wanted, he says, "to reach the middle manager, the usually forgotten man or woman of an organisation, who is of immense importance to our society and economy."

Even in a highly technology-oriented company like Intel, the

principal managerial role of these executives, the book implies, is the organisation of other people. To this end, Mr Grove develops three main points:

● That managerial work should be just as dedicated as the production line to the concept of maximising output.

● That a manager's output is defined by the team under his influence.

● And that the team results depend on everyone performing to maximum efficiency.

The emphasis on performance is so relentless that it might even cause a doubt or two at the book useful as a kind of tip sheet. As Mr Grove makes clear, he has not tried for the sweeping vision of an Alfred Sloan — the man who created a managerial structure at General Motors, which has withstood 50 years of hard slog.

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Even in a highly technology-oriented company like Intel, the

an executive who manages more by confrontation than by identifiable system. Yet the two are not incompatible. Mr Grove's methods require constant supervision, a continuing drive to ginger up the men that a manager is required to manage.

All of this undoubtedly tells us something about how Intel has managed to stay ahead in the ruthless high technology race. Mr Grove's enormous will to succeed, his aim to squeeze the maximum possible out of everyone around him, shines through every page of the book.

Even so, it is hard not to feel some disappointment that the book does not take us deeper into such an unusual business environment. Companies like Intel need an extraordinary culture to survive. They combine an unusual mixture of entrepreneurial risk-taking and technological expertise. And just as important, they have to maintain both qualities to stay ahead. It is a hair-raising way for a business organisation to live, and 220 pages of Mr Grove will give you no hint of how it is done.

## Computer kingdom founded on phreaks

BY NICHOLAS COLCHESTER

The Little Kingdom.

By Michael Moritz. William Morrow, New York.

IN EARLY 1977, the founders of Apple Computer valued their garage-based business at just over \$3,000. By next year's eve 1980, three weeks after Apple shares were first publicly traded, the company had a stock market value of \$1.8bn. After only six years or so, the company was going through a mid-life crisis which required the rapid installation of old-style, professional "corporate America" management to get a grip on things.

This is the scale and the pace of the story that Michael Moritz tells in his book.

The work is no literary masterpiece. The author verbs his nouns and double-parks his adjectives in apparent pursuit of a creative writing award. The plot is madly over-the-top, interspersed with flash-forwards in which the Apple management conduct planning and marketing sessions, trading decadent

Silicon Valley-speak non-sequiturs which are hard to make head or tail of.

But no matter. The underlying story is fascinating and recommended reading for any European who wants to understand the elite that spawned the U.S. leap forward into the personal computer age.

The essential point is that the personal computer was not born by throwing government money, or corporate R and D funds, at researchers in exotic labs. It was produced in a relatively penniless conclave of Californian freeters—there is no other word for them—called the Homebrew Club. This brought together amateurs fascinated by the potential of micro-circuits that could be hunched as rejects or otherwise heeded from companies like Motorola and Intel, which made them for industrial computers and defence equipment.

Two Homebrew members were Stephen Wozniak and Steven Jobs. They set up their first underground business supplying fellow students with "blue boxes" which could fool the Bell telephone system into providing free long-distance



Steven Jobs, driving force behind Apple Computer

calls. They were so-called "phreaks," who developed software skills by cracking the computer codes that ran the U.S. telephone system.

The prince of such phreaks was Captain Crunch, the alias for John Draper. He was jailed for his unremitting war on the Bell system. Yet the result was a software mind keen enough to design the word-processing programme for the IBM personal computer which emerged to challenge Apple's supremacy.

Wozniak was no businessman but an obsessive computer freak who relished the challenge of extracting more and more computing power from a single micro-chip. The most exciting moment in the book is when Wozniak has the brainwave that makes possible the Apple II, the company's key product to this day.

who had the drive, the business acumen and the instinct for designing that turned Wozniak's operating system into a cult product.

A book like The Little Kingdom distorts reality in one significant way. It is a success story in which the transformation of a garage enterprise into a billion-dollar business risks being accepted as inevitable.

The Apple story was, of course, selected with the wisdom of hindsight. Many gifted Homebrewers failed to sell their brews and did not become millionaires.

As we search for technology-led growth in Europe we would do well to remember that such growth cannot be ordered, or hatched, or programmed. All we can do is give free rein to strange and imaginative young minds and hope that in time or two cases their obsessions will develop into Little Kingdoms.

## Sovereign Borrowers

## Guidelines on Legal Negotiations with Commercial Lenders

1984. Edited by Lars Kaldor and Qamar Siddiqi with Francis Chronmell and Patricia Watson

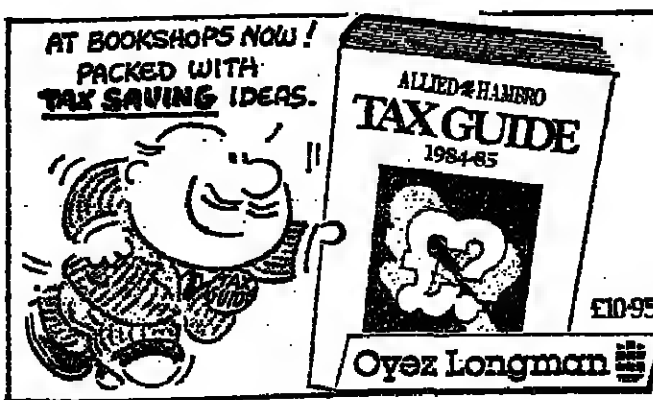
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## Concise guide to the gilt markets

BY BARRY RILEY

Inside the Gilt-Edged Market  
by Patrick Phillips. Woodhead-Faulkner, £17.50

IT IS somewhat surprising that there has never been a proper textbook on the technical analysis of gilt-edged securities. Perhaps the practitioners have been too busy to turn their attention to writing books. Perhaps there has scarcely been a worthwhile demand for such a work until the major expansion of the gilt-edged market over the past 10 years or so.

There are, of course, many American textbooks on bond portfolio analysis, but not all the theory holds good on both sides of the Atlantic. The gilt-edged market has many peculiar characteristics, including the way that dividends are accrued and paid, the existence of special types of paper such as partly paid or indexed stocks, and the pervasive influence of tax considerations which can make stock valuation a hazardous exercise for the theoretician.

Now Patrick Phillips, gilt-edged partner at the broking firm of De Zoete and Bevan, has produced a concise but comprehensive volume in which he briefly describes the history and structure of the gilt-edged market before plunging into the mathematics of price theory.

Here, he starts with relatively familiar concepts like redemption yields, but soon progresses to the fancier areas of three-dimensional modelling.

At this level, the book is aimed squarely at the profes-

sional investor, but the heaviest of the maths can be skipped by the more general investor, who can find plenty of readable material on the various institutional players in the market, or the techniques of performance measurement.

The author is perhaps unlucky, however, that he has produced his book just as the market is moving into an era of major change. The Bank of England is now putting the finishing touches to its scheme for a radically different market structure, which will replace the traditional system of jobbers and brokers, together with the marketing of new issues through the Government Broker.

Although the book includes a chapter on financial futures, this is bound to be an area of rapid development and expansion with the introduction of new contracts and the invention of many new trading strategies. This threatens to become a paradise for the mathematically inclined.

Theory can only provide part of the answer, however. Much of the pattern of prices in the market really can be explained only in terms of other influences such as politics. For instance, the relationship between long-dated and medium-dated stocks in the market has been greatly distorted by the decision of the Government to cease issuing long-dated gilts and the choice in the tax regime applying to the building societies caused a minor upheaval towards the shorter end.

As a practitioner himself, Patrick Phillips will appreciate that the theory is not everything. But it is an excellent start.

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## BOOKS

## Famous family

BY A. L. ROWSE

**The House of Mitford**  
by Jonathan Gullone with  
Catherine Guinness. Hutchinson,  
£12.95, 604 pages

Coleridge, who knew the Germans well, said that there was a "nimble, a lion muchness" about them. This applies equally well to the Mitfords, who have been too much seen and heard in our day. The Guinness authors of this book evidently mean it as a corrective to the unreliable picture presented in the public by the media, TV and the popular press. In that they have succeeded: this is a perfectly serious, rather too hefty, family history putting the family in the perspective of the transition from the security of the Victorian age to what Nancy Mitford described as "this terrible 20th century."

We are given full-length portraits of the remarkable grandfathers. Lord Redesdale emerges as a more attractive and interesting man than one might suppose from his sponsorship of the carefree aristocrat Henry Charnock, with his Teutonic mania and racist nonsense about Aryan stock being poor of mankind. Apparently, poor Unity Valkyrie Mitford owed her appalling bad names to Grandpa—and I have always thought a good deal else; notably the pro-German mania that ruined her.

An historian can appreciate the circumstances that led to the 19th century cult of Germany: the superiority of German scholarship, historical, classical, even theological, the splendid achievements of German science and technology, let alone the ascendancy of their music. On the other hand, much of German thought, both political and philosophical, was deplorable, its influence disastrous, most of all upon the Germans. Santayana said the last word about that, in his classic *European and German Philosophy*.

However, the other grandfather, Thomas Gibson Bowles,

was more sensible: the journalist creator of the periodical, *Vanity Fair*, with the "Spy" caricatures that give one an amusing idea of Victorian celebrities. These still hang about in clubs: the smoking-room at All Souls is decorated with these familiars. He also started *The Lady*, still going and owned by two of the family. Then entered that eccentric streak of Stanley fanaticism, that popped up again in three notorious grandchildren.

The authors do their best to keep a just balance about the eccentricities of these, on the whole succeeding pretty well and considering their close relationship, only a bit too favourable to the Mosleys, giving them more importance than history warrants. They perceive very well that Mosley made fatal mistakes of judgment. He should have "remained within the democratic system" (their phrase), instead of seeking to overthrow it; they tell us that he meant to displace with Parliament. Even more important, collusion with Hitler, opposition to Nazi Germany, would have left it in top of Europe and Britain at its merriest as it very nearly did if it had not been for the U.S. and USSR. The authors rightly pinpoint Hitler as the man who wrecked Europe and initiated the Holocaust.

It is easy to see all the consequences from the vantage point of hindsight, as they rightly do; but some of us appreciated the appalling threat beforehand. One could read it all from the history of modern Germany, let alone from a reading of *Mein Kampf* where the plan of action was laid out for all to see. Ominously, few did see.

From that point of view one should hardly take seriously the fixation of two moonstruck schoolgirls, only twenty or so, on Hitler and the Nazis; they were ignorant alike of history and politics, had no sense or judgment, and—like all the Mitfords—would not take telling, besides taking themselves too seriously. Here is Unity on



Nancy Mitford in 1947—a detail from the portrait by Mogens Tvede

the infamous Streicher, torturer of Jews: "the lovely Gauleiter"; Göring is just too "sweet." A film of Nazi triumphs was "pure heaven"; to do justice to the Czechs is "too loathsome for words." She could "kill Chamberlain" for at last standing up to the Nazis; she thought that the Soviet-Nazi Pact meant peace, when everybody of any sense could see that it cleared the way for the war that Hitler always intended. No judgment; no sense whatever.

Then why should such importance be given to the deaths of these two silly girls? Hitler gave them their importance, and behaved politely to them—naturally, for they played his game. He would never have done so had they been two working-class girls; their only importance was that

they were daughters of an English Lord and therefore useful stooges. We are given some horribly revealing photographs of those pretty young fools hobnobbing with the thug—future Streicher—handing Unity a Rosen, etc.

What emerges remarkably from this book is how much the most intelligent, by far, was Nancy Mitford, and how right she was on every issue that comes up—as against her three Silly Sisters: for Jessica too had her juvenile phase, embracing Communism. She has seen the error of her ways: it is disgusting to prolong juvenile infatuation into old age. As for Duchess Deba, the book concludes with the words: "she will never take up politics." It may be taken as the moral of the tale.

## Schlegel-Tieck Prize

Patricia Crampton has won the Schlegel-Tieck Prize for her translation of *Rhetor*, by Wolfgang Iltisheimer, a biography of an imaginary figure who lived, we are meant to believe, in the 19th century; it is published here by Dent.

The prize, worth £2,000, named after the German translators of Shakespeare, is awarded annually for the best English translation of a 20th-century German work.

## Georgian poet at war

BY RICHARD ADAMS

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edited by Donald Stanford.  
Corgi, £7.95, 341 pages

John Masefield was a good man and a nice man, a kind-hearted, admirable and like Newbolt) highly literate. Though he was no peace-seeker or sceptic, it tells against the Georgian establishment—the world of Asquith, Earl Haig, Bonar Law, Ramsay MacDonald and Stanley Baldwin—that this harmless, biddable conformist, whose talent (as he himself admitted) was in truth modest, should have become an honoured public figure and eventually poet laureate.

These misnamed *Letters from the Front* the never was at the Front exemplify his best qualities and are worth selective reading for their style, realism and authenticity. Aged 36 in 1914, he characteristically volunteered for active service, but was rejected for health reasons. He could have had a soft job, but by early 1915 had

got himself to France as a Red Cross orderly for the French. Like Macbeth, he suffered from suffering from appalling wounds and burns. "One can't describe such wounds," he wrote, "they have to be seen to be believed."

All the letters are to his wife, and it says much for their relationship that he was able to find relief and comfort in writing to her so unreservedly of what he endured. The horrors were not his only disillusion. By his nature, Masefield liked to idealise women. "One only sees the good things through women. Our hearts are 'stables for beasts' and women bear the Christ there."

Yet this view he could not entirely sustain in the hospitals. "While I was looking, in came the grande dame. She had two little baggages with her, and she was made up to look the youngest and most innocent of the three. She came up and talked to me of her writings, much as Victoria must have talked to Tennyson. . . I could see that the French infirmières saw what she was."

In 1916 Masefield went to America as a propaganda lecturer, and then—still at the height of the establishment—hegan journeying over the Somme battlefields in preparation for his books, *The Old Front Line* and *The Battle of*

*the Somme*. His letters remain vivid and direct; yet even in the privacy they afforded he never expressed any of the misgivings and despair which increasingly grew upon Robert Graves, Siegfried Sassoon and Wilfred Owen.

Peter Vansittart's 42-page introduction gives a fully adequate account of Masefield's life and work. Yet this would have been a better book if the letters had been winnowed, edited and abridged. I can't imagine anyone wanting to read it from start to finish. It is, however, well-produced; a handsome volume, an honest job and the best book of the three.

In my view the 73 letters to Margaret Bridges (Robert Bridges's daughter, who in 1926 died of tuberculosis at the age of 36) hardly merit publication. Their content is trivial and dull and Masefield's occasional oblique dicta tend to be trite and rather obvious. The five and a half page introduction says little, and I for one am irritated by Notes telling me that "Blighty" means "England," that Radnorshire (sic) is a county in central Wales and that the greenwood is traditionally the territory of Robin Hood. Donald Stanford and his English publishers must at least have done a bit of adaptation for us lesser fellows this side of the Atlantic.

Mr Stanford has also produced a selection of Masefield's

poetry, but what really need reviving are his two delightful children's books, *The Mid-night Folk* and *The Box of Delights*, which reveal among other things a wonderful sense of humour.

We are told that Masefield's mother died when he was five but on page nine Mr Stanford records that he was born in 1878 and that his mother died when he was seven in 1885. Apart from this lapse, Mr Stanford has done his best for this kindly, decent man, whose entire oeuvre, devoid of all real challenge or controversy, never included anything beyond the intellectual grasp of the Fifth form and the village concert audience. No dates are given for the poems, but since Masefield hardly ever wrote anything topical and his style never developed, this scarcely matters. (If anyone argues that Masefield became a poet despite humble origins, I direct him to Glare and Hardy.) Pleasant light verse was his forte, and we can sincerely thank him for "Sea Nymphs," "Cargoes" and a few more. I don't think I'm uncharitable. Dr Johnson was more dismissive of one who was, surely, a finer poet. "Sir, Gray was dull in company, dull in his closet, dull everywhere. He was dull in a new way, and that was the worst. Many people think him GREAT." Those remarks apply better to Masefield.

## Fiction

## When violence erupts in the U.S.

BY GEOFFREY MOORE

**Ironweed**  
by William Kennedy. Viking,  
£7.95, 237 pages

**Lives and Shadows**  
by Joseph Wambaugh.  
Macdonald, £9.95, 353 pages

"The United States" said Walter Mondale, "is the most religious nation on earth." If we accept this statement at face value and do not quibble about substituting "churchgoing" for "religious"—how, we might ask, would Mr Mondale explain why the United States is also, allegedly, the most violent nation on earth?

The two books under review illustrate different aspects of the new legendary American preoccupation with violence. The first is a novel by William Kennedy; the second an account by Joseph Wambaugh (he's the author of *The Choirboys*) of the attitudes of the San Diego Border Alien Robbery Force (BARF for short).

"This is a true story," says Wambaugh, dedicating *Lives and Shadows* to "those who lived it, on both sides of the line." On one level, the line refers to the border between the United States and Mexico; on another, the narrowness of the

gap between "hunters" and hunted. The members of BARF are dedicated, not to stemming the uncontrollable tide of immigrants who daily swarm across the border, but to combating the bandits who rob and rape them. They smell worse than animals, and they roam a rocky no-man's land for all the world like Faust's vision of hell. In the fury of their anger the cops come to resemble the robbers—particularly Manny Lopez, with his battery of "Sabes que?" Manny is a Mexican-American version of the archetypal Gungliser.

Despite the seriousness of the problem—perhaps because of it—the realism, sometimes achieves surreal proportions; it's at times a bit like cartoon violence. Yet there are undoubted casualties, as much in the mind as in the body. Four years after the BARF experiment, its members are still suffering from fits of weeping and thoughts of self-destruction.

The anti-hero of *Ironweed*, on the other hand, is made of sterner stuff—too stern, perhaps. "Allegedly, I'm a bum," says the Depression song. But there's not much allegory about Francis Phelan, although it is the Depression and he is a bum. The novel, set in Albany, New

York, begins with Francis visiting the graveyard where his mother and father are buried and imagining the former making crosses from dandelions and the latter stuffing his pipe with roots of grass. This piece of fantasy strikes a note which runs through the whole book. Apart from talking to the dead, Francis is full of memories of them: all too real presences haunt him, like the ghost of his son Gerald, allowed by Francis accidentally to slip out of his diaper and break his neck.

Then there is Strawberry Bill, buried in a pauper's grave; his father, Michael, knocked 50 ft by a train; and Harold Allen, whom the author says chillingly that he was "the first man Francis ever killed." Francis's life is awash with violence, and yet he is fundamentally an innocent character. Like Manny Lopez in *Lives and Shadows*, he is archetypal. His constant companion is Rudy, who is dying of cancer; his girl-friend is the ample Helen, who was educated at Vassar. Life centres on the Methodist Chapel run by the Reverend Chester, for that is where soup and other staples are dispensed.

There is an intimacy and tenderness about the way in which the author deals with these fic-

tional creatures of an era long before his own. They have entered into his bones; in a way they are his family. The reader begins to see, long before the last brutal attack on Albany's shanty-town by self-appointed vigilantes, that William Kennedy is indeed an artist and that the fantasy which at first seemed artificial is necessary to the handling of what would otherwise be sordid and unrelieved fact.

Taken singly, the novels of the Albany trilogy—*Legs*, *Billy Phelan's Greatest Game* (both available in Penguin), and now *Ironweed*—are, considered separately, slight. Taken together, they add up to a study in poetic realism which, old-fashioned though it may be compared with the technique of the Barthes, the Brechtians and the Keesays, is as moving as anything to appear from the United States in the past few years. That there is violence in America is undeniable, but as long as there are Kennedys and Wambaughs to handle it, a safety-valve is established. It is the subtle checks and balances of American society which, in the end, will always confound the critics who see it merely in terms of class antagonisms.

## In orbit of the Great Cham

BY GEORGE WATSON

**James Boswell: The Later Years 1769-95**  
by Frank Brady. Heinemann, £20, 609 pages

**The Meth and the Candle: A Life of James Boswell**  
by Iain Finlayson. Constable, £9.95, 273 pages

Samuel Johnson's bicentenary has by now produced two lives of his biographer. Professor Brady of New York has massively continued F. A. Pottle's 1966 account of Boswell's early years, in a learned book that was first projected as a Pottle-Brady collaboration; and Mr Finlayson, of Ayrshire, a fellow Scot moved by his proximity to Boswell's own landed estate in that shire, has independently given us a far shorter life of the whole man.

The task is challenging. Boswell is the best biographer in the language in his *Life of Johnson* (1791); and his Journal, available only in this century, is the most consistently amusing diary of a scapegrace there is. And the two achievements are oddly contrasting. The triumph of his *Life of Johnson* is to offer truths con-

tinuously surprising and yet seldom moralised or explained, so that the man lives in the memory with all the puzzling and self-contradictory vividness of an eccentric friend; whereas in the Journal is the moralised record of a sinner preyed on by drink, lust, venereal diseases and black depression.

Professor Brady has chosen the way of the Life: "moral judgment may be left to the reader." The trouble is that the reader already has enough of Boswell by reading the books he wrote himself. Nobody has ever made so much of being silly as he did, or left so little to be said about it by others.

What is more, Boswell was an unashamed tuff-hunter and an expert conversational pump—they are called interviewers nowadays—whether he was talking in General Paoli of Corsica, to Jean-Jacques Rousseau or to Johnson himself, and he knew how to take rather than give. Johnson's tragic loneliness enabled him to discover everything about him. But Johnson would have been astonished as well as horrified by the night-life described in Boswell's Journal, had he ever glimpsed it.

Compared with all that excitement, the new lives look tame. Professor Brady takes us meticulously through Boswell's later years as a husband, father and Edinburgh lawyer, but in the process of prose, as one doggedly resolved to leave nothing out. Mr Finlayson takes a livelier course, and his book is pleasantly illustrated with portraits of Boswell and his friends. Both stress his hypochondria. When Johnson saw a moth burn itself to extinction in a candle-flame, he remarked to his young companion: "That creature was its own tormentor, and I believe its name was Boswell." The remark gives Mr Finlayson his title, and it intriguingly suggests that Johnson could observe as well as be observed, and that he might even have turned the tables, had he lived, and written a life of Boswell.

A generation ago, people read Boswell's *Life of Johnson* and seldom looked at what Johnson wrote. Things are different now. Johnson is not a neglected author and some readers may even have to be reminded, by now, that there is a mine of information about him, beautifully indexed, in what Boswell daily reported of his talk. And to return to Boswell now is to

be struck again by the paradox of their 20-year friendship. Boswell was a man of liberal sentiments, at times, even if the champion of Corsican liberty ended his days, six years after the French Revolution, by endorsing the intertwining supremacies of Church and State, and he had been touched in spirit by the spirit of the European Enlightenment. He was also deeply silly, as Macaulay saw and I do not think Prof Brady's brief dismissal of Macaulay shows him to have been wrong.

Johnson was a Tory through and through, by contrast a man of fervently superstitious mind racked by hatreds petty as well as large, and tortured by irrational fears concerning this life and the next. He was also deeply intelligent. Mr Finlayson justly concludes his little book by remarking that Boswell never loved himself as much as he loved and was loved by others. That is his charm. But the story of his immortal friendship with a far greater man leaves the problem of human intelligence looking no easier and might even, in the wrong hands, serve to legitimise the irrational and give reaction a good name.

## Service in India and after

BY K. NATWAR-SINGH

**A Thread of Silk: Further Memoirs of a Varied Life**  
by Philip Mason. Michael Russell, £9.95, 207 pages

Philip Mason's life was broken in two in 1947 when India attained independence and a promising career in the Indian Civil Service came to an end. He became an expert on race and was appointed Director of the Institute of Race Relations. His new job was at once challenging and interesting. It involved a lot of travel

time. *A Thread of Silk* deals with Mr Mason's second life which began after he left India. He spent six years at Chatham House studying race relations and writing about them. He travelled to various parts of the world and during this period several of his important books appeared. Not surprisingly he became an expert on race and was appointed Director of the Institute of Race Relations. His new job was at once challenging and interesting. It involved a lot of travel

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IT'S REMARKABLE HOW  
IRVINE'S STOCK  
HAS RISEN THIS WEEK.

FRIDAY

500 new jobs as  
Indy Electronics Inc.  
locate European  
base in Irvine.

WEDNESDAY

Government confirmation  
of Irvine's importance  
to Scotland into  
the next century.

MONDAY

Anticipation of  
major announcements?

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شركة نفط

# IT SEEMED AS GOOD A PLACE AS ANY TO START LOOKING FOR NORTH SEA OIL.

1 9 6 5

A routine press conference in London, and an off-the-cuff remark by Shell UK's top geologist. Within minutes his comments are on every Editor's desk in Fleet Street, and by morning, being repeated the length and breadth of the country. While the sceptics scoff, the politicians pray. If what has been hinted at is indeed true, it will alter the economic and political fortunes of Britain for decades to come. Out in the North Sea, it is reported, Shell expects to strike oil.

1 9 6 6

The financial markets of London buzz with anticipation following Shell's discreet announcement of 'a significant gas discovery' 32 miles off the coast of East Anglia. Within two years Shell and other companies are bringing North Sea gas ashore, and with it a dramatic revival for the British gas industry. Plans are made for completely converting the National Grid to natural gas.

1 9 6 7

Armed with the latest seismic data, two geologists from Shell set up a small office in a tiny flat, over a bookshop, in the centre of Aberdeen. It seems as good a place as any from which to tackle their awesome task. They have been instructed to begin exploration of the vast and hostile waters of the northern parts of the North Sea.

1 9 7 1

At the northernmost offshore well yet drilled in the world, a veil of secrecy descends over Shell's activities. Communications with the mainland are suddenly coded through 'scrambler' phones. Information is rushed to Shell's scientists for prompt analysis. Until, as abruptly as they began, the exploration team cease all activity; seal the well, and are clearly seen making off for entirely new locations. A simple manoeuvre to ensure that nobody will guess what they have found.

1 9 7 2

Shell proudly announces the discovery of what will prove to be a giant oil and gas find for Britain, the Brent Field.

1 9 7 4

The latest analysis of the Brent Field shows that the possible reserves of oil and natural gas liquids are double the original estimate. With Britain's oil deficit still around £3.8 billion, the news is welcome indeed.

1 9 7 6

The very high ratio of gas and gas liquids to oil being produced at Brent leads to a daring new scheme. A pipeline 278 miles long is to be laid on the seabed, to bring ashore the gas and gas liquids for separation. It will be the longest, and deepest, offshore pipeline ever built and is yet another challenge for British industry. Much of the technology required for North Sea development must be capable of operating in waves of up to 100 feet high, and in gusts of wind up to 100 miles per hour. In this instance, underwater cameras, side-scan sonars and computer systems are needed that will operate 600 feet beneath the sea.



1 9 7 8

The scheme is a success. Now it will be possible to bring the gas and gas liquids ashore for further use. The gas will be extracted and fed into the National Grid.

It would be possible to split the remainder into ethane, butane, propane and natural gasoline — important resources for industry. To do so, a highly advanced plant, costing many millions of pounds, will have to be specially built.

1 9 8 0

Work begins on the £400 million Gas Liquids Plant being built by Shell at Mossmorran, and on the 138 mile pipeline that will feed it. Soon Mossmorran will be the largest construction site in Europe.

1 9 8 2

Oil production from Brent approaches 310,000 barrels per day. This vast quantity helps transform Britain's oil deficit of yesteryear into a surplus of around £4.4 billion.

1 9 8 4

A VIP gathering to witness the opening of the new Mossmorran plant. Distinguished speakers touch on one or two environmental aspects of the plant, such as how it has been built tucked into the contours of the land so as to be as unobtrusive as possible. Also mentioned are the industrial aspects, such as how the hydrocarbons being produced will ultimately be used in the manufacturing of a thousand and one household items, from lipsticks to records.

But above all, it is noted that the opening of Mossmorran marks the culmination of the twenty years in which Shell, and the countless number of smaller British companies that have worked for her, have invested thousands of millions of pounds and great skill and ingenuity in the North Sea.

With excitement, we all look forward to the next twenty years.

YOU CAN BE SURE OF SHELL





ARTS

All in the mind

There was a time when people kept telling me that Radio 4 seemed obsessed with hypochondria. The new trend is away from the body to the mind. John Searle's Reith Lectures (which I shall return to here) until they've earned their retrospective, unless something quite staggering happens, are concerned with the mechanics of the mind. New Radio 4 has begun a new series on Friday afternoons, beginning yesterday, called *The Mind in Focus*.

The first of five programmes promised well, even if there was something slightly condescending about the manner of Peter Evans, in the chair. Mr Evans solicited opinions from Edward de Bono (who didn't miss this chance to slip the words "lateral thinking" into his contribution) and two psychologists, Liam Hudson and Anthony Slor.

Opinions were what was wanted; there could be no firm answers to such flexible problems. For the subject was the nature and characteristics of creativity. Creators themselves were given a chance, but hadn't much to offer. Margaret Drabble opted for instinct as the basis of creativity, but went on to say how she used different coloured inks to write about different characters. Graham

RADIO

B. A. YOUNG

Greene (in a snip from a previous interview) told how he felt trapped between the lines of ruled foolscap and switched to A4 typing paper.

There was much more discussion on such things as style, motivation, intuitive judgment, information systems, the incubation of ideas, the decrease in creativity of artists with psychotic illnesses. I can listen to this sort of thing by the hour. A more positively profitable approach to such problems, and less speculative, came in *The War of the Words*, 50 minutes on dyslexia, scheduled unexpectedly by Radio 4 late on Saturday evening. (It was repeated on Wednesday morning.) Like John Searle and Edward de Bono, Georgina Ferry spoke of such matters as "information processing." Her description and analysis of the different kinds of dyslexia were interesting and encouraging. It's good to be told what's wrong with you, even if you can't always get better. And as Miss Ferry said, the study of dyslexia helps the wider study

Melbourne leads its arts

BY ANTONY THORNCROFT

A new arts centre is like an intricately carved picture frame, a fine setting but one that only springs to life with the quality of the centrepiece, the performance on the stage or in the concert hall. What at least is the accepted wisdom, but one that is increasingly challenged as new arts centres—the Pompidou in Paris, the Barbican in London—become objects of critical attention. The play or the symphony loses its prominence: the occasion is the visit to the auditorium.

On this issue the Victorian Arts Centre at Melbourne, which has just opened, is a work of art in the Australian perspective. It is the southern city reasserting itself against Sydney and its opera house, proving for all its quieter ways that it can make artistic waves.

On a global view it is one of the most successful enterprises of its kind in recent years, opening the eyes of a British visitor to the inadequacies of London's newer arts complexes. The site, which it has historical tradition in being the Melbourne home of the circus since the 1840s and, in an earlier existence, a spot for aboriginal corroborees, but it is in a hollow on the down-town side of the little regarded Yarra River. In an ingenious attempt to aggrandise the building architect Sir Roy Grounds designed a copper spire. Although over 350 ft high it completely fails to dominate Melbourne, perhaps because it tops a theatre in which all three stages are sited underground.

But then theatres that make an impression—the National in London, for example—often make an uncomfortable impression. The Victorian arts centre, housed on one side by the National Gallery of Victoria and on the other by the Melbourne Concert Hall (which opened two years ago), completes a trio of tributes to communal pride which are the more impressive for their eclectic humanity: no brutalist challenge here.

This bias towards welcoming audiences, and comforting rather than challenging them, was on display at the opening. On the approach to the arts centre a dance band was playing and anyone in the mood could wait for a taxi or a no-overly populist pop or elitist chamber music here. But the greatest pleasure of the building awaits inside: the hero of the arts centre is the designer John Truscott, who has created a banquet of luxury, comfort and, most vitally, artistic delight. At

a cost of £3m on furnishings alone.

A central plaza, which gives access to every part of the building, has black glass walls and ceiling making it seem measureless. Thick red carpets cover the floor and the walls are masked by important paintings from contemporary Australian artists. Sir Sidney Nolan, for example, has given the second part of Paradise Garden, a 54 frame depicting Australian plant life (a work insured for around £1m). The confidence, flamboyance, pride which has gone into the centre, not least in the 2,000-seat State Theatre, modern baroque enlivened with raspberry reds and a ceiling decorated with 75,000 tiny brass buttons, cannot fail to persuade audiences that they will enjoy an experience.

How dull the interiors of modern British theatres and concert halls are in comparison, and how wise to bring the best contemporary art out of galleries and into contact with people. Vast crowds are already visiting the centre by day; at night they have been offered for starters *The Sleeping Beauty* in the main auditorium, and modern plays in the 880-seat Playhouse, which will be the main home of the Melbourne Theatre Company and in the experimental Studio.

*The Sleeping Beauty*, danced by the Australian Ballet in its new home, is the first major production from Marina Gieglud, the artistic director of the company and, not surprisingly given the glittering first night occasion, she played safe, distracting the eye with lavish costumes and fairyland sets by Hugh Colman, and keeping in the main to the original choreography of Marius Petipa.

Nothing goes seriously wrong and the lack of any great rivalry could be put down to first night caution. David Ashmore is obviously bringing dependence to his new company and he was well matched by Christine Walsh as Princess Aurora.

The spectacle on stage was matched by the opening ceremony which followed the ballet. The two principals walked to the rear of the deserted stage, the scenery lifted as they continued into a back area equal apparently to a space for eight suburban houses. Then the audiences from the other two auditoria poured on to the State Theatre stage led by a troupe of clowns. Speeches followed

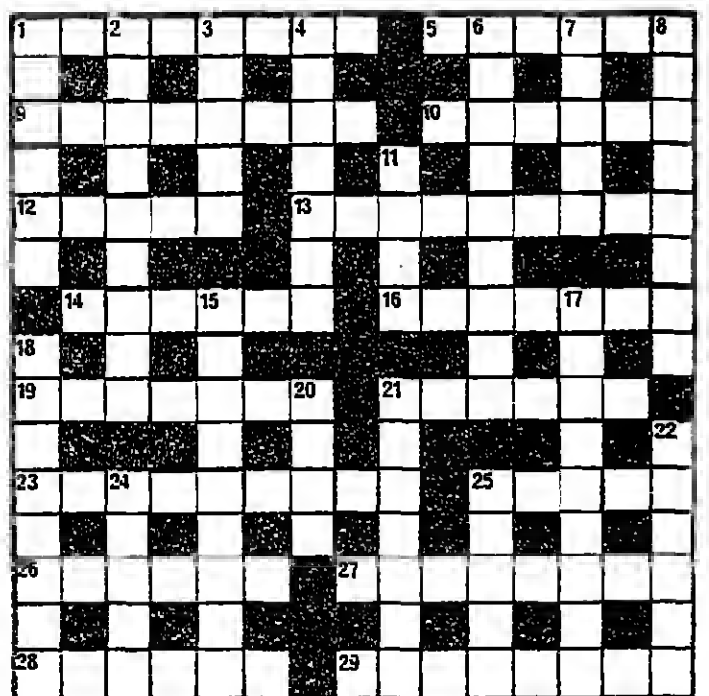


The Melbourne arts centre opens with a bang

attracted over 1m customers, with an average capacity of 89 per cent. The theatres are looking for at least 80 per cent capacity. Remarkably the subsidy, from the state of Victoria, is only A\$3.1m a year (£2m), around 20 per cent of the running cost. The rest of the revenue comes from box office, catering, car parking and rentals, even though these are fixed quite modestly—you can hire the State theatre for A\$35,000 a week.

In the concert hall the arts centre acts as promoter for around a third of the performances; in the State theatre it will be less, although it is co-producing *Nickelby* and bringing back *The Pirates of Penzance* to the concert hall. In the UK there is a feeling that the era of the grand arts com-

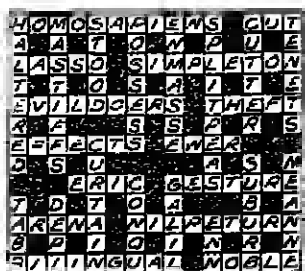
F.T. CROSSWORD PUZZLE No. 5,572



A prize of £10 will be given to each of the senders of the first five correct solutions. Solutions must be received by post Thursday, marked crossword in the top left-hand corner of the envelope, and addressed to the Financial Times, 10 Cannon Street, London EC4A 3DF. Winners and solutions will be given next Saturday.

Name \_\_\_\_\_  
Address \_\_\_\_\_

- ACROSS
- Oxford county town (8)
  - Oxford and Cambridge tennis club (6)
  - Oxford and East Glamorgan's trouble (8)
  - Cambridge poet at Sussex (6)
  - Opener of Portal at Christchurch (5)
  - Receiving a bob, perhaps, for single tin (9)
  - 18 Oxford and Cambridge feast (6)
  - Oxford president with inn (7)
  - Oxford bundle on meat (11)
  - Bird as reprisal for lacework (13, 3, 3)
  - Cambridge family with strings attached (5)
  - Oxford rendering of sea to the North (6)
  - Oxford and Cambridge master and brother eaten by dog (8)
  - Cambridge precursor of Lloyd and Gummer (6)
  - Raided a fool, having scattered seeds (8)
- DOWN
- Like a saint entertaining compiler, it's plain (6)
  - Tories defeated absolutely, as in Gilbert's regular royal queen (5-4)
  - People who tie knots for pot smokers? (7)
  - One under sun possibly is not covered (3)
  - Boredom is a bit of a rotten nuisance (5)
  - Repeat, for example, a profit (7, 3)
  - Political grouping used by Pablo Casals (4)
  - Reproduction given to policeman in quiet Scots isle (9)
  - No-one is as disturbed as quills (5-6)
  - Just like the pre-Murdoch paper? (3, 5)
  - Fame for a single piece of music (4)
  - See in the box (7)
  - Port doesn't change (6)
  - Trio turned left in the Alps (5)
  - Oxford deer, live included, rising (5)



BBC 1

- Indicates programme in black and white
- 8.30 am 'The Periwinkles' 8.35 The Littlest Hobo. 9.00 Saturday Supershow. 10.15 pm Western. 11.15 Grandstand. 12.30 News summary. 1.00-1.10 Focus with Bob Wilson. 1.10-1.20 Racing from Ascot at 1.00, 1.30 and 2.05. 2.10-2.20: Commentaries from Leeus on 'The World of the 1980s'. 2.20-2.30: Championship; Boxing; Commentary from the Granby Leisure Centre where Chris Ryan lights Brian Anderson. 2.30-2.40: Reports from Nottingham; Rugby League: preview of the season, action from the Yorkshire and Lancashire Cup finals and at 4.00 Hull Kingston Rovers v Leigh; final Score at 4.40.
- 5.05 pm News. 5.15 Regional variations. 5.20 The Typists. 5.45 The Noel Edmonds Late Late Breakfast Show. 6.40 Bob's Full House. 7.10 Juliet Bravo. 8.00 Hi-De-Hi! 8.20 Westward. 8.30 News with Sir Robin Day, Brenda Jackson and Lenny Henry. 10.10 News and Sport. 10.25 Match of the Day. 11.15 'You'll Like My Mother,' starring Patsy Duke. REGIONAL VARIATIONS: Wales 5.15-5.20 pm Sports News Wales. Scotland 5.15-5.20 pm Scoreboard. 10.25-11.15 SportsScene. Northern Ireland 12.15-3.05 pm Grandstand at BBC1 except: 2.30-4.00 Rugby Union: Munster v Australia from Thomond Park, Limerick. 4.55-5.05 Northern Ireland Results. 12.15-12.50 am Northern Ireland News Headlines. England 5.15-5.20 pm London — Sport; South West (Plymouth) — Spotlight Sport and News; all other English regions — Sport/Regional News.

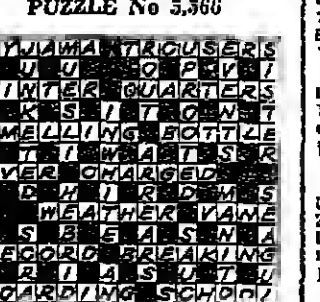
BBC 2

- 11.00 am Open University. 11.15-11.30 Saturday Cinema 1: 'Dinner at Eight,' starring Jean Harlow, Marie Dressler, John Barrymore, Wallace Beery and Lionel Barrymore. 5.00 Saturday Cinema 2: 'Lola Montez,' starring Marlene Dietrich, Peter Ustinov, Anton Walbrook, Oskar Werner (French film with English subtitles). 6.50 A Vous La France!

CHANNEL 4

- 1.05 pm Making The Most Of It. 1.30 Chips. 2.00 'Secrets' starring Mary Pickford and Leslie Howard with C. Aubrey Smith. 7.30 'Tobacco Road' with Charley Grapewin, Elizabeth Patterson and Gene Hackman. 8.05 Brookside. 8.40 Danger Man.

SOLUTION AND WINNERS OF PUZZLE No. 5,569



7.15 News and Sport. 7.30 Sounds Magnificent. André Previn and the Royal Philharmonic Orchestra continue tracing 'The Story of the Symphony' with music by Shostakovich. 9.00 Rugby Special. The Schweppes Scottish League: Division 1. Kelso v Hawick. 9.50 The Italian Film: 'Those Eyes That Mouth.' 1.30 Italian film with English subtitles. First showing on British television. 11.35 News on Two. 11.35-12.00 The Twilight Zone.

LONDON

- 6.00 am TV-am Breakfast Programme. 8.35 Cartoon Time. 9.30 Fraggle Rock. 10.00 The Saturday Starship. 11.20 Mister T. 11.45 Catweazle. 12.15 pm World of Sport introduced by Dickie Davies: 12.20 Boxing from Madison Square Garden, New York. 12.45 News. 1.00 On the Ball. 1.15 Racing — The Breeders' Cup Series from Hollywood Park, Los Angeles. 1.25 The ITV Six from Newcastle and Warwick (introduced by British Sport and John Oaksey). 3.00 Figure Skating — The Tuborg British Ice Dance Championship from Nottingham. 3.45 Half Time Soccer Round-up. 4.00 Wrestling: 4.45 Results. 5.00 News. 5.05 Candid Camera. 5.35 Blockbusters. 6.05 The A-Team. 7.00 Cannon and Ball. 7.45 Pinchcliffe. 8.15 3-2-1. 9.15 The Gentle Touch. 10.15 News. 10.30 Saturday Nightmares: Venom starring Klaus Kinski, Oliver Reed, Niccolò Williamson and Sarah Miles. 12.10 am London News Headlines followed by Bellamy. 1.00 Night Thoughts with Rabbi Julia Neuberger.

CHANNEL 4

- 1.05 pm Making The Most Of It. 1.30 Chips. 2.00 'Secrets' starring Mary Pickford and Leslie Howard with C. Aubrey Smith. 7.30 'Tobacco Road' with Charley Grapewin, Elizabeth Patterson and Gene Hackman. 8.05 Brookside. 8.40 Danger Man.

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5.50 Rock'n-America. 7.00 News Summary followed by Seven Days. 7.30 Putting up the Pickles. 8.00 The Soundbats of William Shakespeare. 8.15 Ladybirds: Elaine Page. 8.40 Hill Street Blues. 11.00 Pushing Up Daisies. 11.15 The Kugel of Murder 'Case' starring William Powell with Mary Astor.

5.50 WALKS

- 1.00 pm Walk the Papers Say. 1.45 A Walk in the Park. 2.15 A Walk in the Park. 2.45 A Walk in the Park. 3.15 A Walk in the Park. 3.45 A Walk in the Park. 4.15 A Walk in the Park. 4.45 A Walk in the Park. 5.15 A Walk in the Park. 5.45 A Walk in the Park. 6.15 A Walk in the Park. 6.45 A Walk in the Park. 7.15 A Walk in the Park. 7.45 A Walk in the Park. 8.15 A Walk in the Park. 8.45 A Walk in the Park. 9.15 A Walk in the Park. 9.45 A Walk in the Park. 10.15 A Walk in the Park. 10.45 A Walk in the Park. 11.15 A Walk in the Park. 11.45 A Walk in the Park. 12.15 A Walk in the Park. 12.45 A Walk in the Park. 1.15 A Walk in the Park. 1.45 A Walk in the Park. 2.15 A Walk in the Park. 2.45 A Walk in the Park. 3.15 A Walk in the Park. 3.45 A Walk in the Park. 4.15 A Walk in the Park. 4.45 A Walk in the Park. 5.15 A Walk in the Park. 5.45 A Walk in the Park. 6.15 A Walk in the Park. 6.45 A Walk in the Park. 7.15 A Walk in the Park. 7.45 A Walk in the Park. 8.15 A Walk in the Park. 8.45 A Walk 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## LEISURE

## Through a glass darkly

HOW DID the ancients invent glass, glazes and glossiness? Was the technology discovered independently in different places, or did it spread from just a few places in the Near East? How did the first glaziers find the formulae, and learn the recipes for different colours?

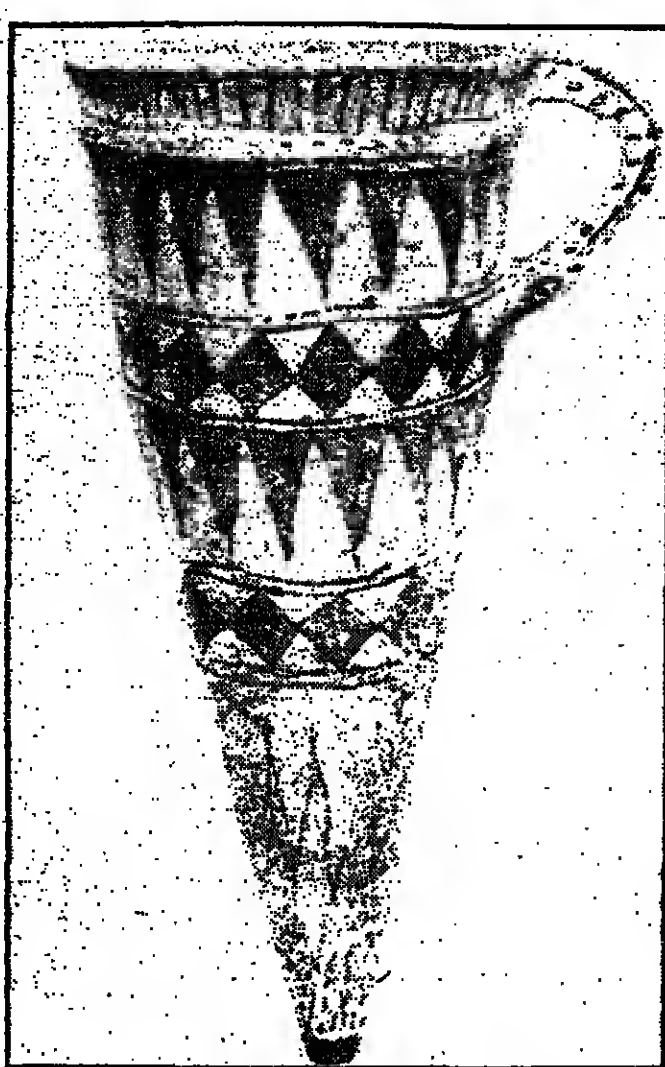
These have been among the themes of a recent conference on early vitreous materials held by the British Museum Research Laboratory. The answers may tell us much of the development of early cultures, and their relations with other cultures, and how inventive or receptive they were. The adoption of a new technology from abroad or the imitation of a foreign shape—perhaps in a different material—may tell us far more about the attitudes of a culture than the finding of several imports.

The general outline of the early history of glazing and glass is fairly sure. Glazing is known back to before 4000 BC in Mesopotamia (Iraq), and at least to the 4th millennium in Egypt, probably as a separate invention. By the time of the 3rd Dynasty (2686-2613 BC) the great Step Pyramid had underground passages lined with bright blue glazed tiles to imitate hanging mazes.

At about the same time glazed objects appeared in Minna Crete—some beads and a bowl. Were these local, or imports from Egypt or elsewhere? We do not know. The beads are best evidence for local manufacture, being very few, and could easily have been acquired in a foreign port or have been a gift to natives. The bowl would be better, out it is disintegrated.

The second millennium until around 1200 BC was the heyday of glazing, with multi-coloured tiles, inlays and vases being added to the repertoire of blue-glazed figurines, beads and vases. It was a heady time of invention, with shiny bowls, trinkets and even 40,000 beads to make a dress spreading glamour and international style around the East Mediterranean.

Before 1500 BC glass appeared in Mesopotamia, marking an exciting improvement on the glazed pieces, since the whole delicate became mottled in manufacture. Sand-core moulds were dipped into the hot mass and then yellow and white threads of glass drawn across the blue ground.



A rhyton, or funnel, for pouring offerings of wine (around 1000 BC)

## ARCHAEOLOGY

GERALD CADOGAN

to make miniature bottles shaped like amphorae or pomegranates that probably held scented oil.

The general collapse of order in the East Mediterranean around 1200 BC did not help the industries, which were producing luxuries for prosperous patrons. But they revived after a few centuries and flourished until Hellenistic and Roman times.

It is not always easy for the archaeologist to translate problems, such as the provenance of a material and the trade routes it may be implied, so that they will make sense to a scientist—or vice versa. If one does try, the gain in understanding is enormous. The surge of archaeological science over the last 20 years leaves one with a deep respect for the inventiveness of ancient man.

The first need is definition,

and agreement on it. Most present-day archaeologists, for instance, that most of the early glazed objects—beads, figurines and small vases—are to be called faience.

The name comes from Faenza in Italy, in the 16th century (AD) a centre for maiolica (earthenware with a lead glaze to which tin oxide was, and is added to produce an opaque white finish which is a ground for coloured designs. Ancient faience is not maiolica since, instead of clay, it has a body of powdered quartz (same combined with an alkali such as plant ash—which is what alkali means in its original analyses) to reproduce the Arabic—or, in Egypt, natron. Natron is a natural soda compound named after the Wadi Natrun north west of Cairo.

Firing to around 900 degrees centigrade led to the forming

of a surface glaze which is clearly different from the body of the material. By adding copper oxide to the mixture, or on the surface, it would turn shiny blue. Blue faience is still made in the Middle East for beads and bowls, especially in Iran.

There were often two firings for faience and for Egyptian blue, a modern name for a related copper compound which is blue throughout. Between firings the materials were ground up and only then modelled by hand or pressed into moulds. One cannot throw them, or glass, on a wheel. Egyptian blue, if fired once, is just a lump of bright blue pigment, which could be abraded to make colour for, say, wall paintings.

The black designs on faience were made with magnesium or iron based paint. The liveliest are found in Egypt, derived from the waters of the Nile. There are bowls with fish swimming among lotus flowers, and hippopotamus figurines with plants on their backs—perhaps to show the animal just below the weeds. Other colours needed other minerals. Lead made yellow.

So we are learning to define faience scientifically. The analyses reveal the demands of the craft, detailing the compounds used, and pointing to the temperature control of a mastery pyrotechnology. One may compare metalworking, needing also heat and trace additives.

There are good arguments, scientific and typological, for local manufacture of beads in Bronze Age Britain. About 360 are known, and 300 are extant. The Devises Museum has several. The rest must be excavated from the records.

For a long time the British beads were thought to be Egyptian. Now neutron activation analysis by Dr Stanley Warren at Bradford shows an unusually high ratio of tin to copper, by contrast with East Mediterranean beads. With the tin from Cornwall that is not surprising. And the shapes of the beads are also different.

How faience making reached Britain, or if it is a local invention, is considerably sophisticated and one much argued and needs an open verdict for the moment. The final test for the analyses is to reproduce the ancient products. Dr Michael Tite showed pieces of Egyptian blue made in the Research Laboratory at the British Museum.

NEVER PLAY golf for money with a sunnied stranger who turns up on the first tee carrying a one iron in his bag.

The sunnied, of course, suggests he has recently been on a golfing sabbatical. Possession of the one iron—a weapon which only the most skillful can use to good effect—will be a much more subtle clue to his real golfing ability.

This valuable piece of advice was given to me recently by a man at the 19th hole who quite unconsciously fitted the description and who had just won two Dunlop 65s (price at least £130 each) at my expense.

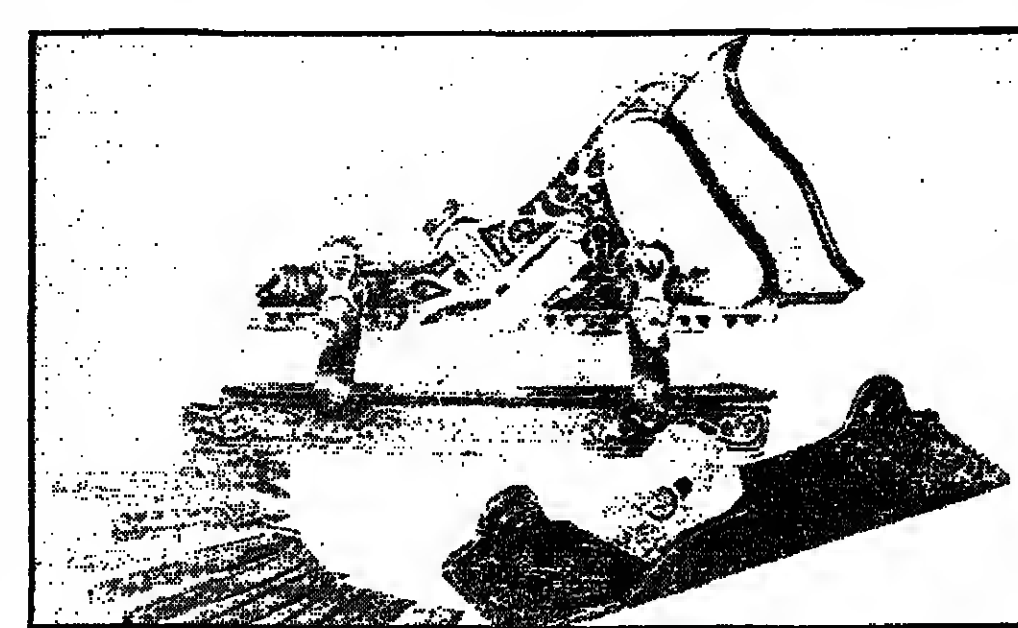
In locker room language such a beginner is sometimes described as a "bandit"—a reference to the fact that his handicap was far less flattering than it might have been. The reason for introducing him in this article is that some believe he has become a much more familiar figure on the golfing landscape since the inception of the "new" handicapping system at the beginning of last year and that the unwary ought increasingly to be on the look-

out for his kind. Given the varying conditions under which golf is played—wind, rain, hangers etc—handicapping inevitably is a relatively inexact science. But it permits something which few other sports can provide, namely a contest between players of widely varying standards on theoretically equal terms.

The key difficulty under any system, however, is how to achieve equity and uniformity among tens of thousands of individuals. The old British method is based, broadly speaking, on taking the best scores which an individual chose to submit.

Unlike its predecessor, moreover, the new system has to be rigidly observed—an obligation made all the more onerous by the descriptive booklet's close resemblance to some of the denser passages of a typical Finance Act.

In essence, if a player puts



Stanley "Miller's Plow" and cutters in "Woodworking Tools" by Christopher Proudfoot and Philip Walker.

## Old saws, plane dealing

THE TOOLS of a workman's trade have been collected for as long as they have been used. Many of today's collectors first acquired them because there were no modern equivalents of quality.

Patina is important. In a plane, black encrustation contributes to its attraction as much as the polished brownish red parts that are constantly handled when the plane is in use.

The rather insipid pinkish-fawn colour of raw beech mellow with age, use and constant applications of linseed oil, colour that is hard to distinguish from mahogany," says Christopher Proudfoot, director of Christie's South Kensington.

He says that although a good patina is desirable, it is not always a sign of great age, any more than a plane looking almost new and unused is necessarily of recent manufacture.

"Many planes that look at first sight to be in little-used condition have had the misfortune to be cleaned. This means that much of the old surface has been removed, and perhaps treated with a coat of varnish."

Such mistaken treatment often occurs when someone finds Uncle Joe's old tool-chest in the garden shed and decides to clean up the contents before

## COLLECTING

JUNE FIELD

selling them. They don't realise that with every stroke of the sanding block they are reducing their desirability."

Christopher Proudfoot and Philip Walker have just published *Woodworking Tools* (Phaidon/Christie, £13), an indispensable guide to introduce the novice as well as the enthusiast to the make up of planes and braces, compasses and calipers, hammers, chisels, saws and turners' fold-downed name for a screwdriver.

"Mark twice, cut once" is an old adage in woodworking. The beauty of many of the marking instruments should be encouragement for anyone to obey the instruction with pleasure, says Proudfoot. He draws attention to the steel blades on British squares which are found in a variety of plain and decorative shapes, the various escutcheon designs on the rosewood or ebony sections making them a particularly worthwhile acquisition.

The greatest scope for a collector is in the field of their handicaps upwards. According to Alan Thirlwell of Farnham Golf Club, who is Secretary to the Council of National Golf Unions, two modifications this year have headed off much of the criticism. One is the creation of the two shot "buffer zone" so that players can return a score up to two shots above their current handicap before upward adjustments take effect. The second was to limit the upward movement to 0.1 for all categories.

Thirlwell rightly points out that there will always be anomalies in any system and wishes to scotch a rumour that the Australians have abandoned the system because it is too complicated.

It seems that we will be working out decimal points for the foreseeable future. There is, perhaps, something in what he said for the James Braid approach. The great man, who was professional at Walton Heath for many years, used to knock members' handicaps two shots immediately if they were impudent enough to beat him in a match. No doubt some of them carried a one iron.

## GOLF

TIMOTHY DICKSON

in a score more than two shots worse than his current "playing" handicap or records a "No return," his exact handicap moves up as a result by 0.1. If he is playing below his playing handicap his exact handicap, "is reduced by an amount per stroke that he was playing below his playing handicap."

This amount depending on his handicap category (if it is currently below 5, the amount is 0.1, between 6 and 12 it is 0.2, between 13 and 20 it is 0.3, and between 21 and 28, the maximum handicap, it is 0.4). See what I mean by the Finance Act?

Let us assume that the Standard Scratch score at mythical Barbados Hill is 72. The SSS is the yardstick

against which handicaps are measured. A seven handicapper who scores 79 is playing exactly to form. If, on the other hand, he shoots 82, 85 or even 102 his exact handicap goes up to 7.1 (though his playing handicap will remain 7 until the next variety reaches 7.5, when it will go up to 8.1).

Applying the same rules, if he goes round in 78 shots he comes down 0.2. If he shoots 77 shots he comes down 0.4 and so on.

By attempting to reflect the current form of a player the new system irritates those of us who enjoy Sunday morning foursomes, play in a few "qualifying" competitions and if the truth be known prefer for our own morale and self respect to have a handicap based on what we know is our best, rather than our average performance. By obliging players to return all qualifying competition cards completed either at their home course or elsewhere, moreover, some say the system encourages untanned strangers to massage

## Beware the one-ironed bandit

## BRIDGE

E. P. C. COTTER

THE FIRST example hand from rubber bridge occurred some years ago, but even now it fits me with shame when I think about it.

♠ J 7 3  
♥ K 6 4  
♦ A 7 6  
♣ 10 5 2

W 10 6 5 2  
E A K 9 4  
♠ 10 6 5 2  
♥ Q 10 7 3  
♦ 9 4 3  
♣ 7 6 4

♠ Q 3  
♥ Q 10 8  
♦ A K Q J 9 5  
♣ A 9 7 4

My partner and I had won one game when, sitting South, I dealt and bid one club, to which North replied with one spade, the correct response.

After East had passed, I rebid two diamonds, a fully justified preference by saying three clubs, but when I tried again with four clubs, he raised me to five. East doubled, a ridiculous double, if ever there was one, and all passed.

West led the spade two to three, King, and Queen, and East returned the two of hearts—that was a pleasant surprise. West won, and switched back to the five of spades, dummy's seven was played, and I ruffed East's nine with the club Knave.

At this stage, if trump broke 2-2, the contract was cold, as my fourth diamond could be ruffed on the table. I cashed the club Ace, and crossed to the eight in dummy, but West discarded a heart. I had a squeeze in mind, but without sufficient thought I led dummy's eight of spades, ruffed in hand, and drew the last trump. There was no squeeze, and the diamond Knave

If I had studied the position with care, I should at trick six have led the spade Knave instead of the eight. East must cover with his Ace, I ruff, and now I have transferred the menace from East to West. Now West is the victim of a spade-diamond squeeze. I cash my last club, throwing a heart from dummy, cash my diamond King, and cross to the Ace. Now the heart King catches West in an automatic squeeze.

At least I realised my mistake in a few minutes.

I was, I am happy to say, more alert in this hand which occurred two weeks ago:

♠ A J 7  
♥ J 4  
♦ Q 10 7 5 3 2  
♣ 10 5

♠ 2  
♥ Q 9 8 2  
♦ K  
♣ A 9 7 4

♠ K Q 9 6 3  
♥ A K 7 5  
♦ A 8  
♣ K 6

I dealt in the South seat, and at a love score bid one spade, North gave a simple raise, and I rebid four spades.

West led the heart two, won by dummy's Knave, and the four was returned to the Ace. I ruffed the heart seven with the seven of trumps, and cashed the Ace and Knave, West discarding a club. I crossed to hand via the diamond Ace, dropping the King on my left. At this point I had eleven tricks—could I conjure up a twelfth?

I drew S's trumps with King and Queen, leaving a five-card position in which West held the heart Queen and four clubs, and East held J 9 6 of diamonds and two clubs. When I cashed my heart King, East threw a diamond, but when I played my last trump, he threw the club Knave.

His last club must be the Queen or the Ace—West could not hold both. I cashed the

## CHESS

LEONARD BARDEN

THE BIENNIAL chess olympiad or world team championship starts tomorrow at Salonica, Greece, with around 100 nations competing in the men's event and some 40 in the women's.

England, sponsored as usual by merchant bankers Duncan Lawrie, are represented in board order by Miles, Nunn, Speelman, Chandler, Mestel, and Short, while the women's team is Jana Miles, Sheila Jackson, Clare Whitehead and Susan Walker. There are 18 rounds of play, a total of 56 games for each team of four, with the finish on December 5.

The absence of Karpov and Kasparov, still locked in their world title match in Moscow, means that the Russians are seriously weakened in the men's contest. The race is more open than for some years, with six countries as obvious contenders: USSR, U.S., Hungary, Yugoslavia, Czechoslovakia, and England.

So far England's best results since the olympiads began in 1927 have been bronze medals that year and in 1976, but there were no Russians either time. Hopes that 1984 could be our year rest on the team's youth—all six are under 30, while Short, the world's youngest GM, is 18—and on their current road form. Six have scored

major individual successes during recent months, notably Miles's victory at Tilburg and Nunn's at Zurich.

England captain David Anderson is a director of Leigh Interests, the Walsall-based waste processors which sponsors the British Congress Grand Prix. Anderson has presided over a decade of steady improvement since he first led the national team in 1972.

In his view, the right approach to winning the olympiad is to aim for a score of "plus 15"—15 more game wins than losses, and an average of 2 1/4 in each match.

The olympiad is run under the Swiss pairing system which effectively means the leading teams meet easy opponents at the start, play their main rivals in the middle rounds and again face weaker sides at the end. Anderson's aim is to achieve around "plus 7" in the early rounds, hold it in the hard matches, ground "plus 7" in the later rounds, hold it in the matches against the Russians and Americans, then go for big winning margins in the final rounds.

Statistics over the years show that gold medal teams always have at least two or three players scoring high percentages—certainly over 75, probably over 80. Even without Karpov and Kasparov, the Soviets have an advantage in that three of their likely team, Tal, Vaganian and Belyavsky, are noted for ability to crush tournaments of weaker opponents by wide distances.

Among England players Mestel had a run of brilliant wins in last year's European championship, and our prospects may depend on whether he and the other lower boards

can produce similar sustained peak form.

Olympiad history is against West Europeans: gold medalists in the previous 25 contests are USSR 14, U.S. 15, Hungary 3, Germany, Poland and Yugoslavia 1 each. This domination by east Europe and the U.S. was broken only in the bizarre circumstances of 1938 when war broke out during the Buenos Aires Olympiad. While Germany and Poland battled for first place.

A Pole blundered a winning position on September 1 as the Nazi air force bombed Warsaw, and the Germans took the Hamilton Russell trophy by half a point.

A British olympiad success against a reigning world champion: Whitla: J. Penrose. Black: M. Tal.

Benoni (Leipzig 1960).

1 P-Q4, N-KB3; 2 P-QB4, P-K3; 3 N-QB3, P-B4; 4 P-Q5, P-P3; 5 P-P3, P-Q3; 6 P-K4, P-KN3; 7 P-Q3, B-N2; 8 KN-K2, O-O; 9 O-O, P-QR2; 10 P-QR4, Q-B2; 11 P-R3, QN-Q2; 12 P-B4, R-K1?

Penrose had spent that morning preparing his variation from an earlier 1960 game Ojanen-Korea. Tal was surprised and this error weakens his KB2; better R-N1.

13 N-N3, P-B5; 14 B-B2, N-B4; 15 O-B3, KN-Q2; 16 B-K3, P-QN4; 17 P-P3, R-N1; 18 Q-B2, P-P3; 19 P-K5, P-P3; 20 P-B5!

Better than 20 P-P3, R-B1 when White's pawns become weak. Now White settles a knight at K4 which, allied to his attack from the KB file, is soon decisive.

20... B-N2; 21 QR-QE, B-QR1; 22 QN-K4, N-R5; 23 BxN, P-K3; 24 P-P3, B-P3?

Losing a piece, but if P-B3; 23 P-P3, KxP; 24 N-R5 gives a winning attack.

## Tales from a highland clearance

## COUNTRY NOTES

JOHN CHERRINGTON

I NEVER REALLY believed those who told me that the main pleasure they received from fishing was the fact that the sport took them to the most beautiful places.

But now I have joined that club. I spent a week last October trying in vain to catch a salmon on a steadily rising river. But I went through the monotonous, casting automatically into the flood, which, once you have got the action right, gives you plenty of scope for observing the surroundings and thinking of something else.

On the other bank of this west coast river are the remains of a crofting village. Some of the stone-walled cabins are still standing. The original thatch has gone and been replaced with rusty iron sheets. None of them is lived in now. Those families still farming have more modern two-storey houses built between the wars and the old cabins are used for storage or housing animals.

At one time, these areas were very thickly populated. In the late 18th century, sheep were brought to many parts of the highlands, and the inhabitants forcibly evicted if they refused to go quietly. It was a cruel period and still spoken of with great bitterness.

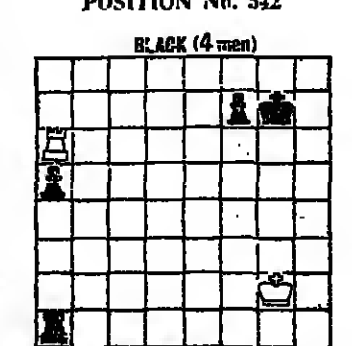
The sheep have been blamed for crimes other than the evictions. Originally, we are told, the highlands were covered with forest, a mixture of Scots pine, oak and other trees, of which only small areas remain. They were felled for fuel and timber over the centuries and would generally be expected to regenerate from seed. But the sheep, by grazing away as they do at every green thing, prevented that and left only the brown grass and the heather, which give the highland hills and mountains their greatest attraction. I love to see the great sweeps of hill and mountain and resent the encroachment of the new pine forests.

These trees are native to the country, but the alien rhododendron is spreading remorselessly wherever it gets the chance. Originally, I suppose, it escaped from some rich man's garden, where it had been planted as a curiosity. It provides colour in June and thickets of green among the autumn and winter woodlands.

There is not a great deal of bird life by the river. A few buzzards mew over the valley woods. Every now and then, a heron flaps sedately up or down stream and there are mergansers, fish-eating ducks, which move very fast indeed, as if every man's hand is against them. As indeed is every ghillie's who values his fish. On the water itself are dippers about the size of a small blackbird, which, according to a film I have seen, can walk not on but underneath the water.

Last but not least, the hooded crows wait to share my sandwich. The hoddie is a native of Scotland. Why are these black and grey crows never seen south of the border?

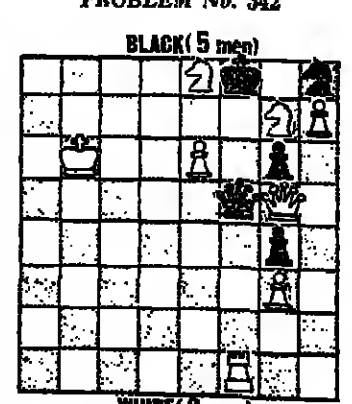
## POSITION No. 342



25 Q-B7, ch. K-R1; 26 N-QB3, Q-R2; 27 QxN, QxQ; 28 NxQ and White won; Tal resigned on move 39.

R. Byrne v Christiansen, U.S. championship 1984. White (to move) resigned here, but many spectators could not see why. What is Black's best winning plan?

## PROBLEM No. 342



White mates in two moves, against any defence (by F. van Warden). When published earlier, many solvers opted for the wrong solution or gave up after an hour or more.



## FINANCIAL TIMES

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Saturday November 17 1984

## Form versus substance

THE TWO dominant concerns of British financial markets this week, the Government's Autumn Economic Statement and the long-running miners' strike, illustrated in different ways a British obsession with the contrast between form—the way things appear—and substance—the underlying reality. Mr Nigel Lawson, the Chancellor of the Exchequer, went to some pains to present austerous-sounding spending projections which discomfited some of his parliamentary colleagues but the substance was much less severe.

For his part, as some miners returned to work, Mr Arthur Scargill tried desperately to maintain that the substance of his dispute still corresponds with the form he likes to project—a fight to save jobs. Both Mr Lawson and Mr Scargill found difficulty in persuading all of their traditional followers of the merit of their tough lines.

Mr Arthur Scargill, it must be said, has never come close to persuading the general public to join his holy crusade against capitalism—although he does seem to be attracting some converts from the Church of England. The drift back to work is by no means yet the flood which would herald an early end to the dispute, and it has been partly stimulated by the coal board's carrot of a Christmas bonus, but it does suggest the erosion of Mr Scargill's almost hypnotic control over his fellow miners. The stark facts of the strike—failure to hold a ballot, guaranteed jobs for miners who want them and exceptionally generous redundancy terms for those who do not—increasingly shaking the confidence of striking miners and of TUC, Labour Party and Church leaders who still see room for mediation.

If the week was an uphill struggle for Mr Scargill, it cannot have been much easier for the Chancellor, Mr Lawson, to be fair, is trying to lead only one group—his fellow miners. The Chancellor faces a trickier balancing act: he must reckon with at least four different interest groups—Cabinet colleagues, the financial markets, leading industrialists and Tory backbenchers—all of whom are making different demands. To date, the Chancellor has concentrated on pleasing the markets and to a lesser extent industrialists. To his colleagues on front and backbench alike he has tended to turn a deaf ear.

The dilemma for Mr Lawson, as the autumn statement so clearly underlined, is that he cannot satisfy everyone at once. The Chancellor's dilemma is to take up the expectations of businessmen: the Treasury's latest forecast is remarkable only because it is more optimistic than the average of independent

forecasters on growth, consumer spending, inflation and unemployment. (If the Government's "assumption" is any guide, Mr Lawson knows that Britain is a nation of gloomsters and that as fast as the Treasury forecasts the future, the Central Statistical Office, in fine Orwellian style, rewrites the past, telling us too late for it to matter that things were better than we remember them.)

Conquering up the ailing spirit of entrepreneurs is vitally important but it does test credibility elsewhere. The Chancellor is obliged to forecast substantial real earnings growth in 1985 to make plausible his assertion that consumer spending will underpin rapid growth next year. But, on Mr Lawson's own economics, a forecast of a significant jump in real wages in 1985 throws doubt on the wisdom of the assumption of static unemployment. This difficulty pales into insignificance, however, when contrasted with the problems Mr Lawson faces over the presentation of figures on public spending and borrowing.

**Money supply**  
Mr Lawson's image as a stern fiscal taskmaster is beginning to look less convincing. The markets know full well that planned public spending in 1985-86 is being held down only with the help of fudges, including higher sales of assets and council houses (really ways of financing spending) and optimistic financial limits for nationalised industries. More important, they know that holding down plans is not the same as holding down actual spending: in each of the past four years spending has overshot plans by about £2bn.

If only Parliament were held in secret, Mr Lawson might be tempted to claim credit in the House for some covert refutation—without upsetting the markets outside. Just as Ministers now point out that the Government spends more on the National Health Service than the previous Labour administration, the Chancellor might quietly remind them that public spending has risen in real terms since 1979-80 and that the money supply has grown quite fast even allowing for inflation. The Bank of England is squaring rapid credit growth with its sterling M3 target only by swapping gifts for commercial bills in a big way.

The form of Mr Lawson's policies is more severe than their underlying substance. However, since markets seem increasingly to be tumbling the creative accounting which opened up the gap in the first place, the wisdom of the Chancellor's presentation looks more doubtful. There is the added disadvantage that Mr Lawson's critics propose a relaxation of policy which they might not support were they better informed of the true fiscal stance.



Day of decision  
draws near

## Pros and cons of BT

By Clive Wolman  
and George Graham

THE LARGEST share sale is reaching its climax, and you have until November 28 to decide whether to buy shares in British Telecom.

In its efforts to make the shares more attractive, the Government has offered incentives in the form of vouchers to pay for your telephone bill or bonus shares; so the investor has to decide not just whether to buy, but how much to buy and which perks to choose.

The decision tree on this page is designed to simplify these problems. It goes through the choices to be made to ensure the highest possible return on an investment. But it is wise to buy British Telecom shares at all.

Here are some of the questions to be considered before sending in an application. How safe are British Telecom shares? Stockbrokers are treating the company as virtually a utility, because of its monopoly position in the UK telephone market. They view it as a low-risk share and its safety is increased still further by the backing of the Government, which will continue to hold 48.5 per cent of the company's ordinary share capital.

The major long-term risk is a political one. The Labour Party is committed to renationalising British Telecom, paying only the original purchase price to shareholders. As the next election approaches, greater nervousness can be expected, particularly among foreign investors and the price could fall substantially.

Moreover, however optimistic investors may be about British Telecom's prospects, it would still be too risky to tie up too much capital in one company for three years.

The decision tree assumes you should invest no more than 10



per cent of your "liquid" assets, but obviously if you are less confident about British Telecom's future a lower investment ceiling would be advisable.

Liquid assets exclude your home, insurance policies and pension rights but include other shares, unit trusts, Government securities, National Savings, building society accounts—and any other assets to which you have access and which you can cash in with ease.

Is BT a good choice for someone buying shares for the first time?

As a virtual utility with a low level of risk it is a good first share, and it is not necessarily disastrous if it is the only share you hold. It is preferable, however, for it to be teamed with other shares and with other more stable investments such as Government securities or building societies.

Although you can turn the shares into cash at any time, you should have other sources of money so as to avoid having to sell when the share price is low. You may also feel locked into the investment by the perks, because it would be undesirable to sell your shares shortly before a qualifying date for vouchers or bonus shares. The perks are not transferable.

so the resale value of the shares is substantially lower than the value to the original buyer.

What are the prospects for growth?

Profits have grown at an average of 23 per cent a year since British Telecom split from the Post Office, and its directors forecast a profit of £1.35bn this year. But the company is compelled by law to keep its inland service prices changes three points below the rate of inflation, and these make up about 35 per cent of its turnover.

What income will I get from the shares?

BT expects to pay a dividend of 3.5p per share net of basic rate tax for the remaining months of its business year, which ends on March 31. This means it will be giving a gross return of around 7.1 per cent, nearly half as much again as the average for companies in the FT All Share Index.

Will I receive all the shares?

Two months ago, the question was yes certainly. The problem then was where investors would find the more than £2.9bn that will be raised. Now the issue seems almost certain to be healthily over-subscribed. It is probable that private

investors will get first crack of the whip, ahead of institutions and foreign buyers. But there is no guarantee that you will get all the shares you apply for. You might receive only a proportion, and this could bring your holding below one of the thresholds for receiving extra telephone bill vouchers.

Will the share price go up?

There is a good chance that it will. At least in the short term, institutional investors are likely to buy the shares, if for no other reason than that British Telecom will immediately represent nearly 1 per cent of the market capitalisation of the FT All Share Index.

Pension fund managers in particular have tended, through innate caution and through a desire not to be seen to perform worse than this yardstick, to match their investments closely to the components of the index. But the price could still move quite sharply up and down, despite this institutional support.

Why should it fluctuate sharply?

In the first place, investors will only have to pay 40 per cent of the value of their shares immediately, with a further 30 per cent due in June next year and the final slice in April 1986. While this feature is undoubtedly attractive to the

investor, the partly-paid form of the shares will exaggerate any movements in the price.

Second, the high income predicted from the shares will lead to sharp price adjustments around dividend dates. The half-yearly distribution of telephone bill vouchers will only multiply this effect.

Third, the programme of perks ends in 1987, so the value of shares to investors who have held them from the start will drop then, just as the approaching general election brings the possibility of renationalisation to the fore.

What can I do to safeguard against this?

If you are prepared to use traded options, you can eliminate all risk of a fall in the British Telecom share price. But it would also mean missing out on any possible gains in the share price over the three years. For more details on how to use options see page 8.

Should I choose telephone bill vouchers or bonus shares?

The vouchers offer extremely high returns in the short term, and are especially attractive to higher rate taxpayers because they are free of income tax, though they will reduce the basic value of your shares for

capital gains tax purposes. Bonus shares could offer even higher returns if the British Telecom share price increases over the next three years, although the issue of the new shares will result in an effective dilution of the share capital, so the share price could fall then. They are also offered on investment up to £5,000, where vouchers are given only up to £3,000. For more details see page 8.

How long should I hold the shares for?

The highest percentage returns are achieved by buying £500 worth of shares and selling them in August next year, but this does not, of course, mean that you would necessarily be better off putting your money anywhere else. If you have chosen the bonus share option you will lose put if you sell before November 30, 1987.

One other date to bear in mind is December 31, 1986. Until then, the Government has arranged for you to be able to buy and sell British Telecom shares through a stockbroker in parcels up to £800 for £5.10, well below normal Stock Exchange commission rates. After that the cost of selling a small number of shares could well wipe out any gains you have made in the share price.

## University challenge

From the President-Elect, Secondary Heads Association.

Sir—Michael Dixon's article "University Challenge" (November 10) suggests that Oxford's planned reform of its admissions procedure is intended to promote social equality by making entry easier for state-school applicants, and by abolishing the seventh term exam which was alleged to favour independent schools.

Autumn 1984 sees the first stage of the new scheme—there is no seventh term exam this month for Oxford entry. However, attracted an extra 900 independent school candidates, while 400 fewer state school candidates have applied this year than applied for entry in 1983.

There are many of us in the state schools who believe that the fourth term is the wrong exam at the wrong time. It disrupts the autumn terms of the second year sixth when the academic momentum in the longest term of the school year can least do with interruption. It involves success and failure for the academic cream of the school by the beginning of January—six months before "A" levels. The successful know they have only to get 2 As at "A" level to complete their requirements, so they can afford to give up the unsuccessful have to pick up the pieces of their shattered morale and get into the mode for working again for their "A" level targets.

The Cambridge proposals for an exam in the summer term are far more attractive to schools. Candidates will have the benefit of the full "A" level course instead of 34 terms as favoured by Oxford; the vital autumn term in the second year sixth will not suffer interruption and candidates will have the additional maturity that

taking the exams in the summer, and we in the schools can vouch for the difference that period brings.

This Association and Head Masters' Conference have encouraged Cambridge to find a sixth term solution, and it is to be hoped that when it does, Oxford will be willing to realise the wisdom of that route and will follow suit.

R. P. Brown,  
Royal Grammar School,  
High Wycombe, Bucks.

## Confusion over plutonium

From Dr D. Lowry

Sir—May I be permitted to clarify two matters arising from your report (early editions, November 10) of the disagreement between the Central Electricity Generating Board and Campaign for Nuclear Disarmament over the past use of CEBG plutonium?

Your special correspondent writes that CND "claims" it had a tape recording of an interview with Lord Hinton of Bankside. There is no doubt in this matter. I recorded an interview with Lord Hinton on January 19 1983 at his office at Millbank, London. Extracts were played to a Press conference launching the CND evidence on October 8. A shorter extract was played on the BBC radio on November 10. Sir Frank Layfield, the Sizewell Inquiry Inspector, was twice given the offer to hear the relevant tapes, during CND's evidence last week. He twice declined.

Mr Baker, for the CEBG, claims that CND kept the tape secret for 22 months. This is a proper use of the word "claim". It is also untrue. CND was not in a position to divulge the contents of the tape recording as it did not own the tape. The interview was made as part of research done under the auspices of the energy research group at the Open University. For CND in have used the Hinton "Millbank" tapes before permission

## Letters to the Editor

in have stolen them. They are, however, now public. The most important matter is to ascertain the truth about the past use of CEBG plutonium, as confusion currently reigns.

So far, the CEBG has provided "assurances" but no evidence to the Sizewell inquiry or in the public on this matter. As you reported (November 9) Sir Frank Layfield told the Sizewell Inquiry he was having difficulty in reaching a judgement on plutonium evidence because of lack of information from the CEBG on the matter.

David Lowry,  
Open University,  
Wilton Hall,  
Milton Keynes, Bucks.

## British Rail architecture

From Mr B. Knibbs

Sir—The article by Gillian Darley (November 8) on the architectural legacy of British Rail was an excellent example of journalistic encapsulation of a convoluted problem inherent in the need to maintain a balance between conservationist aspirations and the needs of the business.

There is only one significant item which would benefit by a gloss. She refers to the Denmark Hill Station project as one where the "use was not confirmed until well into the building programme". The converse of this statement is correct. As Director-Environment at the time it fell to me to make it abundantly clear that no financial resources of the Board would be made available unless and until it was

ficial use for the restored pavilion. Certainly the Historic Buildings Council would not have been prepared to give such generous grant aid in this project without such assurance. Bernard Kaukas,  
13, Lymington Road, W3.

## Portable pensions

From Mr R. Naze

Sir—The damp results of the Fowler effort to solve the early-leaver problem is a classic example of what might have been expected when high ideals clash with economic practicalities in an environment of rather vague knowledge of the up-to-date facts.

Few of us were unsympathetic with the effort to remove the early-leaver problem and most of us were aware that any solution must ultimately increase the costs of pension provision.

What I believe was little perceived in the heat of the battle, certainly by the "pro-Fowlerites" if I may use that term, is that most of the early-leaver problem, so brightly (and rightly) illustrated in the Press, was contained in substantial accumulations of past service for which retrospective legislation would really have been required. As far as recent and future benefits of early leavers were concerned, not one but two main statutory elements of protection were already in force or in the pipeline. I refer of course to the provisions of the 1978 Pensions Act which initiated the protection of a significant portion of post 1978 benefits and secondly the impending legislation to give a minimum 5 per

## Product life cycles

From Mr H. Stewart

Sir—The views of Rex van Rossum in his pronouncement (August 23) that product life cycles are dead and of Philip Middleton in his defence of life cycles (November 12) appear to be irreconcilable.

There is one element which is missing in their arguments, which would enable both to be supported, that of market saturation. Rex van Rossum's examples of products that have defied the life cycle include Persil, Kellogg's Corn Flakes and Coca-Cola, all of which are consumed regularly for which the replacement cycle is very short, i.e. there is a continuing stable market where saturation is of limited relevance since the product is generally sold to existing customers. Philip Middleton on the other

examples in support of the life cycle, such as pocket calculators, since he is generally referring to products with a replacement cycle of several years whose market therefore comprises largely new customers. In this type of market, the progress to saturation is one of the key determinants of market growth and competitive pressure.

The conclusion is therefore that for products which are consumed frequently, with regular replacement, i.e. "consumption products", market saturation is a minor factor and the product life cycle has limited application. In "capital products" markets where saturation is fundamental, a product life cycle is valid basis for analysis.

H. J. Stewart,  
75, Mysore Road, S.W.11.

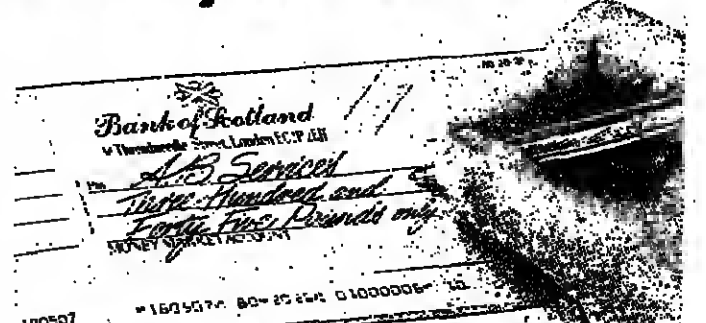
## Too secret too long

From Mr Chapman Pincher

Sir—One of the penalties for having written such a long and detailed book as "Too Secret Too Long" is that reviewers cannot be expected to read it all carefully. Clearly your reviewer, Anthony Verrier (November 10) has not done so. Otherwise he could not sensibly claim that I provide no evidence of Sir Roger Hollis's Communist associations in China and that I have placed reliance on an out of date book.

In fact I supply detailed evidence of Hollis's association with a formidable leader of world revolution called Arthur Ewert. This information did not arise from any book but from a former MI5 officer concerned with the investigations into Hollis's loyalty. I am assured that it is confirmed in the long private report on "The security of the United Kingdom against the assault of the Russian Intelligence Service" prepared by Peter Wright, formerly of MI5. The report is currently with the Prime Minister and may be published by Mr Wright. Chapman Pincher,  
16, Church Street,  
Kimbury.

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# BRITISH BROADCASTING

## The fight to shape the future

By Raymond Snoddy

BRITAIN'S broadcasters are getting down to a series of elaborate political games and the stakes are high. In the next few months political, commercial and fiscal decisions will be taken which will have a profound influence on the shape of British broadcasting to the end of the decade.

At stake will be the health of a system which is often claimed to be, and sometimes is, the best in the world.

On Thursday the BBC submitted its case for a big rise in its television licence fee for the three-year period starting next March. Peter Marwick, Mitchell, the accountants, are also hard at work on the "value for money" inquiry into the BBC requested by Mr. Leon Brittan, the Home Secretary. That will form an important part of the negotiations.

At Granada Television, Mr. Andrew Quinn, general manager, is finalising a business plan for the direct broadcasting by satellite (DBS) project. The plan is due to be completed soon and then the BBC, the 13 ITV companies and five non-broadcasting groups led by Thorn-EMI will have to decide whether to invest around £660m to produce three new channels of TV from space.

A Joint Home Office and Treasury review (with independent representation) on the future of the levy on ITV profits is collecting evidence. The ITV companies fear that the findings of the Whitehall Levy Review Group will change ITV's taxation structure and increase the tax burden on the system.

In the face of these three issues, all of which are interconnected in complex ways, it is hardly surprising that the signs of strain are starting to show in broadcasting boardrooms. The lobbying is becoming intense even by the standards of an industry which knows how to bend a minister's ear.

This week it is the apparently arcane issue of the method of taxing ITV companies which has leapt to the forefront. Why should the coming of the English be limited from ITV whose advertising revenues have grown as if there were no recession, which has consistently been touting the BBC in the ratings and has 13 of the 19 nominations for international Emmy awards in New York next week?

The issue can be simply stated. The Treasury believes that the present tax of 66.7 per cent on profits after a "free



A scene from Jewel in the Crown—the quality money can buy

slice" of £650,000 or 2.8 per cent of profits, whichever is the greater, may encourage inefficiency and overmanning. Broadcasters, so the argument goes, are encouraged to be prodigal because if they are not the money will go to the Chancellor anyway.

Programme makers counter by saying the system of high marginal taxes encourages the making of costly high risk, high quality programmes which would not be made if tax were deducted at source from revenue.

The issue was symbolised in an exchange between a Treasury official and Mr. David Plowright, chairman of the Independent TV Companies Association and managing director of Granada, when the companies gave evidence to the review earlier this month.

Could not a change in the levy make it possible to "make more for less?" said the Treasury.

After denouncing such a simplistic income-orientated approach to the making of quality TV, Mr. Plowright added: "We probably could have made Jewel in the Crown in the studio in Manchester with a painted backdrop but I don't think it would have been as good as sending 88 people to India."

The ITV case is that in the high risk business of programme making the high marginal rate of levy can be an incentive to programme invest-

ment. With the present profit-based system the risk was shared between the Treasury and ITV.

"In the case of a revenue-based system there was no risk to the Treasury, but the likelihood of much damage to the industry."

But how, asked the review chairman, a senior Home Office official, could the present structure be "an incentive to spend for praiseworthy purposes, but not also an incentive to pursue other, less praiseworthy activities?"

ITV executives fear the review may be heading towards a mixed system—part revenue-based, part profit-based.

This they oppose on the grounds that it would be possible to pay a mixed levy even in a loss-making year; that profitability in television is particularly sensitive to changes in revenue; and that the mixed system would start an inexorable slide towards a fully revenue-based system.

The civil servants have been keen to emphasise that the present exercise is "revenue neutral"—designed to raise no more than the £50m in levy that the ITV system will probably pay this year. "But they add, ominously, that setting the rate of a particular tax is of course a material function."

"Any change to the financial structure of the ITV system that imposes further inhibition

or penalty at a time of significant technological advance and gathering competition could lead to long-term damage to the whole ecology of British broadcasting," say the ITV companies in their submission to the Home Office.

Profit margins which used to run at over 20 per cent have been halved by the cost of setting up Channel 4 according to the companies. Further cuts could damage export potential and prospects for more jobs.

There are fears that, at least in some ministerial minds, a link is being made between the financial state of the BBC and the taxation of ITV companies. If the Government, so the theory goes, is unable to give the BBC what it believes it needs for fear of the electoral unpopularity of a licence fee of around £87 a year, would not it be near to clobbering ITV too to restore the balance?

"There should be no thought of using the financial circumstances of the BBC to penalise ITV. In the process something very good about British industry could be destroyed."

There is little sign of such a "conspiracy" in the minds of the Government, but the fact the issue has been raised in such dramatic terms demonstrates the sensitivities of all concerned.

One other connection is much more explicit and direct. It is the link between ITV's investment in DBS—around £200m for their 30 per cent stake—and any move which would increase ITV's taxation difficulties.

The levy review is expected to report in January or February. Minor adjustments could be made by order, moderate changes could be incorporated in next year's Finance Act, but radical change would require legislation.

It seems very unlikely that the boards of ITV companies will feel able to authorise one of the most speculative ventures they are ever likely to make without knowing what their return will be in future. The issue could delay even further a final decision on DBS.

But British broadcasting is going to be spared one big uncertainty, at least for the foreseeable future. The Government is paying little attention to the lobbying of the advertising industry in try to get the BBC to take advertisements.

## Halifax Abbey National Nationwide Alliance Leicester

### Building societies

## The marketing men set a sizzling pace

By Godfrey Hodgson

THE MERGER between the Leicester and the Alliance Building Societies announced this week not only creates the fourth biggest building society in the country, it reflects the hectic pace of change that over the past 20 years has transformed a conservative, provincial industry with its roots in Victorian self-help into a sophisticated sector of the financial services market. It also pinpoints the importance of marketing, and more specifically of advertising, in that development.

Mr. Scott Durward, chief general manager of the Leicester, recalls that 15 years ago building societies were opening new branches while banks were closing many of theirs. Often the first change a building society made to a former bank branch was to rip out the granite walls and replace them with plate glass. Local conservationists were annoyed, but the marketing men back at head office were delighted with the result.

Both the Alliance and the Leicester, like the Bradford and Bingley, belong to an aggressive pack of growing medium-sized societies that have relied heavily on television advertising as they chase the leaders. The Leicester spends more on TV in proportion to its assets (see table) than any other society—relatively, almost four times as much as the Halifax, the biggest in Britain.

The merger also highlights the new generation heading the building societies, in a world where savings instruments are marketed like consumer products and a dramatic tellers are replacing mahogany counters.

There are still chief executives of building societies who left school at 15 and worked their way to the top of their local societies. Mr. Herbert Walden, of the Heart of Epsom, this year's chairman of the Building Societies Association, is one: so is Mr. Cyril English, chief general manager of the Nationwide. In the big societies, however, they have been outnumbered for some time by professionals, either solicitors or accountants, many of them graduates from middle class backgrounds.

Mr. John Spalding, chief general manager of the Halifax, is a solicitor. Mr. Clive Thornton, who was chief executive of the second biggest, the Abbey National, until he moved to the Daily Mirror, is a solicitor, too. Mr. Peter Hemmingsway, of the Leeds, is an accountant; so is Mr. Alan Cumming, of the Woolwich.

Of the parties to the merger, Mr. Ray Cox of the Alliance was a management consultant who in 1964 was called in to cut management expenses and then asked to stay on as boss. Mr. Durward, head of the Leicester, is a marketing man who started with Imperial Tobacco, then went to the Cheltenham and Gloucester in 1967 and moved to the Leicester in 1973.

The first marketing man in a top building society job was Mr. Joe Bradley, who spent ten years at Unilever before going to the Nationwide in 1972, then moved to be chief executive at Town and Country, the 20th highest society. Mr. Malcolm Hughes, the present marketing boss at the Nationwide, was head of marketing at Fine Fare. Mr. Richard Lacey, who runs the Birmingham and Bridgewater, is a marketing man, and so is Mr. Peter Birch, who was managing director of Gillette before he took over from Mr. Thornton at the Abbey National.

"You don't need to have a marketing background," says Mr. Tony Stoughton-Harris of the Anglia, an accountant. He con-

cedes that there has been a change at the top. Mr. Hughes though thinks more changes are on the way and that the marketing men's domination will be challenged by computer experts.

"The machines run building societies," he says.

But the guard has not changed yet. Marketing is still essential, even though strategy has shifted several times since the 1960s, when building societies first began to compete aggressively for savings. Each phase has involved both advertising and "below-the-line" marketing expenditure. The first phase was the expansion into new branches.

Next, in the middle 1970s the emphasis shifted to devising new products where once there was only one kind of mortgage for all borrowers and a single share account for all lenders. Since then the societies have diversified, first into term shares, then into a variety of financial services. The Alliance, for example, has the best cheque account; the Leicester its Leicesters card.

This diversification will speed

up after new building society legislation comes into force. That is expected in 1987, though Mr. Durward speaks for many in the industry when he insists that "the last thing I want to do is to replicate a bank, with all its problems."

More recently the societies started to diversify their mortgage products as well, with differential rates and schemes for special categories of borrowers. In 1981 they moved into a phase of fierce competition, including rates. The latest signs are that they are ready to draw their horses in a little and last week's rate change was arrived at by agreement. "We have just come through a period of beserk competition," says Mr. Hughes of the Nationwide. He believes that the competition will shift from savings to mortgages and points out that the Leeds is now advertising mortgages on TV.

Advertising campaigns have followed these broad phases of marketing strategy. The Bradford and Bingley, "Mr. Bradford and Bingley" campaign set the pace and achieved 74 per cent recognition among adults. The Nationwide at one time gave up Press advertising entirely in favour of TV. With the Woolwich TV and achieved a 40 per cent recognition rate. Now, it has switched out of TV and back to the press.

With the exception of the Halifax, the Big Five have been switching their "spend" from TV to the Press. Even including the Halifax, the five now devote 92 per cent of their advertising budget to the Press. The shift from TV began late last year and the crossover came in February.

While TV advertising is aimed at establishing a society's image in the public's mind, it needs to explain its complex range of rates and products and Press advertising can do that more effectively.

So while the giant societies have switched back from TV to Press, those ambitious to catch up with them like the Alliance and the Leicester, now spend about 60 per cent of their advertising budgets on TV.

Many advertising account executives believe that building society spending may have peaked. After years of asset growth at 20 per cent and more a year with fierce competition, the industry now has to face complex new processes of change, deregulation under new legislation, new technology and multiplying financial products. Perhaps the 50-50 split between TV and Press advertising is at last in need of a little rest.

### WHERE THE PROMOTION MONEY GOES

Advertising	Market share	spending £m*	TV £m	Press £m	Ratio TV:Press	Ratio of ads to assets
Building Society						
Halifax	19	11.3	6.4	4.9	56.44	0.052
Abbey National	16	7.9	2.5	5.4	32.68	0.057
Nationwide	9	5.4	1.2	4.4	22.78	0.064
Leeds	6	5.0	1.4	3.6	28.72	0.118
Woolwich	5	4.2	1.6	2.6	38.62	0.075
Alliance	3	2.8	1.7	1.1	62.28	0.085
Bradford & Bingley	3	4.3	3.1	1.2	71.29	1.175
Leicester	3	3.3	1.9	1.4	59.41	0.200

\* First nine months of 1984.

Source: FT estimates

## Weekend Brief

### Oh what a tangled web

WHEN A claimant at a Department of Health and Social Security office asks for help with a funeral, the official reaches for the Supplementary Benefits Procedure Manual and reads: "(1) Establish the balance of expenditure left after deducting from the total expenditure the amount of any sums appropriate under S7141 (1) (5); (2) Deduct the cost of the responsible member's flowers; (3) Divide the balance remaining by the number of surviving close members."

A quarter of those eligible for Supplementary Benefit do not take it up and it is easy to see why. By the time the DSS official has divided by the number of surviving close members, the claimant must be ready for his own funeral, quite apart from his late relative's.

The slight adjustments made by the Chancellor this week to the benefits payments do not affect the extremely low level of the basic amount received by an individual. Every extra item needed by a claimant rocks his financial boat to the point of swamping. Some of this unforseen expenditure is catered

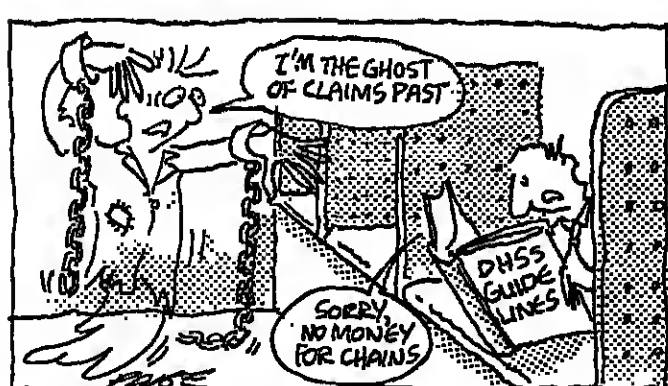
for, according to a set of often bizarre regulations.

Death is one such item; the DSS runs to the cost of a plain coffin and also of "any additional expenses arising from a requirement of the religious faith of the deceased, not in excess of £75" (to quote The Low Relating to Supplementary Benefits, a hefty legal volume not quite within the price range of families actually on Supplementary Benefit).

Growth, unfortunately, is not one such item. An additional payment for clothing can only be made when "the need has arisen other than by normal wear and tear." This is defined as ruling out payments for clothes outgrown and worn out. If a child's trousers are ripped by a fall from a tree, that counts as accidental damage and the cost is refunded. If the child merely slides down the tree, and the trousers are ripped, that is normal wear and tear; no refund is made.

If a member of an "assessment unit" (i.e. family, as in "The assessment unit that prays together, stays together") suddenly pulls out, the unit is split and the assessment unit is split. The assessment unit is split into the assessment unit and the assessment unit. The assessment unit is split into the assessment unit and the assessment unit.

Let it appear that Scrooge's spiritual heirs have taken over the running of the Welfare State, it is only fair to mention that special consideration is given to "a raincoat for a bronchitic whose existing topcoat does not keep him dry."



Furthermore, officials will not necessarily say no to "an extra pullover for a person with tuberculosis."

Generous to a fault, indeed. The Low Relating to Supplementary Benefits is equally charitable when it is prepared to disregard, in computing the earnings of a claimant, "the cost, up to 15 pence, of each meal taken during the hours of employment." Fifteen whole pence! That must take care of a substantial portion of the cheese in a cheese sandwich.

Yet another kind-hearted gesture lies in the DSS's willingness to forget about earnings received by "a person engaged in the mugging or launching of a lifeboat."

Furthermore, not just a bottle-water bottle, but a "covered hot-water bottle" is deemed to be essential although only "where a member of the assessment unit is elderly, or infirm." Clearly, we as a nation cannot squander hot-water bottles on any Tom, Dick or Harry claiming to have cold feet.

Although the two tortuous volumes should be consulted by the average assessment-unit-in-the-street, they are not aimed at an audience of claimants. The Supplementary Benefits Commission does its best to be comprehensible, but the Byzantine regulations often defeat its intentions. Conspicuously so in the case of the formula for paying off debts for fuel consumption:  $DX(Q-4+Q-3+Q-2+Q-1)$

where "S" = the difference between the charge that was estimated at the beginning of the six month period and the actual charge during the period.

Supplementary questions abound. Whatever a claimant makes of that, one thing becomes immediately obvious to him. Although it is hard to find adequately paid work, it is even more complicated to be without it.

## Good news for pandas

WHAT IS the interest of the great and the good of the City of London in an obscure forest area in Tanzania?

The great and the good themselves seem to know, for they turned out in force for a fund-raising dinner to help the World Wildlife Fund work in the Usambara, Uzungu and Uluwatu mountains.

The gathering—which raised £65,000—was the first tangible sign of a new emphasis by the Fund on raising money from business.

The man behind the policy is Mr. Tim Walker, recently elected chairman of the WWF in Britain who is a director of the fund management company Henderson Administration. At 42, the organisation's youngest-ever chairman, he has some novel ideas.

Essentially his strategy is to seek to attract funds by making the WWF's activities seem directly relevant to industrialists and financiers.

So the Fund won't be going cap-in-hand to companies in search of support for saving the giant panda—as it has in public appeals in the past.

"If I talk to City people about pandas," says Mr. Walker, "they may say 'lovely, here's £5', but they might also ask 'How relevant is it to my business? Why does it matter to us whether or not there are giant pandas?'"

Mr. Walker's message is that by assisting conservation through the Fund, they are preserving natural resources which are essential for just about all of them to function.

The political climate may well be auspicious for all these ideas. Conservation has been gaining ground as a public issue in Britain, with debates on the subject cropping up at party conferences, and the Conservative Party itself showing distinct signs of going "green" at the edges.

Mr. Walker is hoping that the rest of the 1980's will be even better. By increasing donations from business—which currently make up less than 15 per cent of the Fund's income—he reckons he can achieve "a quantum leap" in its budget.

All of which may add up to very good news for the blue monkeys, busy lizzies and silvery-cheeked hornbills of the Usambara, Uzungu and Uluwatu mountains.

Contributors:  
Jonathan Sale  
Andrew Gowers  
John Elliott

## A strange coincidence

The old piston aircraft climbed slowly above the snow-covered Himalayas. Inside a small and sombre woman sat alone as the commentator announced that ashes carried in the plane were to be scattered onto the fields "where the peasants work so that his body becomes an indistinguishable part of India."

Hearts stopped beating for a second at a film premiere in New Delhi's major conference hall when this scene suddenly appeared on the screen. On Wednesday night, just three days before Rajiv Gandhi, India's new Prime Minister—who had been in the hall for the start of the film—had re-enacted the ceremony high above the Himalayas with the ashes of his mother, Indira Gandhi. Now, in a three-hour film made jointly by India and Russia, Indira Gandhi was seen doing the same in 1964 for her father, Jawaharlal Nehru.

Last night the 20-year-old scene was shown on Indian television for the first time, administering the latest of a series of emotional shocks that have hit India since Mrs. Gandhi was assassinated and Hindu-Sikh riots claimed an estimated 1,217 lives.

The coincidence in timing has provided Russia with a coup in its constant courtship of India. Two years ago, just as Richard Attenborough's *Gandhi* feature film on the life of Mahatma Gandhi was about to burst onto the world's cinema screens, India agreed to a Russian offer to make a documentary film on the life of Nehru.

Mrs. Gandhi saw the finished version of *Nehru* just before her death. Its release this week gives it a national and international appeal. A Soviet-influenced version of India's history may now be widely seen because a shortened film is to be offered to television companies in the U.S. and Europe. There is a fresh surge of interest in India among international film makers. The

week had several approaches from the U.S. and Europe to make a film about Mrs. Gandhi, and Mr. T. S. Narisimhan, a film maker from Bangalore in southern India, wants to make a film about her through the eyes of Rajiv Gandhi. There are also proposals for a feature film of Nehru's life. Shooting was just finished on a six-hour television spectacular on the life of Lord Mountbatten. India's last Viceroy, whose role in partitioning Pakistan from India made him a highly controversial character. Before that, Kipling's *"Kim"* and E. M. Forster's *"Passage to India"* were the latest of a series which now looks like continuing with the Nehru dynasty.

Nn one will admit that the Indo-Russian film is intended as an answer to the West's *"Gandhi"*. But there is understandable pleasure in Delhi that *"Nehru"* is explicit in its criticism of the British role and of the Muslim creation of Pakistan. As a documentary it also provides a far more useful analysis of the policy strains among India's independence leaders—

massive industrialisation and his over-riding concern to build a socialist rather than a capitalist state, while Mahatma Gandhi had little worry about capitalism but abhorred large-scale industrialisation.

The film quotes unfairly from Nehru's writings to exaggerate his criticisms of the British and spends a lot of time condemning fascism in the 1930s and extolling socialism. But to general mixture of old newsreel and film shorts, plus some modern scenes, have been skillfully woven together with Indian and Soviet music. The main script is entirely from Nehru's elegant writings.

It cost more than \$1m, two-thirds of which was spent and paid for in Russia where the film was processed. But perhaps the greatest tribute to Indo-Soviet collaboration is that a good, if overlong, film has been made from a project which began with both countries writing their own scripts. "How were they merged?" asked Shyam Benegal, the Indian film producer, co-director and co-script writer. "We had an inter-

## BUILDING SOCIETY RATES

	Share %	Sub'n %	Other %	
Abbey National	7.75	8.75	9.25	Seven-day account
Aid to Thrift	9.60	—	—	Higher interest acct. 90 days' notice or charge
Alliance	7.75	8.75	9.30	Easy withdrawal, no penalty
Anglia	7.75	8.75	9.30	7 days' notice. Imm. wdl. if balance £2,500+ int. pd. 3 yrs. mthly. inc. opt. if bal. £1,000+
Barosley	7.75	9.50	9.50	Bank Save. Bal. of £2,500. Current account
Birmingham and Bridgwater	8.00	9.25	9.80	3-year bund. No notice, 3 months' penalty
Bradford and Bingley	7.75	8.75	9.80	Capital share. No notice. 1 month's penalty
Britannia	7.75	9.50	9.30	7 days' notice. No interest penalty
Cardiff	9.30	9.40	9.65	Special Inv. 9.55 2 years, 9.65 monthly income
Catholic	8.00	9.00	9.35	3 days' not. or 30 days' int. pen. for imm. wdl.
Century (Edinburgh)	8.25	9.20	9.58	90 ds. shrs. 90 ds. nt. or 90 ds. pen. for im. wdl.
Chelsea	7.75	8.75	9.50	Premium Access. On demand, no penalty
Cheltenham and Gloucester	—	7.75	9.70	Extra Interest—1 mth. notice or 28-day pen.
Citizens Regency	8.00	—	9.55	Extra Income—1 mth. notice or 28-day pen.
City of London (The)	8.00	8.75	9.80	High Income—3 mths. notice or 90-day penalty
Coveotry	7.75	9.00	9.30	7 days' notice. 9.55 28 days' notice
Derbyshire	7.75	9.00	9.80	90 days' notice. 9.55 28 days' notice
Gateway	7.75	8.75	9.80	90 days' notice. 9.55 28 days' notice
Greenwich	7.75	—	10.00	90-day a/c (7-day a/c 9.25-9.75 subject to bal.)
Guardian	8.00	—	10.25	6 months, 10.00 3 months, £1,000 minimum
Halifax	8.75	7.75	10.00	7-day Xira, 7 days' notice, no penalty
Heart of England	7.75	9.00	8.25	28-day Xira, 28 days' notice, no penalty
Hemel Hempstead	7.75	9.25	8.50	90-day Xira, 90 days' notice, no penalty
Hendon	8.90	—	9.80	90-day notice. 9.20 5-day notice
Lambeth	7.90	9.00	10.00	2 years, 9.65 28 days, 9.85 3 years
Leamington Spa	7.55	—	9.50	7-d. a/c min. £500. 10.00 3 mths. a/c min. £1,000
Leeds and Holbeck	7.75	9.50	9.50	7-d. a/c, 10.25 Magnum a/c 6 wks. & loss of int.
Leeds Permanent	7.75	8.75	9.50	90 mths. income no not. no pen. £5,000 min.
Leicester	7.75	8.75	9.50	Lion sh. 1 m. not. or 25 days' pen. £1,000 min.
London Permanent	8.25	—	10.15	Supersaver; no not., 14 days' pen. £2,000 min.
Midshires	7.75	9.25	9.55	Monthly interest, 9.30 28 days' notice or penalty. Neither if £10,000 still in account
Mornington	7.75	9.25	9.55	28 days' notice. 9.30 28 days' notice or penalty. Neither if £10,000 still in account
National Counties	7.80	9.05	9.55	Liquid Gold no not. no pen. HRAS 9.8 3m not.
National and Provincial	7.75	8.75	9.50	£500 - im. ac. no pen. 10.25 comp. 3 yrs. £2,000+
Nationwide	7.75	8.75	9.50	3-yr. tm. inc. wdl. 90 ds. pen. £10,000+ oo pen.
Newcastle	7.75	9.00	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Northern Rock	7.75	9.00	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Norwich	8.00	9.25	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Peckham	8.50	—	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Peterborough	7.75	9.05	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Portman	7.75	9.25	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Portsmouth	8.05	9.55	10.00	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Property Owners	8.25	9.75	10.20	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Scarborough	7.75	9.00	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Skipton	7.75	9.00	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Stroud	7.75	9.00	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Sussex	7.75	9.00	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Sussex Mutual	8.25	9.50	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Thrift	8.40	—	9.40	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Town and Country	7.75	8.75	10.00	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Wessex	9.60	—	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Woolwich	7.75	—	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.
Yorkshire	7.75	8.75	9.50	2-year term 2.25 diff. guar. 3 mths. not. or pen.

All these rates are after basic rate tax liability



## Companies and Markets

## UK COMPANY NEWS

## Former Imperial executives bid for Cullen's

BY ALEXANDER NICOLL

THREE FORMER executives of the Imperial Group yesterday announced plans to transform the loss-making Cullen's Stores group into a chain of new-looking convenience stores.

They have launched a £6.6m bid for the 100-shop concern which has won the backing of the family-dominated Cullen's board, but only 21.4 per cent of voting equity has so far been pledged. The bidders are due to hold talks next week with Mr David Cullen, a former director who speaks for about 20 per cent of the voting equity, who has not yet agreed to the offer.

Cullen's shares returned from suspension after yesterday's announcement and immediately moved substantially above the offer price, indicating speculation that another bid could be in the offing.

One potential contender, however, appears to be out of the running. Mr Lewis Cartier, a former owner of supermarkets who had been holding talks with Cullen's, was understood to have decided that yesterday's offer price exceeded the level at which he would consider a bid.

The three men spearheading the bid quit Imperial Group on Wednesday and quickly raised £2m from a consortium of institutional investors. They have been advised by J. Henry Schroder Warr and Cullen's advisers are Barclays Merchant Bank.

The executives are Mr Peter Matthews, who had been deputy managing director of Imperial Leisure & Retailing, in which he had executive responsibility for the firm's newspaper chain and Arthur Cooper off-licences; Mr David Claxton, who had been responsible for sales of



The three men bidding for Cullen's, Mr Sheridan Swallow (left), Mr Peter Matthews, and Mr David Claxton (right)

Courage beer to grocery shops and off-licences; and Mr Sheridan Swallow, an accountant.

The three are respectively chairman, managing director and finance director of a newly formed company, now called Watling (105) but due to change its name to Cullens Holdings on completion of the offer.

Imperial Group had no comment on the departure of the three men, except to agree with Schroder's statement that they "have had previous experience related to reorganisation of companies whose trading performance has been disappointing."

Cullen's grocery and off-licences chain, concentrated in London and the South-East, had estimated trading losses of £900,000 in the six months ended August 31 1984, before profits from property sales of £640,000.

Cullen's has aimed for an up-market clientele, but suffered growing pressure on margins because of competition and the high costs of servicing its stores, most of which are fairly small. The small size of the stores—apart from five supermarkets purchased from Key Markets—had been seen as a deterrent to potential bidders.

Mr Matthews and his colleagues plan to continue to target fairly high income customers. But they plan to revitalise the group by converting a "significant number" of the shops into convenience stores.

Pioneered in the U.S., convenience stores are open from early in the morning until late in the evening to supply customers' immediate needs without substituting for bulk supermarket shopping. "There is development potential in areas of high discretionary income, and people whose lifestyles are demanding on their time," Mr

Matthews said.

In the UK, the market leader has been the Southampton-based Serrings, which now has 55 stores and plans to open another 35 by the end of 1985. Some of its stores are in London's suburbs.

Since May, Mr David Linnell's Neighbourhood Stores group has opened a dozen 7-Eleven convenience stores in London, under licence from Southland Corporation of the U.S. He plans to expand nationwide at a rate of 40 stores per year.

Initial reaction in the retailing trade yesterday was that the Matthews team would face a tough task converting the existing stores and workforce in the new concept. But the convenience store field is one which is seen to have growth potential as supermarkets increasingly abandon central urban areas.

The Matthews team plans to work with the design group Fitch and Co on a distinctive look for Cullen's stores. Addition Group, a management consultancy which has worked on the plans, will have a 3 per cent stake in the new company with the three executives holding 11 per cent.

Terms of the bid are 375p in cash for each ordinary voting share against yesterday's closing price of 410p.75p, in cash for each "non-voting" A share, compared with yesterday's 300p.75p; and 65p for each preference share.

A share alternative—one share in the new company for each £1 received in the cash offer—is offered with the provision that the institutional consortium will continue to hold at least half of the shares to which they have committed. A loan note alternative is also included in the offer.

## BAT raises £100m in Eurosterling market

By Maggie Urry

B.A.T. Industries yesterday made a £100m fixed rate bond issue in the Eurosterling market, the largest such issue yet made by a corporate borrower.

The proceeds of the issue will be used to retire an equivalent amount of shorter dated debt—the new issue matures in 1991. B.A.T. has "a continuing programme to achieve an appropriate balance of short and longer term debt for the group, following its acquisition of Eagle Star."

Mr Richard Desmond, B.A.T. group treasurer, said that the acquisition of Eagle Star gave B.A.T. an opportunity to create the right type of debt portfolio and a number of different options had been examined. The Eurosterling issue had been delayed because the market had not been receptive earlier in the year.

Last month BAT arranged a £300m Euronote facility intended to stand as a back-up source of credit to its commercial paper issues in the U.S. He added that the programme was now nearly complete and there would be no more major issues.

The bonds will be issued at a price of 99.92 per cent and will pay interest at 10.1 per cent, giving a yield almost identical to that on similarly dated UK government stocks. The issue is being lead managed by S. G. Warburg and Berman. The bonds will be brokered by de Zoete & Beyer.

## New deadline for Midland's U.S. holding

By David Lascelles, Banking Correspondent

THE Federal Reserve Board has agreed to give Midland Bank more time to reduce its 20 per cent stake in European American Bank, the New York-based consortium bank.

The deadline has been extended from last October 10 to next October 15. The decision to extend was taken at the beginning of last month but only announced yesterday.

Midland had to reduce its ownership of EAB as a condition to buy Crocker National Bank of California. Last summer, it said it had initiated talks with other members of the EAB consortium which owns EAB to cut the stake to 5 per cent or less.

However, these talks have proved more difficult than expected, and Midland indicated to the FRB that it would not be able to clinch a deal by the original deadline.

The FRB is also permitting Midland to keep the additional shares it acquired last summer when EAB's owners were called on to make a capital injection after it suffered loan losses.

## Al-Fayed's detail acquisition of House of Fraser holding

BY JOHN MOORE, CITY CORRESPONDENT

The Al-Fayed family of Egypt yesterday stressed that they were behind the nominee registration of a 29.9 per cent stake in House of Fraser, which they had acquired from Lombar for £138.3m two weeks ago.

As speculation mounted about the ultimate beneficial ownership of the shares the Al-Fayed explained the route by which 46.1m shares in the stores group had been acquired from Lombar.

The shares were registered in the name of NC Lombard Street Nominees and House of Fraser, following its usual practice in seeking formal disclosure of the beneficial owners.

A representative for Mr Mohamed Al-Fayed said that there was no doubt that Mohamed Ali and Salah Al-Fayed are the owners of the shares purchased in House of Fraser.

A certificate of incorporation of Al-Fayed Investment and Trust (UK), through which it was said that the shares had been bought, is expected to be received next week. House of Fraser were informed on November 7 that

Mohamed Ali and Salah Al-Fayed were the owners of the House of Fraser shares.

According to an Al-Fayed representative the 46.1m shares in House of Fraser were sold by Lombar on November 2 and were bought by Precis (317). Precis resolved on November 2 to change its name to Al-Fayed Investment and Trust (UK).

The certificate of incorporation on the change of name is expected to be available from the registrar of companies early next week.

The instruments of transfer were, at the instance of Precis (317), made out in favour of NC Lombard Street Nominees. Precis (317) received on November 2 a declaration from NC Lombard Street Nominees that the 46.1m shares, when registered would be held for Precis (317).

House of Fraser was notified on November 7, in accordance with companies legislation, that Precis (317) was interested in 46.1m shares and that Mohamed Ali, and Salah Al-Fayed were interested in the shares.

## Samuel Montagu forms link with U.S. composite

Aetna Life and Casualty, the largest U.S. quoted insurance composite, is making a link with Samuel Montagu, to penetrate the UK life market early next year.

The new company, Aetna Montagu, with an initial capital of £5m, held 60 per cent by Aetna and 40 per cent by Montagu, has applied to the Department of Trade and Industry for authorisation to transact life and pensions business. It is hoping to get approval from the Department in time to start operations in January.

Aetna, rather surprisingly, has little presence in UK general insurance and its recent efforts to establish itself in the UK life field through acquisition of an existing insurance company failed.

It showed interest in Crusader Insurance when it was up for sale last year, which ultimately went to another major U.S. insurance group CIGNA, as well as Cornhill Insurance and Target Life, without success.

Now Aetna has decided to start from scratch with a new life company linking up with Montagu, in which it has a 40 per cent holding.

The new company will operate from Islington, North London, with Mr Harry Knick, previously with Liberty Life, as managing director.

Mr Trevor Raper, the marketing director for Aetna Montagu, said the company intends to do test marketing in January, with a £700,000 direct response campaign and promotion to insurance intermediaries of unit linked life and pension products backed by the latest computer hardware in the following month.

The new business plan submitted to the DTI places an upper limit of £20m of single and £3m of annual premiums in the first year of operation. The investment will be handled entirely by Montagu.

The new company is likely to join the proposed Association of British Insurers when it is formally established in the middle of next year. It will not be joining the Registry of Life Assurance Companies unless forced by Government action, though Mr Raper claims that he will be paying below the maximum Registry rates.

Currys has sent its 4,000 shareholders a 10 minute video tape demonstrating its strategy for continued growth as the latest line in its defence against the unwanted offer from Dixons.

Mr Terry Curry, the managing director, explained yesterday that the group uses video a lot in its group sales and training organisation and said that it is a very good medium of communications.

The video, which can be wiped clean and re-used once the message has been transmitted, takes further the technology

used by Brooke Bond in its defence against Tate & Lyle earlier this year when its shareholders all received an audio cassette.

Dixons' offer reaches its next closing date next Friday and the bidder, headed by Mr Stanley Kalms, announced yesterday that it controls 10.9 per cent of its target, after further market purchases. Its maximum at this stage is 15 per cent.

The main thrust of Currys' financial arguments for independence will be published early next week.

## Rank reviews £55m stake in U.S. telephones

BY MARTIN DICKSON

Rank Organisation is reviewing its 30.5 per cent stake in Telecom Plus International, U.S. telephone equipment business.

This includes the possibility of selling the holding, which has a market value of some \$70m (£55m).

Mr Douglas Yates, finance director of the leisure, office equipment and film group, said last night: "We are reviewing all of the alternatives open to us, and one of those alternatives is to sell."

Rank holds 7m shares in Telecom Plus, which sells and

installs business telephone systems. Its shares, traded on the over-the-counter market, closed on Thursday night at \$104.

Rank has been carrying out a major asset disposal programme over the past year under a new management team brought in following pressure from institutional investors, who were concerned with the company's lacklustre performance.

Last month the company sold a portfolio of investment properties to British Land for £68m.

## Bank of Ireland acquires instalment credit company

Bank of Ireland Finance (BIF) has acquired NIIB, the Northern Ireland-based group of instalment credit companies, which has been the subject of rumours about its financial position.

BIF is a wholly-owned subsidiary of the Bank of Ireland. No price for the purchase has been disclosed, but it is said to be in the region of £10m.

NIIB has assets of over £40m and made pre-tax profits of £1m for the year to June 1984.

It is not clear what were the difficulties facing NIIB but it clearly suffered a loss, of depositor confidence recently

after reports that it was facing demands from the tax authorities.

NIIB has seven branches in Northern Ireland and subsidiary companies have branches in Dublin, Manchester and Bradford. It also has a licensed bank in the Isle of Man.

The acquisition will add consumer credit business to the Bank of Ireland Finance's existing involvement in the instalment credit field, and the bank said it was confident it could maintain the recent growth in NIIB's trading profits.

DIVIDENDS ANNOUNCED					
Company	Current payment	Date of payment	Current dividend	Total dividend	Total dividend
Anglo-Nordic	Int. 0.4	Jan 14	0.44	—	1.41
Black Arrow	Int. 1.5	Jan 2	1.25	—	3.5
G. T. Global	Int. 0.75	Jan 2	0.75	—	2
Headline Films	Int. 1	Dec 7	1.4	—	3
R. Smallshaw	Int. 0.75	Jan 2	0.5	—	1.75
Seaboard Holdings	Int. 0.17	Dec 19	0.17	—	12
Whitbread Inc.	Int. 0.17	Jan 11	0.17	—	5.9

\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Unquoted stock. § For 16 month period. || Final of 1p minimum

## Comtech's research costs doubled at £1.9m

DOUBLED RESEARCH costs and lower earnings from commercial activities have resulted in a higher first half attributable loss of £479,000, against £22,000, at Comtech Technologies Corporation.

Research costs over the six months to end-September 1984 amounted to £1.9m, compared with £925,000, while profits from commercial operations dipped from £1.5m to £1.4m due to a downturn in the second quarter.

At the three months stage, Comtech's losses were reduced from £361,000 to £67,000, reflecting higher commercial profits of £931,000 (1983) and a £1.01m gain from the Mimos rights issue—research costs totalled £995,000 (£407,000). In the first half there was a total £2.25m (£1.04m) gain from the rights issue.

Mimos, which is 63 per cent owned by Comtech and which has

a quote on the USM, incurred a first half attributable loss of £2.9m, compared with £1.4m. The loss was struck after adding interest receivable of £352,000 (£342,000) and minorities of £1.7m (£0.55m).

Comtech's commercial activities—automotive, hardware wholesaling, control systems, and travel—attained their profits on turnover of £103.18m (£109.5m). Interest payable amounted to £1.27m (£1.56m).

Mr James Longcroft, group chairman, says the last few months have been most encouraging for Lasertechnology, the optical tape venture, which is expected to offer computer users an "extremely inexpensive" backup and archiving system when launched on the market in 1986.

The chairman says that the appointment of Mr Thomas Towers as president of Mimos

has accelerated efforts to take advantage of the increasing market acceptance of System 6000.

This acceptance, says Mr Longcroft, was recently demonstrated when Comtech concluded an agreement with the Sperry Corp. whereby Sperry will market its system to the U.S. military.

The System 6000 workstation has been passed from engineering to manufacturing where limited production will start this month to support current pilot installations.

Despite the deepening losses, Comtech's promises of jam tomorrow look just a little closer to being realised. Mimos's marketing deal with Sperry is significant in revenue terms, but it does indicate that the System 6000 workstation is being taken seriously. But whether Mimos

has the resources to service a large number of spin-off orders remains to be seen.

The same is true of the parent group. The doubled R & D bill chiefly relates to the Lasertechnology and Plasmon memory products, which are even further than System 6000 from commercial viability. The board is looking at several options, including joint partnerships and private financing through the venture capital industry, although another rights issue is under-standably low on the list.

The commercial division, meanwhile, is looking less of a sturdy cash cow as the EBITDA dealers' margins come under pressure from an oversupply of new vehicles. It probably reconstitutes 20p of the 32p share price, but clearly cannot generate enough revenue to pull Comtech through the development stage under its own steam.

comment

Despite the deepening losses, Comtech's promises of jam tomorrow look just a little closer to being realised. Mimos's marketing deal with Sperry is significant in revenue terms, but it does indicate that the System 6000 workstation is being taken seriously. But whether Mimos

## Berkeley and Hay Hill injection

TWO of the most recent arrivals on the board of property group Berkeley and Hay Hill Investments, are injecting their private development and contracting interests into the business and underwriting a £1.7m rights issue themselves.

Mr Clive Smith, the chairman of Petrano, the recently floated exploration group, and Mr David Fitzgerald, owner of Berkeley in April and took an aggregate 16.7 per cent.

They are now selling their

Stoke-on-Trent based development and contracting company. Fitzgerald Group, to Berkeley in exchange for 24.43m ordinary Berkeley shares. Their joint holding on completion will be 41 per cent. The Takeover Panel has waived normal conditions which require a full bid.

Berkeley shares fell 1p yesterday to 114p, and the pair are underwriting a £1.7m rights—the second cash call in 20 months—at 10p per share on a four-for-seven basis.

Fitzgerald Group is being acquired at about asset value of £2.45m and its profits before tax and extraordinary items in the year to November 30, 1983 were £76,000.

Berkeley has been through several changes of management since it came to the market through an introduction almost two years ago, and this time last year the group was in the process of accepting a bid from Promotions House.

## Espley Trust may consider legal action

Investigations launched by Espley Trust early last month into the acquisition of properties in Scotland have reached an advanced stage and, although they will not be completed for another three or four weeks, it is expected that the group will be taking legal action.

Proceeding under the advice of leading counsel, the investigation was started by the chairman, Mr Ronnie Aitken.

## Great Portland Est.

Net revenue before tax at Great Portland Estates, property investment company, rose from £7.52m to £8.29m in the six months to September 30 1984. The company's revenue has changed at 1p and will again absorb £1.41m—last year's total was £5.5m from net pre-tax revenue of £13.04m.

## Take-over bids and deals

UK advertising agency Saatchi and Saatchi, which last month acquired two New York-based research specialists for \$15.15m, took a further major step away from its mainstream advertising operations this week with the \$100m (£79m) purchase of Hay Group, a U.S.-based management consultancy firm. The deal was financed by a placing of 10.4m new Saatchi and Saatchi shares in the London market which raised £79.3m.

Having failed to acquire greetings card concern W. N. Sharpe Octopus this year, the company was topped by Hallmark Cards. Octopus Publishing has turned its attention to something closer to its own business—book distribution. It launched a £21m offer for Websters Group, which markets about a quarter of the paperback books sold in Britain. The bid is agreed by the Websters directors and, following pledges from investors in industry and funds managed by Rothschilds, Octopus can speak for 44.3 per cent of the equity. The terms of the offer are one Octopus share plus 55p cash for every ten Websters shares.

Scottish Heritable Trust raised the cash element of its shares and cash bid for Hoskins and Horton from 65p to 105p and included for the first time a full cash alternative of 35p, but still failed to win the latter over. H & H point out that the cash alternative is still significantly below its current market price.

Motor vehicle distributor T. C. Harrison is returning to the private sector via an agreed £16.7m offer from a newly-formed company, T. C. Harrison Group which is being fronted by three Harrison directors. These directors and their immediate families speak for 37.1 per cent of T. C. Harrison's equity and are holding 7.4p per share cash for the outstanding 62.9 per cent. The independent directors of Harrison, none of whom is interested in the new company, recommend acceptance.

In a similar vein, the Ifife family is returning publishing and printing group BPM to private ownership. BPM, which owns the Birmingham Post and Mail as well as other provincial newspaper interests, is almost controlled as to 62 per cent of the variously classed shares, accounting for 81 per cent of the votes, by the Ififes through private investment company Yatendron. The terms, which value BPM at £26.7m, consist of 670p per ordinary share, 167.5p per "A" share, and 162.5p for "B" shares.

Shareholders in troubled property concern Espley Trust heard the worst on Wednesday when, as expected, Mr Ron Shuck's Consult International announced that it would not be pursuing its intimated 35p per share bid for the company. Negotiations between the two companies have been terminated and Espley's share price, up to 87p earlier in the year, now languishes at 17p.

Japan Assets Trust made an agreed offer for Anglo Scottish Investment Trust based on the latter's net asset value. Shareholders representing 57.2 per cent of the Anglo Scottish equity have irrevocably undertaken to accept. JAT is financing the bid through the issue of 31m new ordinary shares and a fixed amount of £7.8m nominal 4.5 per cent convertible stock 1984, with the balance payable in cash. The deal values Anglo Scottish at around £33m.

Mr Ian Wasserman's steel stockholding group G. M. Firth added a new twist to the current takeover battle being fought by British Steel Industries and East Lancashire Paper. Firth acquired a 9.34 per cent stake in East Lancs, which this week rejected BSI's increased £4.8m offer.

## SUMMARY OF THE WEEK'S COMPANY NEWS

Company	Value of bid per share	Market price	Price of bid	Value of bid	Bidder
Advance Services	127 1/2	131	123	5.11	RET
Anglo Scot Inv	91	156	156	51	Japan Assets
Atlanta Inv	114 1/2	113	91	6.45	Grovehill
Bath & Portland	241 1/2	232	232	38.34	Beazer (C. H.)
BPM 'A'	167 1/2	165	128	1.12	Yatendron Inv Trst
BPM 'B'	162 1/2	163	128	8.76	Yatendron Inv Trst
Bridgewater Ests	322 1/2	310	280	17.39	Peel Holdings
Cullen's Stores Ord	375	410	357 1/2	3.75	Cullen's Hldgs
Cullen's Stores 'A'	275	300	260 1/2	3.75	Cullen's Hldgs
Currys	492 1/2	496	311	229.40	Dixons
East Lancs Paper	88 1/2	95	60	3.70	British Syphon
Glanfield Lawrie	49 1/2	54	49	3.60	Gregory Secs
Gordon & Gotoh	140 1/2	140	122	6.49	Hrid & Wkly Tms
Hanson, T. C.	74	71	49	16.7	Harrison T. C. Grp
Hoskins	170 1/2	185	125 1/2	1.95	Tomkins F. H.
Hoskins & Horton	267 1/2	255	198	5.16	Scottish Heritable
Johnson Gp Clrs	410 1/2	448	363	44.41	Nottingham Mtg
Kent (M. P.)	80 1/2	77	67	34.32	Beazer (C. H.)
Reliance Ind	34	36	25	2.95	Corah
Romal Tea	110 1/2	111	530	1.95	Williamson
Small & Tidmas	77 1/2	74	70	0.93	Swiss Net
Washington (J.)	500 1/2	555	463	33.49	BPPC
Websters Group	129 1/2	138	90	17.52	Octopus Publish

\* All cash offer. † Cash alternative. ‡ Partial bid. § For capital not all paid. ¶ Unconditional. \*\* Based on November 16 1984. †† At suspension. ‡‡ Shares and cash. §§ Related to NAV to be determined.

## Rights Issues

Equipu—To raise £1.53m through a one for four rights issue of 1,166,513 shares at 143p per share.

## PRELIMINARY RESULTS

Company	Year to	Pre-tax profit (£000)	Earnings* per share (p)	Dividends* per share (p)
Bellway	July	4,040	(3,660)	14.9 (11.8) 7.0 (7.0)
Burtons	Sept	56,400	(39,100)	21.1 (16.6) 6.5 (5.0)
Clyde Blowers	Aug	70	(290)	12.5 (21.9) 6.3 (6.8)
Common Bros	June	20,080L	2,160	— (25.1) — (1.0)
Gleeson, M. J.	June	1,790	(958)	25.4 (24.7) 4.95 (4.5)
Kirk Sars Dist	Aug	31,770	(27,400)	11.7 (9.4) 4.1 (3.5)
Loras Industries	July	32,600	(2,100)	17.1 — 8.6 (8.8)
LWT Holdings	July	10,500	(5,350)	30.7 (23.6) 14.4 (11.0)
Maynards	June	1,460	(1,050)	16.3 (14.7) 11.75 (9.75)
Nev Cavendish Est	June	63	(132) L	— (—) 1.2 (1.0)
Saathi & Saathi	Sept	20,000	(11,236)	41.8 (25.0) 12.94 (8.4)
Smiths Ind	Aug	36,160	(26,540)	40.6 (33.4) 10.4 (11.5)
Stewart Nalra	June	788L	(1,070)	13.6 (8.1) — (—)
Wade Poteries	July	1,200	(730)	8.2 (4.3) 7.5 (7.0)



## UK COMPANIES

Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## RESULTS DUE NEXT WEEK

Withbread is currently the City's favourite brewer, popular not just for its beer, but also for an aggressive expansion plan which has cost £200m on acquisitions in the past two years. The interim results for the end of August, due on Wednesday, should show some of the return on this investment which has been concentrated on the retail division. In particular, there will be the first contributions from the Ashe and Nephew off-licence chain bought in January, and the Heneley Inns which were acquired in April. The brewing division has been cutting costs to improve profitability but sales this summer were not as strong as last year. Drinkers, it seems, have grown used to the hot weather. Overall, the group should make about 28m to 30m, up from 25m last year.

Boots' shares have had a strong run in recent months, sparked off initially by take-over rumours and firmly supported by evidence of profits growth which should be apparent when interim figures for the six months to the end of September are published on Thursday. The City is expecting to see 27m to 28m pre-tax, against 25m last year. The company's main business, including property profits, retail profits will be inflated by a 50m payment from the DHSS to offset an underpayment on prescription sales last year. Sales have been reasonably buoyant, leading to some extent from the steady re-organisation of Boots' huge chain of outlets. In the industrial division, the best performance will come from pharmaceuticals in the U.S., where the well-publicised success of the drug did not come until July.

Metal Box is expected to turn in only a small improvement in taxable profits when it reports on the first six months to September on Tuesday. Adjusting for the restructuring of the former Metal Box South African subsidiary and other accounting changes, the group total should rise from 23.6m to 23.2m at the most optimistic estimates. Volumes have been slack, the UK, although still it put productivity gains to come through. Import problems in Nigeria and MESA's change to associate status could wipe out the African subsidiaries' contribution. The U.S. meanwhile, has experienced temporary supply disruptions due to the introduction of new capacity just as sales to Latin America have been hit by the region's economic problems. Earnings, however, will advance more strongly than profits because of reduced minority charges associated with MESA changes. There is scope for an increase in the dividend from 5.5p to perhaps 6.5p net.

The market is unclear about what to expect from Tritel's third quarter figures to September, due on Thursday. The company is in the odd, unfamiliar

## BASF pre-tax profits up 75% after nine months

BY JOHN DAVIES IN FRANKFURT

BASF, the West German chemical group, has boosted world-wide pre-tax profits to DM 1.84bn (£821.6m) in the first nine months of this year, a hefty 75.6 per cent increase on the same period of 1983.

Its world sales revenue, including all companies in which it has at least a 50 per cent stake, rose 18.1 per cent to DM 31.97bn.

Dr Hans Albers, the chief executive, said that BASF was optimistic about the coming year, although sales were unlikely to show the same dramatic rate of growth because of the high level of output already achieved.

With sales and capacity utilisation improving, all of the "big three" chemical concerns in West Germany—Bayer, BASF and Hoechst—have been sharply increasing their earnings this year, aided by restructuring measures to deal with

problem areas in recent years.

Earlier this week, Hoechst reported a 60 per cent increase in group world-wide pre-tax profits to DM 2.12bn on sales of 12.6 per cent ahead at DM 30.82bn in the first nine months of this year.

Dr Albers said that markets abroad, especially the U.S., had given strong impetus to BASF. Sales at the group's North American operations were rising as much as 30 per cent ahead of last year in terms of D-marks, with the favourable exchange rate accounting for about a third of the increase.

He said that BASF was continuing to put more emphasis on highly developed products, including specialised engineering plastics, as part of its efforts to improve its profitability.

Commodity plastics, which were a drain on BASF's earnings in the past, were profitable

and he saw no acute need for further restructuring measures to reduce capacity.

Dr Albers said that BASF's information systems business had achieved a further strong increase in sales revenue this year. Although video cassette sales had risen sharply, earnings were unsatisfactory because of intense competition.

But a new highly-automated plant, recently started up, would greatly reduce BASF's production costs.

Behringwerke, a subsidiary of Hoechst of West Germany, and Polaroid of the U.S. are embarking on a joint venture aimed at developing new systems for medical diagnosis.

Research teams will work together at Polaroid's laboratories in Cambridge, Massachusetts, combining the U.S. company's film technology with the West German company's diagnostic know-how.

## CRA seeks to buy out minority in Hamersley

By Our Sydney Correspondent

CRA, THE Australian mining house in which Rio Tinto-Zinc has a 52.9 per cent stake, is offering AS131.9m (US\$131m) to buy out the mostly Japanese minority shareholders in Hamersley Holdings, its 93.75 per cent-owned iron mining offshoot.

CRA first moved to mop up outstanding shareholders in its then majority-owned offshoot in 1981, but eight big Japanese shareholders, made up of six steel mills and two trading houses, refused to sell.

The full-year total comes after National Australia Bank Westpac's smaller rival, achieved a 42 per cent increase in net earnings to AS228m, and follows a 41.5 per cent increase in the first half to AS143.5m.

Westpac's second-half contribution was up on both last year and the first-half performance at AS162.5m. The results generally reflect improved money market conditions.

## Westpac lifts income plans rights issue

BY LACHLAN DRUMMOND IN SYDNEY

WESTPAC BANKING, Australia's biggest bank, lifted its net earnings by 38 per cent from AS222.2m to a record AS305.9m (US\$305.9m) in the year to September 30, and plans a AS222m one-for-four rights issue.

The sharp growth in earnings comes almost entirely from improved margins in the group's banking business. Gross interest and commission income rose 6.8 per cent from AS4.58bn to AS4.97bn, outstripping the increase in the group's own funding costs from AS2.64bn to AS2.68bn.

The full-year total comes after National Australia Bank Westpac's smaller rival, achieved a 42 per cent increase in net earnings to AS228m, and follows a 41.5 per cent increase in the first half to AS143.5m.

Westpac's second-half contribution was up on both last year and the first-half performance at AS162.5m. The results generally reflect improved money market conditions.

In a break-down of the latest year's figures, Westpac produced profits of AS157.2m (AS105.45m) from its trading bank, AS41.8m (AS27.7m) from its savings bank, AS16.2m (AS10.7m) from property subsidiaries with AS79.7m (AS53.3m) from finance offshoots and AS11.1m (AS8.1m) from other non-banking areas.

Pre-tax group profits came in AS330m against AS297.4m while after extraordinary profits the overall attributable result was AS344m.

The bank gave no specific reason for the big fund raising exercise, although it has been long-expected that it would seek additional capital funds.

The issue price of AS2.50 compares with a recent market quote of AS4 and directors hope to raise AS1.50 on the increased capital at the 26 cent annual rate establishing with yesterday's steady dividend payment of 13 cents a share. Per share profits come in 76.7 cents compared with 55.8 cents.

## Bekaert gives furniture unit to managers

By Paul Cheeswright in Brussels

BEKAERT, the Belgian wire group, has cut its losses in local furniture manufacturing, by giving away its Beka subsidiary to the management and providing BFR 235m (US\$75m) to restore the company's capital structure.

Bekaert had purchased the company almost by chance before World War II. Beka then was a significant customer of Bekaert but ran into financial trouble, and Bekaert rescued it to preserve the market. However, in recent years, the wire group has been seeking to concentrate more on its industrial interests.

Beka has been given four capital injections by Bekaert in the past two years, and has already made provisions in its accounts for the final capital injection. The furniture company ended 1983 with a deficit of BFR 47m.

The immediate reason for the disposal is the collapse of an agreement Bekaert had with Simons International, part of the Gulf and Western Industries conglomerate in the U.S.

Simons took over the management and a 40 per cent stake in Beka during February 1983, but last month it withdrew from the arrangement.

## Mannesmann's overseas sales increase by 51%

BY RUPERT CORNWELL IN BONN

MANNESMANN, the West German engineering group, is expecting a recovery in profits this year, amid notable improvement in most of its main operating divisions, with the exception of pipes.

Group sales in the first nine months jumped by 11 per cent to DM 10.6bn (US\$6.3bn). The strongest showings were registered by the concern's foreign subsidiaries, whose sales soared by 51 per cent to DM 3.63bn, and by exports from West German members of the Mannesmann group.

These climbed by almost a

quarter to just over DM 5bn, and helped lift the share of foreign business in overall sales to 69 per cent in the first three 1984 quarters from 60 per cent in the same period of last year.

Mannesmann warned, however, that the orders improvement in the pipelines division achieved since March would not be maintained.

On the other hand, Demag, its heavy engineering subsidiary which has endured two difficult years, lifted its orders by 29 per cent, while its plant engineering business grew by over 30 per cent.

## Brighter outlook for MAN

BY JONATHAN CARR IN FRANKFURT

AFTER SHARPLY cutting its loss in 1983-84, Maschinenfabrik Augsburg-Nürnberg (MAN), the troubled West German truck maker and engineering concern, expects the best of the red this year (to June 30 1984).

MAN said new orders had picked up strongly in the first quarter of the new financial year, and most of the costs of its major restructuring programme had already been met.

Last year MAN exceeded its aim of cutting the 1983-84

operating loss of DM 225m (US\$136m) by more than a half. But the company also faced an extra bill of DM 135m for social payments as it cut its workforce, and lost another DM 35m through the metalworkers' strike in the spring.

Despite dip in reserves, MAN thus showed a net loss last year after taking into account these extraordinary items of DM 112m, down from DM 143.2m in 1982-83, on turnover of DM 5.5bn.

## Japanese brokers turn in record results

BY ROBERT COTTELL IN TOKYO

JAPAN'S FOUR leading securities houses yesterday revealed record unconsolidated profits for the year ended September 30.

Nomura Securities declared profits before tax and extraordinary items of ¥135.16bn (US\$588m) an 11 per cent increase over the ¥121.54bn earned in 1982-83. Nikko Securities earned ¥175.76bn before tax against ¥150.69 bn previously, an increase of 43.3 per cent. Daiwa Securities earned ¥78.57bn against ¥58.17bn, an increase of 47.8 per cent, and Yamachichi Securities earned ¥66.48bn, up 65 per cent on 1982-83's ¥40.8bn.

On an after-tax basis, the four's net earnings for 1983-84 were: Nomura ¥84.4bn (1982-83 ¥47.1bn); Nikko ¥32.9bn (1982-83 ¥21.1bn); Daiwa ¥34.4bn (1982-83 ¥21.1bn); and Yamachichi

¥27.9bn (1982-83 ¥17.2bn).

Operating income rose 18.6 per cent for Nomura, to ¥385.5bn; 29.7 per cent for Nikko to ¥233.6bn; 28.6 per cent for Daiwa, to ¥248.1bn; and 30.3 per cent for Yamachichi, to ¥213.8bn.

The "Big four" account directly for more than half the equity trading on Japan's stock exchanges. During the year under review, average daily volume on the Tokyo stock exchange dropped slightly, by 8.3 per cent, but higher share prices meant that the average turnover value rose 9.3 per cent to a record high of ¥212.9bn. This increase was reflected in record brokerage commissions for the big four brokers, aggregating ¥42.1bn, an increase of 16.1 per cent over the 1982-83 period.

Of the four, Nomura's profits increase was the smallest and the most evenly distributed. Brokerage commissions rose just 1.5 per cent, to ¥150.5bn, but financial revenues, reflecting earnings from provision of margin finance, and investment of liquid funds, rose 26.9 per cent to ¥77.6bn. Earnings from stock trading fell 15 per cent, to ¥23.7bn, while bond-dealing profits rose 10.2 per cent.

Nikko Securities sharply increased its profits from share dealing, to ¥62.5bn, an increase of 250 per cent; but earnings from bond dealings were virtually static at ¥7.48m. Financial revenue rose 29 per cent, to ¥49.54bn, while brokerage commissions rose 20 per cent to ¥106bn.

Daiwa Securities' share-dealing profits fell by 56 per cent, to ¥44.4m, while bond-dealing profits also fell, by 19.3 per cent, to ¥20.26bn. But the company reported the sharpest growth among the four in financial revenues, up 36.2 per cent at ¥47bn, and a 25.4 per cent growth in brokerage commissions, at ¥107.52bn.

Yamachichi Securities' brokerage commissions grew fastest, at ¥98.1bn, up 22.3 per cent, while profits were also boosted from both stock dealing, up 7.9 per cent at ¥17.8bn, and bond dealing, up 3.2 per cent at ¥12.2bn.

Nomura Securities announced a ¥0.50 increase in its annual dividend, to ¥7.50, while the three smaller brokers each adjusted their annual dividend to ¥6.50—Daiwa with a ¥0.30 cut and Nikko and Yamachichi with ¥0.50 increases.

## CAPITAL STRATEGY FUND LIMITED

Gartmore Fund Managers  
International Limited  
6 Caledonia Place, St Helier  
Jersey, CI - Tel: 0534 27301  
Telex: 4192030

Subfunds	Yield
Sterling Deposit	41.008
Dollar Deposit	US\$1.052
DM Deposit	DM\$0.075
Yen Deposit	¥11.5
SwFr Deposit	SwFr\$0.049
N. American	US\$1.09
Japan	US\$1.11
Pacific Basin	US\$1.11
Intl. Growth	US\$1.01
British	£1.11
Sterling Gilt	£1.13
Intl. High Inc.	US\$1.00
Yen Bond	¥11.57

\*Price at 16/11/84

Prices of other H.B.L. Trusts on U.T. Information Service page.

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## Hambros Bank Unit Trust Managers Limited

Premier U.T. Admin. 5 Rayleigh Road, Hutton, Essex. Tel: 0277 227300

1984	H.B.L. EUROPEAN	H.B.L. EQUITY INCOME
	Bid	Offer
12th November	50.8	52.5
13th November	50.7	52.4
14th November	50.4	52.1
15th November	50.5	52.2
16th November	50.2	52.0

## INVEST IN 50,000 BETTER TOMORROWS!

30,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS, the cause and cure of which are still unknown - WE NEED YOUR DONATION TOMORROW to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

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## COMPANY NEWS IN BRIEF

Amari, the metals and plastics shareholder, has acquired a 10.3 per cent stake in Plastic Constructions, a supplier of anti-pollution and corrosion resistant equipment.

Amari said last night that the stake was a "long term investment" in an industry "investment" in which the company was already involved. It was not intended to launch a bid.

Mr Henry Aron, chairman of Plastic Constructions, said Amari had not been in touch about the stake, and that any bid would be unwelcome. The company had been through two difficult years but the future was now much brighter. Plastic Constructions shares closed at 52p last night, up 2p on the day.

The chairman of London Weekend Television is Mr Christopher Bland, not Mr John Freeman as reported yesterday.

The striking price in the offer for sale by Access Satellite International has been fixed at 180p.

At this level, the offer has been oversubscribed two and a half times. The basis of allocations will be announced on Monday.

Access, which has returned into the public property company, has been acquired by the UK and European security

Johnson Group Cleaners launched yet another circular cash bid from Marks & Spencer supplier Nottingham Manufacturing, describing Nottingham's latest offer to shareholders as "frenzied" and its conclusions "manifestly absurd."

It also warned that if Nottingham does increase its terms (they imply a 35p discount to Johnson's 44p closing share price) the bidder "might well try to buy Johnson shares in the market quickly before we can communicate with you again. However, there is no need for you to take precipitate action since any increased bid must be kept open for at least 14 days thereafter."

Seantone Holdings reports a sharp increase in pre-tax profits from £118,000 to £205,000 for the six months to the end of September, 1984. A first interim dividend of 0.7p is declared against a single payment of 1p in the last full year. The company, which makes electronic digital communicators and receivers for the UK and European security

Mediolanum last year had 126 billion of premium income of which £25bn came from accident coverage and £1bn from life insurance policies. The company employs 91 staff and has 115 agencies mostly in the north of Italy.

The Berlusconi group of private television stations include Italy's biggest and most successful commercial network, Canale 5 and Italia Uno. Sig Berlusconi has also been a prominent Milan-based property developer.

## Continuing Growth

Extracts from the Interim Statement of 14th November 1984.

- Profit before tax up by 21.1%.
- Turnover up 16.2% representing an 8% volume gain.
- Dividend per share up 16.7%

Unaudited results for the 24 week period ended 11th August 1984

	24 weeks to 11th August 1984	24 weeks to 11th August 1983	25 weeks to 11th August 1984
	£m	£m	£m
Turnover including VAT	1,397.6	1,203.0	2,744.0
VAT	(73.9)	(64.2)	(149.5)
Net profit before tax	30.3	25.0	67.4
Net profit after tax	18.3	16.0	42.7
Dividend	5.9	5.1	13.9
Dividend per share	1.75p	1.50p	4.10p
Earnings per share (Excluding net surplus on sale of properties)	5.42p	4.76p	12.67p

Tesco PLC, Tesco House, Delamare Road, Cheshunt, Herts. EN8 9SL

Tesco PLC, Tesco House, Delamare Road, Cheshunt, Herts. EN8 9SL

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Tesco PLC, Tesco House, Delamare Road, Cheshunt, Herts. EN8 9SL

Tesco PLC, Tesco House, Delamare Road, Cheshunt, Herts. EN8 9SL







## Companies and Markets

## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar firmer

The dollar finished towards the best level of the day in currency markets yesterday. Once again there was little clear indication of the dollar's short-term performance and trading volume was on the low side because of this. The market was also prone to latching on to any economic statistic in order to establish some sort of trend.

However, the dollar appeared to be locked into a fairly narrow trading band since the possibility of central bank intervention to head off any significant appreciation effectively put a top on the market while recent indications of lower U.S. interest rates attracted some scepticism and limited the dollar's downward potential. The dollar closed at DM 2.9675 from DM 2.9610 and SwFr 2.4520 from SwFr 2.4410.

It was also higher against the yen at ¥230.50 from ¥229.35 and the pound at £1.2555 from £1.2540.

The dollar's index eased slightly to 139.0 from 139.1, not reflecting the dollar's firmer trend.

Sterling was slightly weaker overall and its Bank of England

STERLING EXCHANGE RATE INDEX (Bank of England)

Nov 16 Previous

8.30 am 76.4 76.6

9.00 am 76.4 76.6

10.00 am 76.3 76.5

11.00 am 76.3 76.5

Noon 76.3 76.5

2.00 pm 76.3 76.5

3.00 pm 76.3 76.5

4.00 pm 76.4 76.5

OTHER CURRENCIES

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## Companies and Markets

## LONDON STOCK EXCHANGE

## MARKET REPORT

## British Telecom optimism sweeps through markets and equities head back to all-time record levels

## Account Dealing Dates

## Option

## First Declared Last Account

## Dealing Days Dealings Day

## Nov 12 Nov 22 Nov 23 Dec 9

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## After-hours on reports

## that Lloyds had incurred heavy

## losses on a Saudi Arabian pipe-

## line contract. Lloyds fell

## sharply to 20 down on the

## day at 210, while NatWest,

## 350p, and Barclays, 510p,

## declined 15 pence. Midland

## ended 8 off at 385p.

## Speculators' hopes to

## ignore recent denials that

## Charterhouse J. Rothschild

## intends to sell its near-25 per

## cent stake in Hambro Life and

## pushed the latter's shares up a

## further 12, making a rise of 82

## on the week at 485p. CTR held

## firm at the overnight level of

## 85p. Elsewhere in insurance,

## Rovells advanced 17 to 517p

## following comment on the third-

## quarter profits. General Accl-

## quart put on 10 to 500p and Snn

## Advanced 7 to 412p, while

## CRS Armed 6 to 666p. Commer-

## cial Union, however, which

## on Wednesday reported a 230p

## loss for the nine-month period,

## failed to participate in the im-

## provement and closed un-

## altered at 180p.

## Building shares put up a

## rather uninspiring performance.

## Among the occasional move-

## ments, Blockleys encountered

## sporadic support and put on 10

## to 560p, while M. J. Gleeson, still

## reflecting the good preliminary

## figures, improved 4 more, for a

## two-day rise of 19 to 309p.

## Ramus responded to favourable

## comment with a rise of 7 to 80p.

## ICI traded quietly and settled

## a couple of pence better at 65p,

## while Yorkshire Chemical,

## reflecting the reorganisation

## plans, improved 3 to 58p.

## Burton rise afresh

## Continuing optimism about

## lower base lending rates stimu-

## lated fresh support for leading

## Stores; much of the business

## was concentrated into a short

## period before lunch, but double-

## over gains were commonplace

## with many counters attaining

## new 1984 peaks. Burton

## remained buoyant in the wake

## of the excellent preliminary

## profits and advanced 15 for a

## gain on the week of 30 to 393p.

## Unseeded, a 660p. Halcott

## Mothercare, 394p, and Debet-

## hams, 210p, all unmoved by

## around 12, while Marks and

## Spencer benefited from Press

## comment with a rise of 5 to 123p.

## Raybeck, a rising market

## recently following vague take-

## over talk, retreated 4 to 29p

## after adverse comment. Curry

## firm 6 to 496p as unwelcome

## suits Dixons, 9 dearer at 384p,

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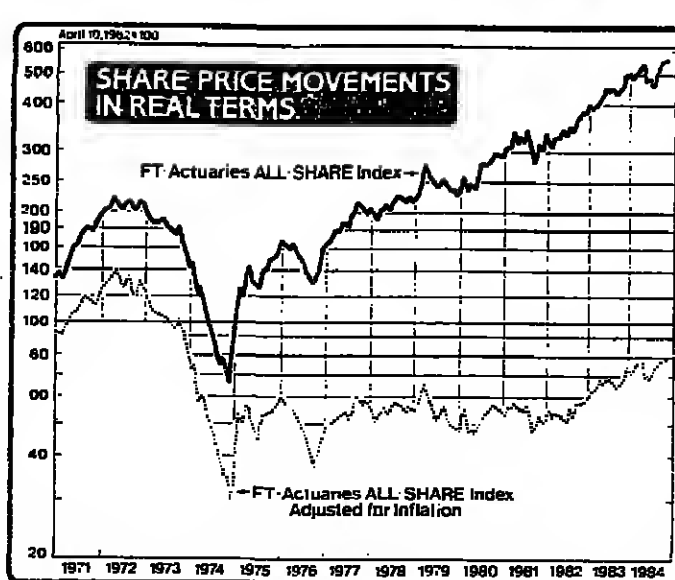
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FT Actuaries ALL-SHARE Index

Adjusted for Inflation

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**FT UNIT TRUST INFORMATION SERVICE**[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

**Warnford Court, Throgmorton Street  
London EC2N 2AT Telephone: 01-588 0838  
(24 hour answering service)**

هكذا صنع القوم







**FT LONDON SHARE INFORMATION SERVICE**

## HOTELS—Continued

Stock	Price	1/2	3/4	1	1 1/4	1 1/2	1 3/4	2	2 1/4	2 1/2	2 3/4	3	3 1/4	3 1/2	3 3/4	4	4 1/4	4 1/2	4 3/4	5	5 1/4	5 1/2	5 3/4	6	6 1/4	6 1/2	6 3/4	7	7 1/4	7 1/2	7 3/4	8	8 1/4	8 1/2	8 3/4	9	9 1/4	9 1/2	9 3/4	10
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Financials	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789																																																																																																																																																																																																																			

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Friedland Doyart	165		76.27	4.4	5.4
GR (Hdgs)	225		7.0	4	4.4
Gestetter 'A' N-Wg.	61	+1	12.3	4.6	3.1
Givies Cr. 2Dp.	86		6.25	3.5	4.2
Glavo 5Sp	£101	+1 <sub>2</sub>	13.06	2.9	—
Gouze Hdg.	30		4.5	—	—
Grampian Hdg.	84	-1	5	1.2	7.7
Gravata	156		5.3	2.2	5.3
Grippenrods 10p	443		74.65	2.0	1.5
Groncheff G. Sp	15		10.28	6.8	2.4
Hedra 10p	197		1.58	4.1	1.1
Hemmerer Rd Hdg 10p	138		22.0	3.2	2.1
Henson Trn	271		193.39	2.7	1.8
H. de Bach. Lc. 10-09	£158		0.89	6.1	5.4
Ho. Regent. 2002-06	£615		074.16	12.5	4.2

	1987	1986	% Chg.
Hartens Sp.	50	72	-30
Harvey & T 20p	112	107.6	+4.2
Harlock Europe 10p	118	3.5	+22.4
Hawley Corp 12 1/2 p	90	191.55	-32.2
Hawley Sp.	131	0.38	-2.9
Hay (Norman) 10p	74	19.57	-6.9
Haystack	185	111.0	-1.5
Hecara 10p	58	2.8	-5.5
Hempworth Ceramic	160	16.3	-2.9
Hesseltine	87	16.3	-5.6

HighPoint Serv. 10p	122				
Holmes Bros. 7p	196	+3	4.0	4.1	2.3
Holt Lloyd Inc. 10p	61		1.5	1.5	7.0
Houston & H 20p	75		100.0	2.5	5.4
Howser 10p	213				
Imperial Assoc.	236		6.5	4.4	4.0
InterWatch Wmng HKSL	125	64	100.3	3.3	4.3
Irvine (L. & J.) 5p	261		11.4	8.5	7.5
J.C. Indegast	621	14	106.6		2.4
King Indus. 10p	677		3.3	1.8	7.3
Kramer	480		14.25	2.2	4.2
Latent City 20p	35	-16			
Leeds Source 20p	395		4.63	3.2	1.0
Licenses: Source	200		5.0	2.3	3.6

Johnson Cleaners	448	3.19	2.2	4.5
Johnson, Matthew C.	1068	412.42	2.9	4.8
Johnson, G. 10p	1068	310.0	1.4	6
Johnson, T.J. 10p	1068	6.5	4.1	5.0
Kalamazoo 10p	218	5.78	1.3	7.4
Kalamazoo 10p	30	2.0	0.9	9.5
K&K & Scott Hdds	58	10.85	5.4	2.0
Kern Trust 5p	154	0.75	4.9	7.0
Key Inds	165	6.0	1.2	6.9
Kennedy Smale	120			

CP Nicks	120	-5	50	16	60
CP Nicks	94		40	14	62
CP Nicks	93				
CP Nicks	102		35	23	49
CP Nicks	90		117	43	27
CP Nicks	50	+3	15	43	43
CP Nicks	175		105	18	70

Continental 100	68	74	61	18	23	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75	75
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بِسْمِ اللَّهِ الرَّحْمَنِ الرَّحِيمِ



[illegible][illegible]



